East Gippsland Shire Council

Annual Budget 2018/19

Adopted at a Special Council Meeting on 26 June 2018

EAST GIPPSLAND
SHIRE COUNCIL

Contents

	Page
Mayor's and CEO's introduction	3
Budget Reports	
1. Link to the Council Plan	5
2. Services and service performance indicators	8
3. Financial statements	26
4. Notes to the financial statements	34
5. Financial Performance Indicators	82
Other information	
Appendix A - Fees and Charges schedule	84
Glossary	115
Index	119

Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 1989* and the Local Government Planning and Reporting Regulations 2014. While every effort has been made to ensure that the information contained in this document has been accurate and complies to relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

Mayor's and CEO's Introduction

It gives us great pleasure to recommend this budget to the East Gippsland community.

This budget document outlines the broad range of services provided by Council from library services to road construction, statutory and strategic planning, waste services and providing recreation and leisure facilities plus so much more.

A great deal of work has been completed by Council officers to develop a budget that provides for existing service levels to the community being maintained within the parameters of a 2.25% rate increase capped by the Victorian Government's Fair Go Rates System. Despite the financial challenges this poses, Council is determined not only to maintain, but to enhance its services, while working within the rate cap.

The budget proposes funding several new initiatives as well as ensuring the appropriate level of funding is provided to renew Council's infrastructure.

A review has been undertaken of the Council Plan 2017-2021 and the associated Strategic Resource Plan adopted by Council in June 2017. The Revised Council Plan 2017-2021 and Strategic Resource Plan accompany this budget.

The 2018/19 budget follows through with completing priorities that were identified in the previous Council Plan, such as the $6 million upgrade of the Bairnsdale Aquatic and Recreation Centre and beginning to scope the new priorities identified from the Revised Council Plan 2017-2021.

The budget includes several initiatives and projects in 2018/19, such as:

- Omeo Mountain Bike Trails Project - Stage 1 ($1.5M)
- New pavillion at the Mallacoota Recreation Reserve ($0.610M)
- Road renewals and upgrades ($10.506M), including funding for dust suppression
- Bairnsdale Aquatic and Recreation Centre Upgrade - Year 2 ($4.401M)
- Building renewals and upgrades ($3.079M)
- Streetscape works in Orbost, Lakes Entrance and Bairnsdale ($3.003M)
- Renewal of the CCTV network ($0.150M)

The Capital Works program for 2018/19 will be $27.855M, excluding projects to be carried over from the 2017/18 year of $14.043M. Of the $41.898M in capital funding required, $35.564M will come from Council operations, $6.203M from external grants and $0.131M from reserves and contributions. No new borrowings are proposed. Refer to Section 4.5 for details on the Capital Works and Major Projects budgets.

We look forward to working with you in the community to deliver these exciting projects throughout the coming year.

Key Statistics	2017/18 Forecast Actual $'000	2018/19 Budget $'000
Total expenditure	86,481	87,154
Surplus for the year *	16,465	1,739
Adjusted underlying surplus/(Deficit) *	5,967	(3,622)
Cash and investment balance at year end *	43,207	16,576
Cash flows from operations *	33,356	16,969
Capital works expenditure	30,170	41,898

* The forecast results for 2017/18 were impacted by the prepayment of $7.2M of the 2017/18 Victoria Grants Commission (VGC) allocation in the 2016/17 year. The expected advance payment of $7.285M of the 2018/19 VGC payment in the 2017/18 year has further impacted on this result for both the 2017/18 and 2018/19 years.

While it is proposed that rates and charges will increase by 2.25 per cent on average, user fees and charges for the 2018/19 year are proposed to be increased by 2.75 per cent or the industry benchmark for a like service. Statutory fees and charges are set by the Victorian Government and the current fee for the specific statutory service will be the latest gazetted fee advised by the Victorian Government. For details on all proposed Fees and Charges refer to Appendix A 'Fees and Charges'.

Waste management is a significant cost to Council. The waste service charge, incorporating kerbside collection and recycling, is proposed to increase by 4 per cent plus a flat fee of $15 per collection as a result of the recent changes that resulted in the former market for recyclable waste no longer being available. It is expected that this change will result in a significant cost increase (estimated to be $0.400M in 2018/19). Council also proposes to introduce fees for the disposal of recyclable waste at the landfill and transfer station sites from 1 July 2018. Details of the proposed fees can be found in Appendix A 'Fees and Charges'.

Council will continue to focus on the identification of sustainable cost reductions to protect existing service levels. We will also explore new approaches to providing services to our community and ensure that we consult with you on any planned changes.

The budget has been developed through a rigorous process and Council endorses it as financially responsible. We encourage you to read the remainder of this document, in conjunction with Council's Revised Council Plan 2017-2021.

Cr Joe Rettino
Mayor

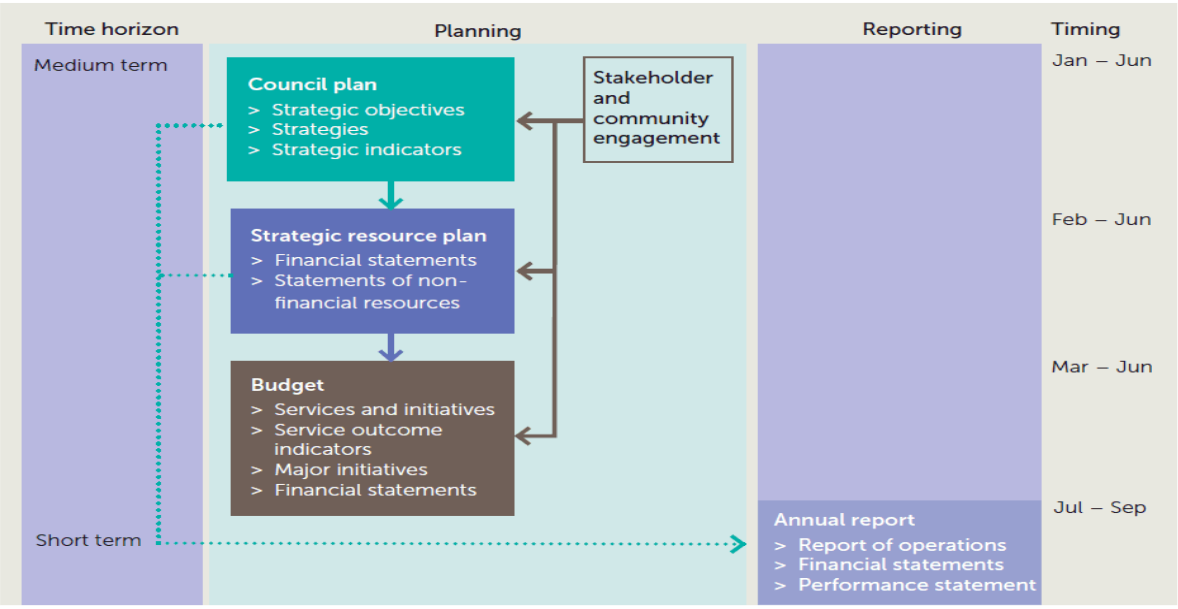
Gary Gaffney
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (*Shaping the Future - Long Term Community Vision 2030*), medium term (Council Plan 2017-2021) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives that contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to Local Government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan that articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our vision

East Gippsland is the most liveable region in Australia. A place of natural beauty, enviable lifestyles, and opportunities.

Our mission

A leading local government that works together with our communities to make East Gippsland the most liveable region in Australia.

Our values

East Gippsland Shire Council will strive to deliver the outcomes and objectives identified in the Council Plan, while continuing to provide the services our community needs. In doing so, elected members and officers of Council will be guided by the following values:

• **Accountability:** We will take responsibility for our actions and decisions in an open and transparent way.

• **Inclusion:** We will be accessible and active in engaging with our community. We will invite, listen to and seek to understand the views of others, and proactively share information about Council's plans, projects, services and activities.

• **Integrity:** We will honour our commitments and conduct ourselves in an honest, ethical way.

• **Respect:** We will value, support and help to develop our diverse community. We will respect the views and contributions of others and act with courtesy and consideration in all our interactions.

• **Resourcefulness:** We will turn the challenges faced by our community into opportunities by being flexible and innovative in our response. We will actively seek better and more cost-effective ways to achieve the best outcomes for East Gippsland.

1.3 Strategic objectives

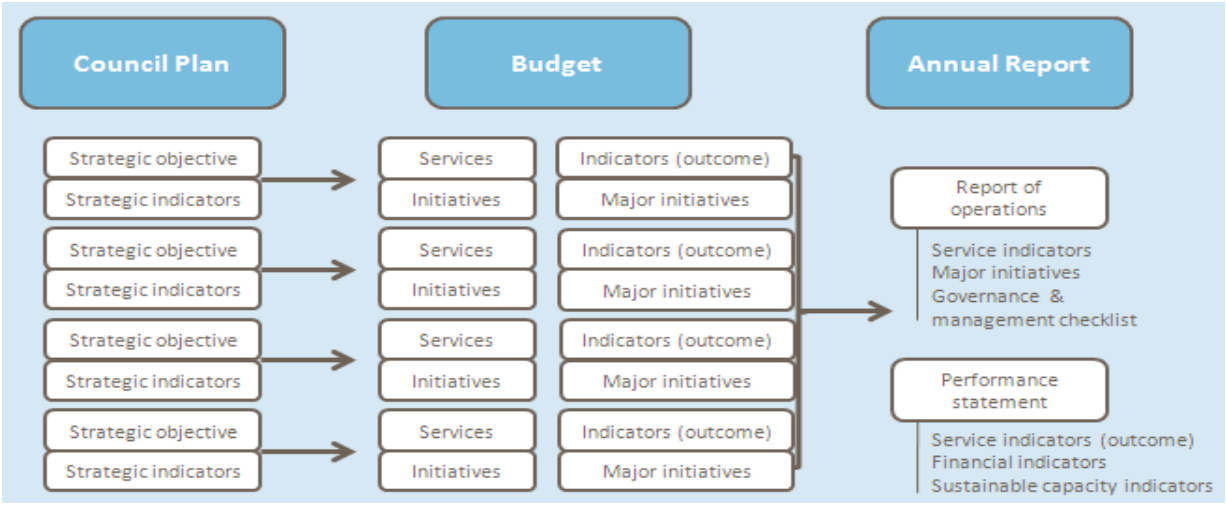
Council delivers a range of services, programs, projects and facilities for its diverse communities. Each contributes to the achievement of our strategic objectives as set out in the Council Plan for the years 2017-2021. The following table lists our focus areas as described in the Council Plan. Each is defined by goals that describe what we want for East Gippslanders now and into the future.

Strategic Objective	Description
1 Strategic Objective - Strong Communities	1.1 We are a leader in developing resilient, inclusive and vibrant communities that are welcoming, fulfilling and people feel proud to live in. 1.2 Our communities are capable and independent and plan for their future. 1.3 People of all ages, cultures, abilities and interests have access to services, facilities and experiences that support health and wellbeing. 1.4 We live in communities that bring people together in a safe environment.
2 Strategic Objective - A Liveable Region	2.1 We have safe, accessible and well utilised open spaces and built environments that reflect the priorities of our community. 2.2 Sustainable planning and growth supports thriving townships, while maintaining our commitment to sustainability and protecting our natural environment.
3 Strategic Objective - A Growing Regional Area of Opportunity	3.1 East Gippsland is a region of economic opportunity with strong industry sectors, a skilled workforce and local jobs. 3.2 East Gippsland is Australia's number one adventure destination. We offer unforgettable tourism experiences for people of all interests, ages and abilities.

Strategic Objective	Description
4 Strategic Objective - Good Governance	4.1 East Gippsland Shire Council is inclusive, engaged and open. 4.2 Our relationships with other levels of government and partners deliver great outcomes for East Gippslanders. 4.3 Council is in a strong financial position and can provide for future generations of East Gippslanders.
5 Strategic Objective - Responsive Services	5.1 We are a leading local government service provider. Our services are driven by the needs of our communities, residents and visitors. 5.2 We put the customer first and give each customer a great experience of Council's services. 5.3 East Gippsland Shire Council is a great place to work – we attract, develop and retain a skilled workforce to deliver our priorities. 5.4 We have a culture of action led by empowered staff who strive to deliver above expectations.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, Budget and Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1 - Strong Communities

We want strong, vibrant communities that celebrate their heritage and plan for the future. To achieve this, East Gippsland must be a place where people of all ages and abilities can participate and contribute. Regardless of background or circumstance, all residents must be able to fully engage in the economic, civic, and social life of the region.

Services

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Arts and Culture	This service provides a varied ongoing program of arts and cultural events that bring our communities together to celebrate our identity and generate ideas. It also provides funding and strategic advice to support the development of arts and culture in East Gippsland.	*Exp*	363	436	443
		Rev	40	40	40
		NET	323	396	403
Community Programs	Council's community programs provide support, assistance and information to the community at all stages of life. They also provide community facilities that enhance social and health outcomes and improve local neighbourhood amenity.	*Exp*	842	1,120	885
		Rev	325	272	270
		NET	517	848	615

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Library Services	Council provides library and outreach services at six locations within the municipality including mobile library services to our more remote areas. Library services and programs are customer focused and aim to meet the learning and information needs of local communities. Libraries also provide a focal point for the community where they can meet, relax and enjoy the facilities and services offered and increase their participation in community life.	*Exp*	1,421	1,576	1,503
		Rev	391	372	366
		NET	1,030	1,204	1,137
Performing Arts	This service provides performing arts facilities, including the Forge Theatre and Arts Hub in Bairnsdale. A key focus is to deliver accessible programs and events that celebrate our cultural diversity and enrich the lives of our community and visitors.	*Exp*	872	902	876
		Rev	391	306	379
		NET	481	596	497
Community Planning	The Community Planning function supports, encourages and works with citizens and community groups to identify their needs and aspirations and how to achieve them with responsive, high quality services and facilities.	*Exp*	195	445	422
		Rev	13	58	90
		NET	182	387	332
Community Support	Council has service agreements with suitable accredited organisations across the Shire that provide a range of Home and Community Care services (HACC) for the aged and people with a disability. Services include home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs. The Victorian Government directly funds these organisations for the provision of the specified services and Council makes a financial contribution to the operations of each of the providers.	*Exp*	711	737	707
		Rev	44	41	44
		NET	667	696	663

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Family and Youth Services	Council supports Preschools, Playgroups and early years programs. Support is also provided to suitably accredited organisations that provide Maternal and Child Health services (MaCH). The providers of the MaCH service are directly funded by the Victorian Government for the provision of the specified services and Council provides a financial contribution to the operations of each of the providers.	*Exp*	466	484	482
		Rev	-	-	-
		NET	466	484	482
Emergency Management	Council works collaboratively with relevant stakeholders to help communities prepare for emergency events and natural disasters and, in times of emergency, respond to their needs and help them recover.	*Exp*	1,317	1,296	1,125
		Rev	200	199	167
		NET	1,117	1,097	958
Public Health	Public Health maintains and improves the health and safety of people and the environment in accordance with the *Public Health and Wellbeing Act* 2008. It maintains safety, amenity and harmony in the community by coordinating food safety support programs, registered premises inspections, *Tobacco Act* 1987 activities and wastewater management. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls; and provides an immunisation service.	*Exp*	580	597	718
		Rev	466	458	461
		NET	114	139	257

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Community Laws	This service also maintains and improves the health and safety of people and the environment. This includes staff at school crossings throughout the municipality to ensure that school children are able to cross the road safely. Animal management services are delivered in accordance with the *Domestic Animals Act* 1994 and include a lost and found notification service, a contracted pound service, registration and administration service, an after hours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant Victorian Government legislation.	*Exp*	1,381	1,192	1,495
		Rev	876	735	785
		NET	505	457	710
Recreation Centres	This service combines a wide range of programs and services that contribute to the general wellbeing of the community. This includes opportunities for individuals of all ages, genders and abilities to participate in a variety of health, education, and leisure activities by providing recreational facilities that include indoor and outdoor aquatic facilities, a fully equipped gymnasium, aqua aerobics and group fitness classes, a stadium and childcare facilities.	*Exp*	5,069	4,940	4,987
		Rev	2,500	2,661	2,736
		NET	2,569	2,279	2,251
Recreation and Sporting Reserve	This service is responsible for the maintenance and operation of sporting grounds and pavilions and community centres with meeting, function and activity space. Often this work is undertaken in conjunction with community operated committees of management. The service assists in the delivery of strategic sporting outcomes across the municipality through the upgrade and improvement of facilities and the attraction of funding to undertake this work.	*Exp*	2,036	1,289	1,916
		Rev	65	-	60
		NET	1,971	1,289	1,856

Major Initiatives

1) Continue to pilot approaches to Place Planning in selected communities across the Shire
2) Upgrade the Bairnsdale Aquatic and Recreation Centre
3) Implement the new Municipal Health and Wellbeing Plan.
4) Commence implementation of the Bairnsdale Sporting Facility Plan and extend this approach to communities across the Shire.
5) Implement the recommendations of the Creative Communities Advisory Board.
6) Participate in the Victorian Government Councils and Emergencies Project and ensure that Council has effective emergency management capability and capacity

Other

Initiatives

1. Deliver programs, services and activities that encourage people of all ages, cultures and means to participate in their communities, including through volunteering and lifelong learning opportunities.
2. Provide facilities and events that strengthen and celebrate the diverse cultural identity of our communities.
3. Provide facilities and programs that support the development, capacity and services of community organisations and encourage physical activity.
4. Advocate for the rights of all East Gippslanders to be respected for their diversity and differences and included in all aspects of community life.
5. Work with agencies, service providers and community members to ensure that the new Home and Community Care (HACC) and National Disability Insurance Scheme programs deliver positive health and wellbeing outcomes for the region.
6. Engage communities to develop plans and participate in decision making for their community.
7. Build communities' capacity to plan for their future.
8. Continue to partner with other agencies to work with communities in a coordinated way to minimise duplication and increase outcomes.
9. Provide and support cultural, arts and recreation facilities, services and experiences that encourage East Gippslanders to connect, be creative and be physically active regardless of age or ability.
10. Support businesses, community groups and individuals to grow their contribution to the creative, cultural and artistic life of the region.
11. Work with other agencies to establish a clear set of metrics to measure the health and wellbeing outcomes for our community.
12. Engage with agencies and service providers to combine expertise and resources to deliver important services for people at all life stages.
13. Deliver services, programs and projects that protect the health and safety of East Gippslanders and minimise risks associated with public health and safety.
14. Work with communities to build their capacity and resilience to reduce the impacts of disruptive events and promote faster recovery.
15. Work with the State Government, community leaders and community organisations to support vulnerable members of the community.
16. Advocate to state and federal governments for funding and program support to increase the safety of our communities

Service Performance Outcome Indicators

Service	Indicator	2016/17 Actual	2017/18 Forecast	2018/19 Budget
Libraries	Participation	21.35%	DNA	DNA
Aquatic	Utilisation	9.12%	DNA	DNA
Animal	Health and Safety	1	DNA	DNA
Food Safety	Health and Safety	100%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

2.2 Strategic Objective 2 - A Liveable Region

We want an East Gippsland that has safe, accessible, vibrant and well utilised public spaces and built environments that reflect the priorities of our community. Sustainable planning and growth also support thriving townships, while maintaining our commitment to sustainability and protecting our natural environment. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Project Management	This service undertakes project planning, design and delivery of various works within Council's Capital Works Program.	*Exp*	827	396	476
		Rev	127	-	3
		NET	700	396	473
Works	This service provides for the management and maintenance of Council's building infrastructure and assets. It includes management and maintenance of Council's vehicles, machinery and equipment and place based works crews.	*Exp*	3,231	2,860	3,707
		Rev	637	40	59
		NET	2,594	2,820	3,648
Emergency Response	Council has a significant responsibility in emergency management and disaster response across East Gippsland, along with other lead agencies. Although the Australian Government provides significant funding to repair and reconstruct assets following natural disasters, Council (in the first instance) is required to fund the response and then seek recompense after the event. Council therefore carries that burden while waiting for reimbursement, which can impact upon current plans for infrastructure planning and maintenance.	*Exp*	-	-	-
		Rev	-	-	-
		NET	-	-	-
Environmental Management	The Environmental Management function identifies and manages broad-based environmental issues on Council owned or managed land including Council's Mosquito Management Program, pest plants and animals and Urban Waterways.	*Exp*	2,000	1,460	1,310
		Rev	350	88	336
		NET	1,650	1,372	974

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Parks and Gardens	Parks and Gardens provides management and implementation of open space strategies and maintenance including mowing, garden maintenance, annual displays, weed control and walking track maintenance. It also provides tree maintenance including inspection, pruning and removals.	*Exp*	1,948	3,462	3,590
		Rev	8	1	187
		NET	1,940	3,461	3,403
Environmental Sustainability	This service develops environmental policy and strategies, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse emissions and utility use within Council operations are a key priority. This includes community awareness and behavioural change programs to encourage and support reduced use of energy and resources.	*Exp*	428	526	337
		Rev	153	171	17
		NET	275	355	320
Waste Services	This service provides kerbside waste collection of household, recycling and green waste from households; and landfill and transfer station facilities. The service operates and rehabilitates Council's current and legacy landfills, and manages the East Gippsland Waste and Recycling Centre in ways that promote positive waste behaviour in the community and minimise environmental impacts.	*Exp*	10,358	11,099	11,133
		Rev	3,050	3,371	3,232
		NET	7,308	7,728	7,901
Strategic Planning	This service aims to deliver vibrant, connected and productive places and infrastructure to meet current and future community needs. Strategic Planning advocates for and implements land use policies, plans and standards that guide land use development and promote sustainable design, development and heritage conservation. This is supported through continual reviews and improvements to the East Gippsland Planning Scheme.	*Exp*	1,703	1,771	1,888
		Rev	56	8	10
		NET	1,647	1,763	1,878

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Statutory Planning and Development Services	Statutory planning services process and assess planning applications in accordance with the *Planning and Environment Act* 1987, the Planning Scheme and Council policies aimed at ensuring that our cities, towns and settlements develop in an orderly and sustainable way. It provides advice and makes decisions about development and land-use proposals, as well as representing Council at the Victorian Civil and Administrative Tribunal (VCAT) where necessary.	*Exp*	1,048	1,295	1,190
		Rev	548	473	410
		NET	500	822	780
Building Control	This service enforces statutory building regulations under the Victorian Building Code. These include providing advice on building permits and legislation, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	*Exp*	244	246	254
		Rev	143	100	125
		NET	101	146	129
Asset Management	This service conducts planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These assets include roads, laneways, car parks, foot/bike paths, drains and bridges.	*Exp*	271	217	389
		Rev		-	1
		NET	271	217	388
Asset Maintenance	This service provides management and ongoing maintenance of the Council's assets, including 2,900km of roads, 209 bridges and 23 pedestrian bridges; over 300km of drains, 186 km of footpath, and 517km of kerb and channel; numerous playgrounds, parks, gardens, and recreation reserves; three aerodromes; over 4,000 street lights; 41 public jetties, 19 fishing platforms and 31 boat ramps; and the Raymond Island Ferry.	*Exp*	26,162	22,754	23,342
		Rev	3,674	2,694	252
		NET	22,488	20,060	23,090

Major Initiatives

7. Complete shire-wide road resealing and gravel road resheet programs for high priority works.
8. Improve streetscapes in Bairnsdale, Metung, Orbost and Lakes Entrance.
9. Implement the Waste Facilities and Disposal Strategy.
10. Continue to implement and source funding to support the implementation of the Renewable Energy Feasibility Study priority projects for East Gippsland.

Other Initiatives

17. Drive maintenance expenditure through evidence based service planning that meets current and future community needs.
18. Develop and maintain high quality infrastructure assets that service future generations at minimum cost, and are fit for purpose.
19. Ensure all new and renewed infrastructure incorporates best practice design, including: universal access, technology and sustainability elements.
20. Support projects and initiatives that improve our open spaces and built environment for present and future generations, while mitigating effects on the environment.
21. Work with communities to be resource smart and invest in innovative programs and projects to reduce energy use and greenhouse gas emissions.
22. Develop and implement a waste recycling and reuse approach for the region that reflects world's best practice and the use of smart technology.
23. Increase recycling, reuse and regeneration through innovative waste management practices and ongoing community education.
24. Advance planning that provides community members and land owners with certainty about the way that land will be used and developed in their town.
25. Ensure that the East Gippsland Planning Scheme continues to facilitate investment confidence to support sustainable growth in East Gippsland.
26. Seek opportunities to work in collaboration with the community to take strategic action to enhance the environment of land that Council manages.
27. Ensure that services and activities delivered are designed to minimise the impact to the environment.
28. Work with private property owners and the Victorian Government to embed better environmental performance into new and existing developments.
29. Advocate with other councils to the Environment Protection Authority to minimise costs associated with waste management.

Service Performance Outcome Indicators

Service	Indicator	2016/17 Actual	2017/18 Forecast	2018/19 Budget
Statutory Planning*	Decision making	50%	DNA	DNA
Roads	Satisfaction	46%	DNA	DNA
Waste Collection	Waste diversion	53.01%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.3 Strategic Objective 3 - A Growing Regional Area of Opportunity

We will continue to develop East Gippsland as a growing regional area with opportunities. We have strong industry sectors, a skilled workforce and local gobs. We are Australia's number one adventure destination. To do this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Major Projects	This service works with the Victorian Government, industry and business to facilitate and advocate for major planning, infrastructure and investment projects aimed at opening significant opportunities for business growth and employment for the region.	*Exp*	186	-	-
		Rev		-	-
		NET	186	-	-
Business Growth	The development of business and industry in East Gippsland is supported by this service, which provides business information services, referrals to other organisations for support, facilitation of industry networking and knowledge sharing events, and facilitation of funding opportunities at all levels of government. It also works with government departments to link businesses to Victorian and Australian Government services to support growth and diversification.	*Exp*	74	225	157
		Rev		-	-
		NET	74	225	157
Economic Development	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	*Exp*	634	890	777
		Rev	16	21	-
		NET	618	869	777
Tourism and Visitor Information Services	Council supports the tourism industry and helps promote East Gippsland as a highly sought after visitor destination. Quality visitor information services are provided with the aim of meeting the expectations and needs of visitors.	*Exp*	852	808	763
		Rev	262	233	233
		NET	590	575	530

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Events	This service works with partners to develop East Gippsland's reputation as a recognised events destination through attraction and facilitation of new events and support of existing events. It provides support, resources and training information, and assists with the development of major events that stimulate economic benefits and cultural diversity and enhance the well-being of citizens.	*Exp*	286	289	408
		Rev	9	-	-
		NET	277	289	408

Major Initiatives

11) Develop and Implement a new Economic Development Strategy.

12) Implement the age-friendly plan for East Gippsland.

Other Initiatives

30. Maintain and grow East Gippsland's traditional economic sectors.

31. Advocate to the Australian Government for funding in infrastructure that will position East Gippsland as a major domestic and international exporting region on Australia's East Coast.

32. Work with neighbouring councils to position the South-East region - from Canberra to East Gippsland - as a place of industry growth, experiences and opportunities.

33. Ensure that businesses in emerging sectors are able to find and fit out the space they need to start, grow, and scale their companies.

34. Work with industry partners to support a state-of-the-art food production and distribution industry.

35. Work with industry partners to position East Gippsland as a regional capital for innovation by supporting high-growth and high-value industries.

36. Foster an environment in which small businesses can succeed.

37. Engage the mind capital of our retired community.

38. Advocate for the Victorian Government to reduce the regulatory burden on small businesses.

39. Engage with diverse providers of education to attract training opportunities that support key industries in the region.

40. Develop and promote an adventure region brand that showcases the natural advantages of East Gippsland.

41. Actively pursue and develop international tourism products, experiences and infrastructure that encourage people to spend more time in East Gippsland.

42. Advocate for funding to develop inbound tourism infrastructure.

2.4 Strategic Objective 4 - Good Governance

East Gippsland Shire Council is inclusive, engaged and open. We provide leadership on issues affecting our region. Our relationships with other levels of government and partners deliver great outcomes for East Gippsland. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Community Leadership and Advocacy	Council provides leadership on issues of importance to East Gippsland and advocates on behalf of the community and its vision for the future. It does this through strong, transparent, accountable leadership and the development of strong relationships with key stakeholders and other levels of government.	*Exp*	1,324	1,595	1,928
		Rev	22	22	36
		NET	1,302	1,573	1,892
Finance and Treasury	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, and raising and collection of rates and charges.	*Exp*	2,711	2,587	2,355
		Rev	16,347	15,749	8,570
		NET	(13,636)	(13,162)	(6,215)
Governance	This service provides a range of governance, statutory and corporate support services to Council, including coordination of business papers for meetings of the Council and its committees; coordination of arrangements for Council and committee meetings; and the maintenance of statutory registers and the conduct of municipal elections. An Audit Committee supports this service. This service also provides the framework, oversight and advice to support Council in complying with statutory procurement and contracting provisions.	*Exp*	2,132	4,243	2,907
		Rev	27	7	69
		NET	2,105	4,236	2,838

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Media, Communications and Civic Events	This service oversees provision of advice on communications, in consultation with relevant stakeholders, on behalf of Council. It also provides in-house graphic design services. This service also conducts civic events to recognise, commemorate and celebrate prominent citizens and the successful delivery of significant Council programs, infrastructure and projects.	*Exp*	308	557	558
		Rev	41	-	-
		NET	267	557	558

Other Initiatives

43. Improve transparency and accessibility to Council through digital technology.
44. Make timely community engagement a priority.
45. Provide leadership on issues affecting East Gippsland.
46. Proactively address critical regional issues with the Victorian and Australian Governments.
47. Work smarter to reduce expenditure through improved practices, new technologies and projects that reduce organisation waste.
48. Generate savings that can be redirected to priority projects that achieve outcomes for the region.
49. Proactively pursue appropriate government grants, subsidies and initiatives to deliver priority projects and initiatives.
50. Advocate to the Victorian Government for a better way to measure the infrastructure gap and renewal.

Service Performance Outcome Indicators

Service	Indicator	2016/17 Actual	2017/18 Forecast	2018/19 Budget
Governance	Satisfaction	50%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance		Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.5 Strategic Objective 3 - Responsive Services

We are a leading Local Government service provider. Our services are driven by the needs of our communities, residents and visitors. We put the customer first and give each customer a great experience of Council's services. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Council Enterprises	This service supports the local economy and provides an alternative revenue stream for Council through the effective operation of a range of Council-managed commercial enterprises such as caravan parks, aerodromes, marinas and the East Gippsland Livestock Exchange.	*Exp*	4,337	3,624	3,565
		Rev	4,901	4,614	4,769
		NET	(564)	(990)	(1,204)
Customer and Civic Services	This service acts as the main customer interface with the community. It provides accessible, high-quality customer service at Council's Corporate, Business and Service Centres, which connects people to Council services and general information.	*Exp*	3,460	1,848	1,955
		Rev	58	37	41
		NET	3,402	1,811	1,914
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way. It is also responsible for the provision of document and information management support services and compliance with statutory obligations under Freedom of Information and Information Privacy legislation.	*Exp*	3,242	4,169	4,500
		Rev		-	-
		NET	3,242	4,169	4,500
Property Management	The management of Council's property portfolio, including purchases, sales, leases and licenses to ensure land under Council's ownership or management is used effectively and in the best interests of current and future generations is delivered through this service. It also supports local groups that have a focus on land and facility stewardship.	*Exp*	827	469	498
		Rev	806	134	144
		NET	21	335	354

Service area	Description of services provided		2016/17 Actual $'000	2017/18 Forecast $'000	2018/19 Budget $'000
Risk Management and Compliance	This service manages a compliance framework that promotes prudent and responsible management approaches to Council's decision-making and service delivery. It ensures the highest standards of legislative compliance are achieved across all Council functions and that its risk exposure is minimised through proactive and comprehensive systems and processes.	*Exp*	1,050	1,196	1,212
		Rev	114	-	1
		NET	936	1,196	1,211
Human Resources	Through this service Council provides human resource and industrial relations services dedicated to ensuring Council's workforce operates efficiently and effectively within a framework that encourages innovation and continuous improvement.	*Exp*	1,486	1,548	1,454
		Rev	209	51	72
		NET	1,277	1,497	1,382
Organisation Development	This service provides Council with strategic and operational organisation development support. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	*Exp*	221	155	493
		Rev	-	-	10
		NET	221	155	483

Major initiative

13. Finalise the Business Systems Transformation
14. Undertake Service Planning to establish service levels and community expectations.
15. Implement the Digital Strategy
16. Implement the Customer Service Strategy.

Other Initiatives

51. Establish ways to capture, distribute and use data better to inform decision-making, service delivery and performance management.
52. Advocate to the Victorian and Australian Governments and other sectors for critical services that Council cannot provide.
53. Provide accessible, easy to understand information to the community about Council programs, plans, policies and activities.
54. Deliver great customer experiences to residents, businesses, and visitors through:
• innovative place-based service delivery models; and
• improved access and flexibility to services through multiple access points, including digital and traditional channels.
55. Modernise our processes and systems to improve the quality and responsiveness of services to customers and reduce administration costs.
56. Develop healthier, safer workplaces.
57. Show leadership in accessible and inclusive employment practices through the Recruitment Strategy.

2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) $'000	Expenditure $'000	Revenue $'000
1. Strong Communities	10,161	15,559	5,398
2. A Liveable Region	42,984	47,616	4,632
3. A Growing Regional Area of Opportunity	1,872	2,105	233
4. Good Governance	(927)	7,748	8,675
5. Responsive Services	8,640	13,677	5,037
Total	**62,730**	**86,705**	**23,975**
Expenses added in:			
Finance costs	449		
Deficit before funding sources	**63,179**		
Funding sources added in:			
Rates and charges revenue	49,197		
Waste charge revenue	7,448		
Capital Grants and Contributions	8,273		
Total funding sources	64,918		
Operating surplus/(deficit) for the year	**1,739**		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018/19 has been supplemented with projection to 2021/22 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act* 1989 and the Local Government Planning and Reporting Regulations 2014.

3.1 Comprehensive Income Statement
3.2 Balance Sheet
3.3 Statement of Changes in Equity
3.4 Statement of Cash Flows
3.5 Statement of Capital Works
3.6 Statement of Human Resources

3.1 Comprehensive Income Statement

For the four years ending 30 June 2022

	Notes	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Strategic Resource Plan Projections 2019/20 $'000	2020/21 $'000	2021/22 $'000
Income						
Rates and charges	4.1.1	54,802	**56,645**	58,128	60,123	62,182
Statutory fees and fines	4.1.2	1,618	**1,721**	1,773	1,826	1,881
User fees	4.1.3	11,099	**11,318**	11,414	11,511	11,610
Grants - Operating	4.1.4	16,163	**8,693**	17,799	16,624	16,957
Grants - Capital	4.1.4	12,776	**6,203**	5,583	6,909	3,534
Contributions - monetary	4.1.5	135	**70**	70	71	71
Contributions - non-monetary	4.1.5	2,000	**2,000**	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	**-**	-	-	-
Other income	4.1.6	4,353	**2,243**	2,198	2,238	2,289
Total income		102,946	**88,893**	98,965	101,302	100,524
Expenses						
Employee costs	4.1.7	27,692	**28,803**	29,094	29,411	30,246
Materials and services	4.1.8	33,788	**34,520**	37,820	36,411	37,114
Depreciation and amortisation	4.1.9	23,184	**21,964**	24,098	24,875	25,645
Bad and doubtful debts		14	**12**	12	12	13
Borrowing costs		445	**449**	423	301	290
Other expenses	4.1.10	1,358	**1,406**	1,434	1,462	1,492
Total expenses		86,481	**87,154**	92,881	92,472	94,800
Surplus/(deficit) for the year		16,465	**1,739**	6,084	8,830	5,724
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		94,928	**25,335**	-	-	106,842
Total comprehensive result		111,393	27,074	6,084	8,830	112,566

3.2 Balance Sheet

For the four years ending 30 June 2022

	Notes	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Strategic Resource Plan Projections 2019/20 $'000	2020/21 $'000	2021/22 $'000
Assets						
Current assets						
Cash and cash equivalents		43,207	**16,576**	12,523	9,539	10,720
Trade and other receivables		6,781	**6,890**	6,935	7,036	7,161
Other assets		1,015	**1,033**	1,052	1,070	1,090
Total current assets	4.2.1	51,003	**24,499**	20,510	17,645	18,971
Non-current assets						
Trade and other receivables		601	**321**	101	-	-
Property, infrastructure, plant and equipment		985,934	**1,033,025**	1,043,220	1,053,862	1,163,276
Investment property		1,172	**1,172**	1,172	1,172	1,172
Intangible assets		975	553	2,353	1,453	420
Total non-current assets	4.2.1	988,682	**1,035,071**	1,046,846	1,056,487	1,164,868
Total assets		1,039,685	**1,059,570**	1,067,356	1,074,132	1,183,839
Liabilities						
Current liabilities						
Trade and other payables		3,293	**3,625**	3,227	3,141	3,342
Prepaid Income		196	**196**	196	196	196
Trust funds and deposits		1,432	**1,432**	1,432	1,432	1,432
Provisions		11,501	**5,785**	8,164	7,847	9,140
Interest-bearing liabilities	4.2.3	1,853	**727**	-	1,700	-
Total current liabilities	4.2.2	18,275	**11,765**	13,019	14,316	14,110
Non-current liabilities						
Provisions		4,881	**4,929**	5,377	3,725	1,075
Prepaid Income		1,185	**1,185**	1,185	1,186	1,182
Interest-bearing liabilities	4.2.3	4,077	**3,350**	3,350	1,650	1,650
Total non-current liabilities	4.2.2	10,143	**9,464**	9,912	6,561	3,907
Total liabilities		28,418	**21,229**	22,931	20,877	18,017
Net assets		1,011,267	**1,038,341**	1,044,425	1,053,255	1,165,822
Equity						
Accumulated surplus		353,603	**355,473**	361,707	370,537	376,261
Reserves		657,664	**682,868**	682,718	682,718	789,561
Total equity		1,011,267	**1,038,341**	1,044,425	1,053,255	1,165,822

3.3 Statement of Changes in Equity

For the four years ending 30 June 2022

	Notes	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2018 Forecast Actual					
Balance at beginning of the financial year		899,874	337,006	561,893	975
Surplus/(deficit) for the year		16,465	16,465	-	-
Net asset revaluation increment/(decrement)		94,928	-	94,928	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	132	-	(132)
Balance at end of the financial year		**1,011,267**	**353,603**	**656,821**	**843**
2019 Budget					
Balance at beginning of the financial year		1,011,267	353,603	656,821	843
Surplus/(deficit) for the year		1,739	1,739	-	-
Net asset revaluation increment/(decrement)		25,335	-	25,335	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	131	-	(131)
Balance at end of the financial year	4.3.2	**1,038,341**	**355,473**	**682,156**	**712**
2020					
Balance at beginning of the financial year		1,038,341	355,473	682,156	712
Surplus/(deficit) for the year		6,084	6,084	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	150	-	(150)
Balance at end of the financial year		**1,044,425**	**361,707**	**682,156**	**562**
2021					
Balance at beginning of the financial year		1,044,425	361,707	682,156	562
Surplus/(deficit) for the year		8,830	8,830	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		**1,053,255**	**370,537**	**682,156**	**562**
2022					
Balance at beginning of the financial year		1,053,255	370,537	682,156	562
Surplus/(deficit) for the year		5,724	5,724	-	-
Net asset revaluation increment/(decrement)		106,842	-	106,842	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		**1,165,821**	**376,261**	**788,998**	**562**

3.4 Statement of Cash Flows

For the four years ending 30 June 2022

	Notes	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Strategic Resource Plan Projections 2019/20 $'000	2020/21 $'000	2021/22 $'000
		Inflows (Outflows)	**Inflows (Outflows**	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		54,469	**56,536**	58,023	60,002	62,058
Statutory fees and fines		1,618	**1,721**	1,773	1,826	1,881
User fees		11,017	**11,581**	11,677	11,615	11,588
Grants - operating		16,163	**8,693**	17,799	16,625	16,957
Grants - capital		12,776	**6,203**	5,583	6,909	3,534
Contributions - monetary		135	**70**	70	71	71
Interest received		859	**712**	732	740	759
Trust funds and deposits taken		6,500	**6,650**	6,800	6,950	7,100
Other receipts		3,703	**1,531**	1,467	1,498	1,530
Employee costs		(27,363)	**(28,460)**	(28,738)	(29,047)	(29,872)
Materials and services		(38,663)	**(40,212)**	(38,462)	(38,843)	(38,659)
Trust funds and deposits repaid		(6,500)	**(6,650)**	(6,800)	(6,950)	(7,100)
Other payments		(1,358)	**(1,406)**	(1,434)	(1,462)	(1,492)
Net cash provided by/(used in) operating activities	4.4.1	33,356	**16,969**	28,490	29,934	28,355
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(30,170)	**(41,898)**	(31,993)	(33,217)	(25,784)
Proceeds from sale of property, infrastructure, plant and equipment		670	**600**	600	600	600
Proceeds from sale of investments		9,750	**-**	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(19,750)	**(41,298)**	(31,393)	(32,617)	(25,184)
Cash flows from financing activities						
Finance costs		(445)	**(449)**	(423)	(301)	(290)
Repayment of borrowings		(679)	**(1,853)**	(727)	-	(1,700)
Net cash provided by/(used in) financing activities	4.4.3	(1,124)	**(2,302)**	(1,150)	(301)	(1,990)
Net increase/(decrease) in cash and cash equivalents		12,482	(26,631)	(4,053)	(2,984)	1,181
Cash and cash equivalents at the beginning of the financial year		30,725	**43,207**	16,576	12,523	9,539
Cash and cash equivalents at the end of the financial year		43,207	**16,576**	12,523	9,539	10,720

3.5 Statement of Capital Works

For the four years ending 30 June 2022

	Notes	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Strategic Resource Plan Projections 2019/20 $'000	2020/21 $'000	2021/22 $'000
Property						
Land		8	350	75	100	100
Land improvements		-	-	-	-	-
Total land		8	350	75	100	100
Buildings		2,661	3,689	6,193	3,750	3,700
Heritage buildings		-	-	170	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
Total buildings		2,661	3,689	6,363	3,750	3,700
Total property		2,669	**4,039**	6,438	3,850	3,800
Plant and equipment						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		4,256	2,978	2,884	3,287	4,207
Fixtures, fittings and furniture		30	30	30	30	30
Computers and telecommunications		1,348	1,550	1,640	600	600
Library books		259	370	300	250	250
Total plant and equipment		5,893	**4,928**	4,854	4,167	5,087
Infrastructure						
Roads		9,669	10,506	9,087	9,434	10,930
Bridges		5,199	3,044	3,300	1,400	732
Footpaths and cycleways		960	2,149	2,223	500	100
Drainage		483	1,199	800	1,445	1,445
Recreational, leisure and community facilities		1,879	5,848	929	3,274	358
Waste management		2,172	2,987	1,055	4,860	170
Parks, open space and streetscapes		1,195	6,173	757	1,325	900
Aerodromes		-	-	-	-	-
Off street car parks		-	-	850	300	-
Other infrastructure		51	1,025	1,700	2,662	2,262
Total infrastructure		21,608	**32,931**	20,701	25,200	16,897
Total capital works expenditure	4.5.1	30,170	**41,898**	31,993	33,217	25,784
Represented by:						
New asset expenditure		4,500	**6,486**	4,551	2,595	2,343
Asset renewal expenditure		23,470	**31,813**	24,320	25,640	22,844
Asset expansion expenditure		200	**800**	28	-	-
Asset upgrade expenditure		2,000	**2,799**	3,094	4,982	597
Total capital works expenditure	4.5.1	30,170	**41,898**	31,993	33,217	25,784
Funding sources represented by:						
Grants		11,276	**6,203**	5,583	6,909	3,534
Contributions		185	**131**	150	-	-
Council cash		18,709	**35,564**	26,260	26,308	22,250
Borrowings		-	-	-	-	-
Total capital works expenditure	4.5.1	30,170	41,898	31,993	33,217	25,784

3.6 Statement of Human Resources

For the four years ending 30 June 2022

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2017/18 $'000	2018/19 $'000	2019/20 $'000	2020/21 $'000	2021/22 $'000
Staff expenditure					
Employee costs - operating	27,532	**28,803**	29,094	29,411	30,246
Employee costs - capital	1,225	**928**	953	980	1,007
Total staff expenditure	28,757	**29,731**	30,047	30,391	31,253
	FTE	**FTE**	FTE	FTE	FTE
Staff numbers					
Employees	337.8	**337.5**	332.5	327.5	327.5
Total staff numbers	337.8	**337.5**	332.5	327.5	327.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2018/19 $'000	Comprises Permanent Full Time $'000	Permanent Part time $'000	Casual $'000	Temporary $'000
Corporate Services	**3,420**	2,790	630	15	164
Development	**7,430**	5,386	2,044	1,479	563
Community and Strategic Development	**5,804**	3,601	2,203	294	-
Operations	**8,035**	7,047	988	144	473
Office of the CEO	**982**	930	52	-	-
Total permanent staff expenditure	**25,671**	**19,754**	**5,917**	**1,932**	**1,200**
Casuals, temporary and other expenditure	**3,132**				
Capitalised labour costs	**928**				
Total expenditure	**29,731**				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2018/19	Comprises Permanent Full Time	Permanent Part time	Casual	Temporary
Corporate Services	**51**	44	7	-	2
Development	**80**	54	26	20	7
Community and Strategic Development	**57**	34	23	4	-
Operations	**93**	79	13	2	5
Office of the CEO	**8**	7	1	-	-
Total permanent staff expenditure	**289**	219	70	26	13
Casuals, temporary and other expenditure	**39**				
Capitalised labour costs	**9**				
Total staff	**337**				

Summary of planned human resources expenditure by service area

Department	2018/19 $'000	2019/20 $'000	2020/21 $'000	2021/22 $'000
Corporate				
Permanent full time	**2,790**	2,766	2,809	2,886
Permanent part time	**630**	647	665	687
Total Corporate	**3,420**	3,413	3,474	3,573
Development				
Permanent full time	**5,386**	5,432	5,431	5,581
Permanent part time	**2,044**	2,100	2,158	2,229
Total Development	**7,430**	7,532	7,589	7,810
Community and Strategic Development				
Permanent full time	**3,601**	3,600	3,599	3,698
Permanent part time	**2,203**	2,264	2,326	2,403
Total Community and Strategic Development	**5,804**	5,864	5,925	6,101
Operations				
Permanent full time	**7,047**	7,041	7,034	7,219
Permanent part time	**988**	1,015	1,043	1,078
Total Operations	**8,035**	8,056	8,078	8,296
Office of the CEO				
Permanent full time	**930**	958	984	1,011
Permanent part time	**52**	53	55	57
Total Office of the CEO	**982**	1,011	1,039	1,068
Total casuals and others	**3,132**	3,218	3,307	3,398
Total staff expenditure - Operating	**28,803**	**29,094**	**29,411**	**30,246**
Total Capitalised labour costs	**928**	**953**	**980**	**1,007**
Total staff expenditure	**29,731**	**30,047**	**30,391**	**31,253**

Summary of planned human resources numbers by service area

Department	2018/19 FTE	2019/20 FTE	2020/21 FTE	2021/22 FTE
Corporate				
Permanent full time	**44.3**	40.3	40.3	40.3
Permanent part time	**6.7**	6.2	6.2	6.2
Total Corporate	**51.0**	46.5	46.5	46.5
Development				
Permanent full time	**54.1**	53.1	53.1	53.1
Permanent part time	**25.9**	25.4	25.4	25.4
Total Development	**80.0**	78.5	78.5	78.5
Community and Strategic				
Permanent full time	**33.9**	31.9	31.9	31.9
Permanent part time	**23.4**	23.4	23.4	23.4
Total Community and Strategic	**57.4**	55.4	55.4	55.4
Operations				
Permanent full time	**79.5**	77.5	77.5	77.5
Permanent part time	**13.3**	13.3	13.3	13.3
Total Operations	**92.8**	90.8	90.8	90.8
Office of the CEO				
Permanent full time	**7.0**	7.0	7.0	7.0
Permanent part time	**0.6**	0.6	0.6	0.6
Total Office of the CEO	**7.6**	7.6	7.6	7.6
Total casuals and others	**39.3**	39.3	39.3	39.3
Total staff numbers - operations	**328.0**	**318.0**	**318.0**	**318.0**
Total capitalised staff numbers	**9.0**	9.0	9.0	9.0
Total FTE numbers	**337.0**	**327.0**	**327.0**	**327.0**

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Local Government Act 1989 and the Local Government (Planning and Reporting) Regulations 2014 to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/19 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of a council's average rates and charges.

The level of rates and charges required has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

The service charges for kerbside collection of waste will increase by 4.0% plus an additional amount of $15 per collection to partly fund the additional cost expected for handling of recyclable waste.

This will raise total rates and charges for 2018/19 to $56.645 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	%
General rates*	38,547	**39,846**	1,299	**3.37%**
Municipal charge*	8,584	**8,821**	237	**2.76%**
Kerbside collection and rural waste collection	6,886	**7,398**	512	**7.44%**
Supplementary rates and rate adjustments	426	**170**	(256)	**(60.09%)**
Interest on rates and charges	200	**250**	50	**25.00%**
Rating Agreement	159	**160**	1	**0.63%**
Total rates and charges	54,802	**56,645**	1,843	**3.36%**

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017/18 cents/$CIV	2018/19 cents/$CIV	Change
General rate for rateable residential properties	0.00393643	0.00391157	**(0.006315367)**
General rate for rateable commercial/industrial properties	0.00570784	0.00567178	**(0.006317626)**
General rate for rateable farm properties	0.00347333	0.00352041	**0.013554716**

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017/18 $'000	2018/19 $'000	Change $'000	%
Residential	28,762	**29,857**	1,095	**3.81%**
Commercial/Industrial	5,289	**5,466**	177	**3.35%**
Farm	4,496	**4,523**	27	**0.60%**
Total amount to be raised by general rates	38,547	**39,846**	1,299	**3.37%**

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017/18 Number	2018/19 Number	Change $'000	%
Residential	26,600	**26,791**	191	**0.72%**
Commercial/Industrial	2,045	**2,048**	3	**0.15%**
Farm	2,766	**2,731**	(35)	**(1.27%)**
Total number of assessments	31,411	**31,570**	159	**0.51%**

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/18 $'000	2018/19 $'000	Change $'000	%
Residential	7,306,720	**7,633,046**	326,326	**4.47%**
Commercial/Industrial	926,683	**963,752**	37,069	**4.00%**
Farm	1,269,104	**1,284,677**	15,573	**1.23%**
Total value of land	9,502,507	**9,881,475**	378,968	**3.99%**

4.1.1(g) The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18 $	Per Rateable Property 2018/19 $	Change $	%
Municipal	283.34	**289.71**	6	**2.25%**

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017/18 $'000	2018/19 $'000	Change $'000	%
Municipal	8,584	**8,821**	237	**2.76%**

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18 $	Per Rateable Property 2018/19 $	Change $	Change %
Kerbside collection with recycling (120L Bin)	305	**332**	27	**8.85%**
Kerbside collection with recycling and green waste (120L Bin)	352	**381**	29	**8.24%**
Kerbside collection with recycling (240L Bin)	379	**409**	30	**7.92%**
Kerbside collection with recycling and green waste (240L Bin)	426	**458**	32	**7.51%**
Rural waste collection charge	216	**225**	9	**4.17%**

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/18 $'000	2018/19 $'000	Change $'000	Change %
Kerbside collection with recycling (120L Bin)	904	**1,026**	122	**13.48%**
Kerbside collection with recycling and green waste (120L Bin)	5,661	**6,261**	600	**10.61%**
Kerbside collection with recycling (240L Bin)	8	**9**	1	**12.48%**
Kerbside collection with recycling and green waste (240L Bin)	54	**57**	3	**5.17%**
Rural waste collection charge	170	**45**	(125)	**(73.53%)**
Total	6,797	**7,398**	601	**8.84%**

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year (excluding penalty interest on overdue rates and charges)

	2017/18 $'000	2018/19 $'000	Change $'000	Change %
General rates	38,547	**39,846**	1,299	**3.37%**
Municipal charge	8,584	**8,821**	237	**2.76%**
Kerbside collection and rural waste collection	6,797	**7,398**	601	**8.84%**
Rating Agreement	159	**160**	1	**0.63%**
Supplementary rates and charges	150	**170**	20	**13.33%**
Total Rates and charges	54,237	**56,395**	2,158	**3.98%**

4.1.1(l) Fair Go Rates System Compliance

East Gippsland Shire Council is fully compliant with the Victorian Government's Fair Go Rates System

		2017/18	2018/19
Total Rates	$	46,208,103	$ 47,595,636
Number of rateable properties		31,411	31,570
Base Average Rates		1,471.08	1,507.62
Maximum Rate Increase (set by the State Government)		**2.00%**	**2.25%**
Capped Average Rate	$	1,501	1,541.54
Maximum General Rates and Municipal Charges Revenue	$	47,132,265	$ 48,666,538
Budgeted General Rates and Municipal Charges Revenue	$	47,132,269	$ 48,666,483

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes that may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated $221,000 and 2017/18: $700,000).
- The variation of returned levels of value (e.g. valuation appeals) estimated to be $50,000 for 2018/19 and 2017/18 to be $50,000.
- The value of rates and charges paid by the due dates may impact on the estimated penalty interest for overdue rates and charges estimated to be $250,000 for 2018/19 and $200,000 for 2017/18.
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied
The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.00391157 cents in the dollar of CIV for all rateable residential properties;
- A general rate of 0.00567178 cents in the dollar of CIV for all rateable commercial/industrial properties; and
- A general rate of 0.00352041 cents in the dollar of CIV for all rateable farm properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant cents in the dollar as indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land that are subject to each differential rate and the uses of each differential rate, are set out below.

General land

General land is any land that is:
- Used primarily for residential purposes; or
- Unoccupied but zoned Residential, Township or Rural Living under the East Gippsland Shire Council Planning Scheme; or
- Any land that is not defined as Farm Land or Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets; and
- Development and provision of services to the community.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it may be located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of the Planning Scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to General land. The vacant land affected by this rate is any land that is zoned Residential, Township and/or Rural Living under the East Gippsland Shire Council Planning Scheme. The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2018/19 financial year.

Commercial/Industrial land

Commercial and industrial land is any land that is:

- Used primarily for the manufacture, or production of, or trade in, goods or services; or
- Obviously adapted for the primary use of commercial or industrial purposes; or
- Occupied primarily for the purpose of service delivery for tourism, leisure and/or accommodation; or
- Unoccupied but zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development Zone under the East Gippsland Shire Council Planning Scheme; or
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Provision of tourism and visitor programs and services;
- Physical beautification of key business areas; and
- Encouragement of economic and employment growth through a range of programs and services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

An Economic Development Discretionary Fund of $314,620 will be used for specific economic development and tourism activities as determined by Council in consultation with the Economic Development Advisory Board.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of land within this differential rate, in the case of improved land, is any use of land.

The characteristics of Planning Scheme zoning are applicable to the determination of vacant land that will be subject to the rate applicable to Commercial and Industrial land. The vacant land affected by this rate is that which is zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development under the East Gippsland Shire Council Planning Scheme.

The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2018/19 financial year.

Farm Land

In order for a property to be classified under the Differential Farm rate land must fulfil the following criteria and be defined as such:

Farming land is any land that is:

- Used primarily for a farming or agricultural business; and
- Conforming to the definition of "farm land" as specified within the *Valuation of Land Act 1960; and*
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Farm Land; and
- The ratepayer has Primary Producer status with the Australian Taxation Office.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Preservation and protection of agricultural land as a productive resource; and
- To recognise and address the special circumstances that impact Farm properties including variable income and seasonal fluctuations.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2018/19 financial year.

7.12.5 Rating Rebate

An initiative was instigated in 2005/06 to further assist pensioners in the community who pay municipal rates. This initiative was introduced in recognition of the increased burden that municipal rates place on the resources of this sector of the community, particularly in areas where valuations have increased. Council proposes to continue to provide a rebate to properties where the ratepayer is in receipt of the Victorian Government pension concession.

In 2013/14 the rebate was set at a flat rebate of $50 in respect of properties where the ratepayer is in receipt of the Victorian Government pension concession. The rebate is to be increased by the same increase as general rates and charges each year and as a result will be set at $57.02 for the 2018/19 year ($55.77 2017/18). It is estimated that the rebate will cost Council $0.360 million in 2018/19.

4.1.2 Statutory fees and fines

	Forecast Actual 2017/18	Budget 2018/19	Change	
	$'000	$'000	$'000	%
Infringements and costs	160	**160**	-	**0.00%**
Court recoveries	135	**135**	-	**0.00%**
Statutory planning fees	343	**395**	52	**15.16%**
Building regulatory fees	75	**90**	15	**20.00%**
Land Information Certificates	50	**55**	5	**10.00%**
Animal Registration Fees	337	**350**	13	**3.86%**
Parking	65	**70**	5	**7.69%**
Other Community Laws	61	**74**	13	**21.31%**
Septic Tank Fees	52	**52**	-	**0.00%**
Health Registration Fees	340	**340**	-	**0.00%**
Total statutory fees and fines	1,618	**1,721**	103	**6.37%**

Statutory fees and fines ($0.103 million increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations, statutory planning fees and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 6.37% or $0.103 million over the 2017/18 fee level.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2017/18	Budget 2018/19	Change	
	$'000	$'000	$'000	%
Waste Disposal	3,257	**3,207**	**(50)**	**(1.54%)**
Livestock Exchange Fees	1,108	**1,153**	**45**	**4.06%**
Indoor Recreation Centres	2,563	**2,621**	**58**	**2.26%**
Outdoor Pools	102	**89**	**(13)**	**(12.75%)**
Caravan Parks	2,442	**2,551**	**109**	**4.46%**
Raymond Island Ferry	167	**170**	**3**	**1.80%**
Building services	25	**25**	**0**	**0.00%**
Visitor Information Centres	218	**218**	**0**	**0.00%**
Animals	20	**21**	**1**	**5.00%**
Immunisation	18	**15**	**(3)**	**(16.67%)**
Marinas	854	**854**	**0**	**0.00%**
Arts and Culture	244	**318**	**74**	**30.33%**
Customer Service Centres	36	**36**	**0**	**0.00%**
Library	31	**26**	**(5)**	**(16.13%)**
Other	14	**14**	**-**	**0.00%**
Total user fees	11,099	**11,318**	219	**1.97%**

10.2.3 User fees ($0.219 million increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include livestock exchange operations, marina berth fees, caravan parks, use of recreation facilities, entertainment and other community facilities. User fees and charges have generally been increased by 2.75% in 2018/19 except where external benchmarking has been used to set the proposed 2018/19 fee.

Total user fees are projected to increase by 1.2% or $0.219 million over what was forecast for 2017/18.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	21,603	10,763	**(10,840)**	**(50.18%)**
State funded grants	7,336	4,133	**(3,203)**	**(43.66%)**
Total grants received	**28,939**	**14,896**	**(14,043)**	**(48.53%)**
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	14,575	7,285	**(7,290)**	**(50.02%)**
Recurrent - State Government				
Senior Citizens	44	48	**4**	**9.09%**
Roadside Weeds and Pest Management	61	61	**0**	**0.00%**
Immunisations	36	28	**(8)**	**(22.22%)**
Library Programs - Local Priorities	17	17	**0**	**0.00%**
FreeZa	25	12	**(13)**	**(52.00%)**
Mosquito Control	15	15	**0**	**0.00%**
Municipal Emergency Resourcing	120	120	**0**	**0.00%**
Rural Access	127	130	**3**	**2.36%**
Best Start Program	116	116	**0**	**0.00%**
Vulnerable Persons	43	43	**0**	**0.00%**
ResourceSmart AuSSI VicProgram	17	17	**0**	**-**
Strength to Strength	58	15	**(43)**	**-**
Food Safety	8	2	**(6)**	**(75.00%)**
Art Gallery - Creative Victoria	40	40	**0**	**0.00%**
Forge Theatre - Creative Victoria	60	60	**0**	**0.00%**
Coastal Weed Management	12	8	**(4)**	**(33.33%)**
Library Operations	321	320	**(1)**	**(0.31%)**
School Crossing Supervision	92	92	**0**	**0.00%**
Lake Tyers Aboriginal Trust	149	186	**37**	**24.83%**
Foreshore Management	2	3	**1**	**50.00%**
Total recurrent grants	**15,938**	**8,618**	**(7,320)**	**(45.93%)**
Non-recurrent - Commonwealth Government				
Non-recurrent - State Government				
Critical Document Storage	8	-	**(8)**	**(100.00%)**
Bairnsdale Sporting Infrastructure	3	-	**(3)**	**(100.00%)**
REP - Climate Change	35	-	**(35)**	**(100.00%)**
REP - New Energy Jobs	100	-	**(100)**	**(100.00%)**
Smart Takeaway Coffee Project	1	-	**(1)**	**(100.00%)**
One Place One Plan	-	75	**75**	**-**
Emergency Management Flood Preparedness	28	-	**(28)**	**-**
Grow Your Business	12	-	**(12)**	**-**
Communities That Care	2	-	**(2)**	**-**
Forge Theatre - Damian Callinan's Town Folk	1	-	**(1)**	**-**
Eagle Point Flora and Fauna	19	-	**(19)**	**-**
Writing for the War	1	-	**(1)**	**-**
East Gippsland Livestock Exchange	9	-	**(9)**	**-**
Creative Tourism Streetscapes	5	-	**(5)**	**-**
Waste Education - Love Food Hate Waste	1	-	**(1)**	**-**
Total non-recurrent grants	**225**	**75**	**(150)**	**(66.67%)**
Total operating grants	**16,163**	**8,693**	**(7,470)**	**(46.22%)**

(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to Recovery	4,413	2,912	**(1,501)**	**(34.01%)**
Recurrent - State Government				
Library	9	-	**(9)**	**(100.00%)**
Total recurrent grants	**4,422**	**2,912**	**(1,510)**	**(34.15%)**
Non-recurrent - Commonwealth Government				
Blackspot - Roads	862	-	**(862)**	**(100.00%)**
Bridges	1,753	566	**(1,187)**	**(67.71%)**
Non-recurrent - State Government				
Buildings	28	713	**685**	**2,446.43%**
Plant and Equipment	74	-	**(74)**	**(100.00%)**
Roads	974	350	**(624)**	**(64.07%)**
Footpaths and Cycleways	-	750	**750**	**-**
Drainage	93	47	**(46)**	**(49.46%)**
Recreation	2,799	600	**(2,199)**	**(78.56%)**
Parks and Open Spaces	1,771	265	**(1,506)**	**(85.04%)**
Other Infrastructure	-	-	**0**	**-**
Total non-recurrent grants	**8,354**	**3,291**	**(5,063)**	**(60.61%)**
Total capital grants	**12,776**	**6,203**	**(6,573)**	**(51.45%)**
Total Grants	**28,939**	**14,896**	**(14,043)**	**(48.53%)**

Grants - operating - ($7.470 million decrease)

Operating grants include all money received from Victorian and Australian Government sources for the purposes of funding the delivery of Council's services to the community. Overall, the level of operating grants is projected to decrease by 46.22% or $7.470 million compared to 2017/18. This is a result of the expected advance payment of $7.285 million of the 2018/19 Victoria Grants Commission payment that was received in the 2017/18 financial year. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included above.

Grants - capital ($6.573 million decrease)

Capital grants include all money received from Victorian and Australian Government and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 51.45% or $6.573 million compared to 2017/18 due mainly to the expected decrease in funding for the Roads to Recovery program ($1.501 million decrease) together with a decrease in other capital grant funding for various capital works projects that will be largely completed in 2018/19 ($2.722 million decrease) and advance funding for completion of the Lakes Entrance esplanade seawalls replacement of $1.2 million. Section 4.5. 'Capital Works Program' includes a more detailed analysis of the grants and contributions expected to be received during the 2018/19 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included above.

4.1.5 Contributions

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Monetary	185	**70**	**(115)**	**(62.16%)**
Non-monetary	2,000	**2,000**	**0**	**0.00%**
Total contributions	2,185	2,070	**(115)**	**(5.26%)**

Contributions - monetary ($0.115 million decrease)

Contributions relate to money paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease by $0.115 million or 62% compared to 2017/18.

Contributions -non-monetary (no change)

Contributions relate to infrastructure assets handed over to Council by developers in relation to subdivisions.

4.1.6 Other income

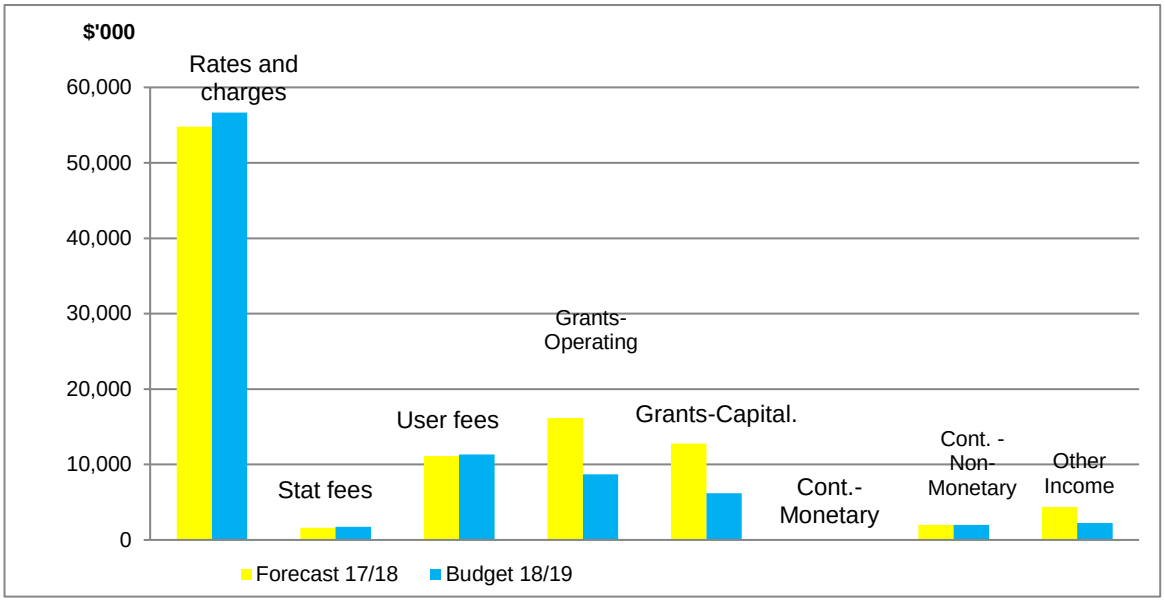
	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Interest	850	**712**	**(138)**	**(16.24%)**
Reimbursements	2,676	**728**	**(1,948)**	**(72.80%)**
Investment property rental/leases	728	**739**	**11**	**1.51%**
Other Sundry	99	**64**	**(35)**	**(35.35%)**
Total other income	4,353	2,243	**(2,110)**	**(48.47%)**

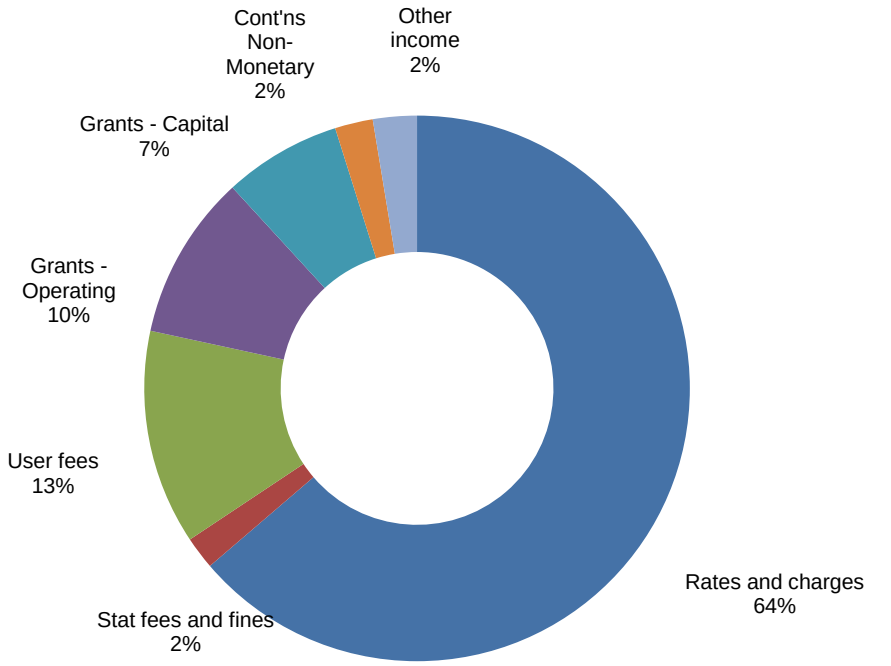
Other income ($2.110 million decrease)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and reimbursements for natural disaster event expenditure.

Other income is forecast to decrease by $2.110 million compared to 2017/18. This is a result of all reimbursements for natural disaster projects being forecast to be finalised in the 2017/18 year.

4.1.7 Snapshot of Income



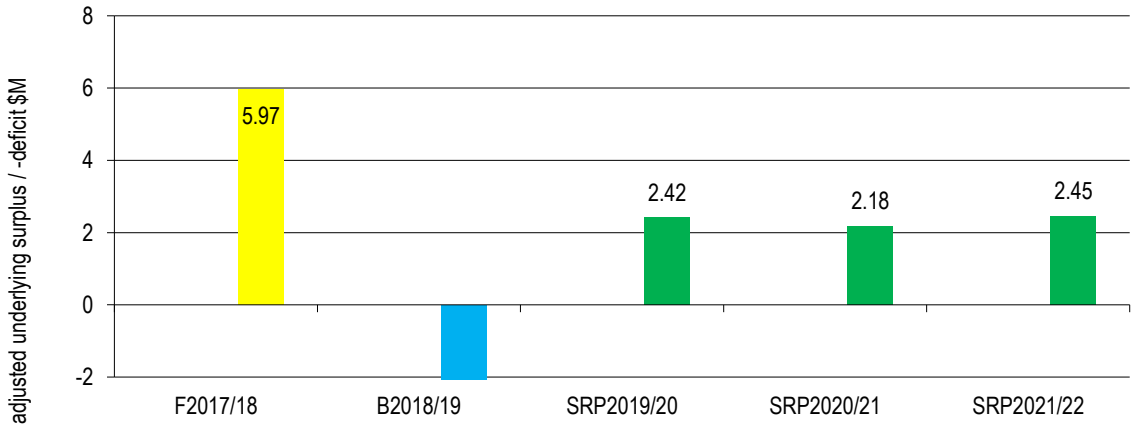


Budgeted income 2018/19

Adjusted underlying surplus ($9.589 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a good measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items that can often mask the operating result. The adjusted underlying result for the 2018/19 year is a deficit of $3.622 million, which is a decrease of $9.589 million from the 2017/18 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes that are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. The expected advance payment of $7.285 million of the 2018/19 Victoria Grants Commission allocation in the 2017/18 year has impacted on the operating result and the underlying result for the 2018/19 year.

A= Actual F= Forecast B= Budget SRP= Strategic Resource Plan estimates



4.1.8 Employee costs

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Wages and salaries	24,167	25,252	**1,085**	**4.49%**
WorkCover	1,007	1,023	**16**	**1.59%**
Superannuation	2,368	2,394	**26**	**1.10%**
Fringe Benefits	150	134	**(16)**	**(10.67%)**
Total employee costs	27,692	28,803	**1,111**	**4.01%**

Employee costs ($1.111 million increase)

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation etc.

Employee costs are forecast to increase by 4.01% or $1.111 million compared to 2017/18. This increase relates to three key factors:

- terms and conditions of Council's Enterprise Agreement No. 5 (EA);
- incremental movements within employment Bands for applicable employees; and
- a number of backfills being required for staff on maternity leave.

4.1.9 Materials and services

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Contract payments	12,673	**13,205**	**532**	**4.20%**
Building maintenance	524	**544**	**20**	**3.82%**
General maintenance	9,819	**8,210**	**(1,609)**	**(16.39%)**
Service Agreements	1,196	**1,222**	**26**	**2.17%**
Office administration	1,354	**1,591**	**237**	**17.50%**
Utilities	1,861	**2,246**	**385**	**20.69%**
Insurance	956	**931**	**(25)**	**(2.62%)**
Consultants	1,029	**1,165**	**136**	**13.22%**
Information Technology	1,771	**2,113**	**342**	**19.31%**
Contributions	1,305	**1,993**	**688**	**52.72%**
Waste Levy	1,300	**1,300**	**0**	**0.00%**
Total materials and services	33,788	34,520	**732**	**2.17%**

Materials and services ($0.732 million increase)

Materials and services include the purchase of consumables, and payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 2.17% or $0.732 million compared to 2017/18.

External contracts are forecast to increase by $0.532 million compared to 2017/18 in line with CPI increases. General maintenance costs are expected to decrease by $1.609 million primarily as a result of the completion of restoration works associated with the 2016 flood event being completed in 2017/18 year. Utility costs are expected to increase by $0.385 million as a result of the advised increases in costs for the coming year. Most other materials and service costs have remained at 2017/18 expenditure levels as a result of more efficient use of resources that has been achieved during the 2017/18 year.

4.1.10 Depreciation and amortisation

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Property	3,965	**4,072**	**107**	**2.70%**
Plant and equipment	2,300	**2,055**	**(245)**	**(10.65%)**
Infrastructure	16,919	**15,837**	**(1,082)**	**(6.40%)**
Total depreciation and amortisation	23,184	21,964	**(1,220)**	**(5.26%)**

Depreciation and amortisation ($1.220 million decrease)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The decrease of $1.220 million for 2018/19 is due mainly to the impact of the revaluation of infrastructure assets being moved from the 2016/17 year to the 2017/18 year together with the revised timing for the construction of the new waste landfill cell.

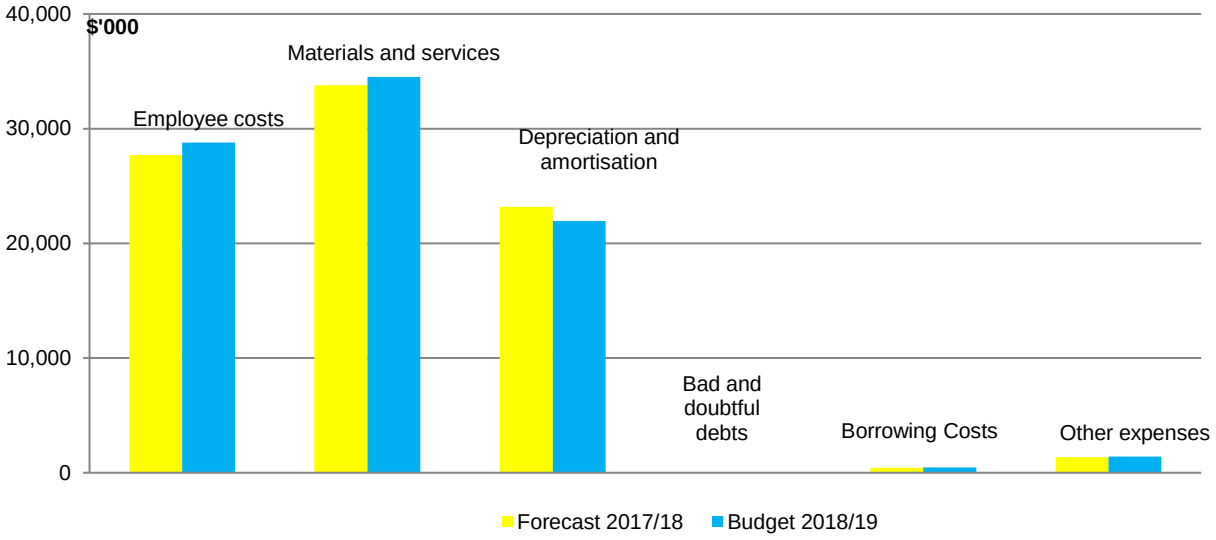
4.1.11 Other expenses

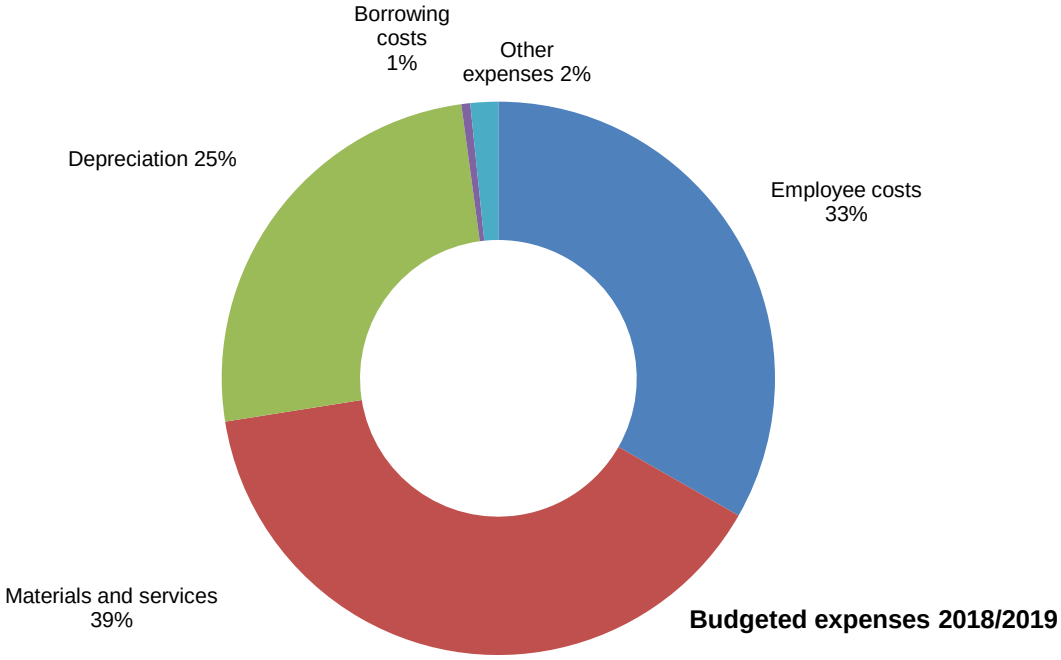
	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	Change %
Auditors External	57	**57**	**0**	**0.00%**
Auditors Internal	45	**55**	**10**	**22.22%**
Councillor allowances	314	**324**	**10**	**3.18%**
Operating lease rentals	250	**191**	**(59)**	**(23.60%)**
Memberships/Subscriptions	191	**221**	**30**	**15.71%**
Bank Fees and Charges	151	**154**	**3**	**1.99%**
Legal Fees	325	**389**	**64**	**19.69%**
Other	25	**15**	**(10)**	**(40.00%)**
Total other expenses	1,358	1,406	**48**	**3.53%**

Other expenses ($0.048 million increase)

Other expenses relate to a range of unclassified items including Councillor allowances, audit fees, legal costs, memberships and subscriptions, bank charges and other miscellaneous expenditure items. Other expenses are forecast to increase by $0.048 million or 3.53% compared to 2017/18.

4.1.12 Snapshot of Expenditure





4.2 Balance Sheet

4.2.1 Assets

Current Assets ($26.504 million decrease) and Non-Current Assets ($46.389 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $26.504 million during the year mainly to fund incomplete capital works and landfill rehabilitation of $15.066 million from the 2017/18 year that had been fully budgeted for in that year. The reduction in the Roads to Recovery capital funding of $1.5 million also impacts on the cash expected to be held at year end. There is also an increase in the repayment of borrowings of $1.174 million in the 2018/19 year that also impacts on the expected cash and investment balance at the end of the year. The expected advance payment of $7.285 million of the Victoria Grants Commission 2018/19 allocation in the 2017/18 year also impacts on the decrease in cash held between the two years.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. that has been built up by Council over many years. The $46.389 million increase in this balance is attributable to the net result of the capital works program ($41.898 million of new works), depreciation of assets ($21.964 million), the sale of plant and equipment ($0.600 million), developer contributed assets ($2.0 million) and the revaluation increase for land and buildings ($25.335 million).

4.2.2 Liabilities

Current Liabilities ($6.51 million decrease) and Non Current Liabilities ($0.679 million decrease)

Trade and other payables are entities or individuals to whom Council owes money as at 30 June. These liabilities are budgeted to reduce by $0.332 million from the 2017/18 level.

Provisions include accrued long service leave and annual leave owing to employees as well as the provision for landfill rehabilitation. The employee entitlements are expected to increase marginally but the provision for landfill rehabilitation, both current and non current, will decrease as a result of the works undertaken during the year of $6.011 million.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of $1.853 million over the year.

4.2.3 Borrowings

The table below shows information specifically required by the Regulations on borrowings.

	2017/18 $	2018/19 $
Amount borrowed as at 30 June of the prior year	6,609	**5,930**
Amount proposed to be borrowed	-	**-**
Amount projected to be redeemed	(679)	**(1,853)**
Amount of borrowings as at 30 June	5,930	**4,077**

No new borrowings are proposed for the 2018/19 year. It is proposed though that repayment of borrowings will be $1.853 million for the 2018/19 year. This will see the liability for borrowings reduce to $4.077 million at the end of the year.

4.3 Statement of changes in Equity

4.3.1 Reserves

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuation. It is expected that the asset revaluation reserve will increase by $25.335 million during the 2018/19 year as a result of revaluation of land and buildings.

Statutory reserves are expected to decrease by $0.131 million at the end of 2019 as a result of the use of funds for works.

4.3.2 Equity

Equity ($27.074 million increase)
Total equity always equals net assets and is made up of Reserves and Accumulated Surplus.

Movement in reserves accounts for $25.204 million of the increase in equity.

Accumulated surplus is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus is the result of the operating surplus ($1.739 million) and the net movement from statutory reserves ($0.131 million).

Included in the accumulated surplus are funds identified as discretionary reserves. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2018/19 year $0.3 million is budgeted to be transferred to a Discretionary Reserve for the purpose of Replacement of the Raymond Island Ferry. The total discretionary allocation of these funds at the end of the 2018/19 year is $1.8 million. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities $16.969 million inflow ($16.387 million inflow decrease)

The net decrease in cash inflows from operating activities in 2018/19 compared to 2017/18 is due mainly to the $7.470 million decrease in operating grants as a result of the advance payment of $7.285 million of the 2018/19 Victoria Grants Commission payment being received in 2017/18. There is also an estimated $2.0 million increase in rate and charges revenue for 2018/19 and an increase in user fees and charges of $0.5 million. These increases have been offset by a greater use of cash for employee costs of $1.1 million, materials and services $1.5 million and a reduction in cash from capital grants of $6.573 million. There is also a reduction in other income of $2.1 million that mainly relates to reimbursements for natural disaster restoration works that were received in 2017/18 year.

The net cash flow from operating activities does not equal the surplus/(deficit) for the year, as the expected revenues and expenses of Council include non-cash items that have been excluded from the Cash Flow Statement. It also takes into account balance sheet movements as relevant to operating income and expenditure in the cash flow. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2017/2018 $'000	Budget 2018/2019 $'000	Variance $'000
Surplus (deficit) for the year	**16,465**	**1,739**	(14,726)
Contributions - non-monetary	(2,000)	(2,000)	0
Depreciation	23,184	21,964	(1,220)
Loss (gain) on disposal of property, infrastructure, plant and equipment	0	0	0
Finance costs	445	449	4
Net movement in current assets and liabilities	(4,738)	(5,183)	(445)
Cash flows available from operating activities	**33,356**	**16,969**	(16,387)

4.4.2 Net cash flows provided by/used in investing activities

Investing activities $41.298 million outflow ($21.548 million increase in outflows)

The outflows in cash from investing activities has increased primarily as a result of the inflow of cash from an investment of $9.750 million in 2017/18 year. There is also an expected increase in cash outflow of $11.728 million for the payment for property, plant and equipment and infrastructure as set out in the capital works program for 2018/19.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities $2.302 million outflow ($1.178 million outflow increase)

For 2018/19 the total of loan principal repayments is $1.853 million which is greater than the 2017/18 year by $1.174 million in line with the loan repayment schedules.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

Details of major works that are not classified as capital works are also included in this section for information. These projects mainly relate to landfill rehabilitation projects.

4.5.1 Summary

	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Change $'000	%
Property	2,669	**4,039**	1,370	**51.33%**
Plant and equipment	5,893	**4,928**	(965)	**(16.38%)**
Infrastructure	21,608	**32,931**	11,323	**52.40%**
Total	**30,170**	**41,898**	**11,728**	**38.87%**

Property ($4.039 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavillions.

For the 2018/19 year, $4.039 million will be expended on building and building improvement projects. The more significant projects include the Shire Wide Building Renewal Program ($0.995 million), construction of new facilities at the East Gippsland Livestock Exchange in Bairnsdale ($1.025 million) and the construction of a new pavillion at the Mallacoota Recreation Reserve ($0.610 million).

Plant and equipment ($4.928 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

For the 2018/19 year, $4.928 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet ($2.596 million), upgrade and replacement of information and communications technology (ICT) ($1.550 million), the purchase of library books and the renewal of library management system software ($0.370 million).

Infrastructure ($32.581 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2018/19 year $10.156 million will be expended on roads. This includes gravel road resheets of $1.4 million, road reseals of $3.597 million and the reconstruction of McMillan/Hadfield Streets/Phillips Street in Bairnsdale of $2.360 million.

Bridge construction works of $3.044 million are proposed with the Giles Street, Bairnsdale bridge being $2.0 million of these funds.

The Lakes Entrance Waste Transfer Station upgrade will cost $1.4 million and the completion of the construction of a new cell at the Bairnsdale waste facility will cost $1.0 million. It is proposed to spend $2.203 million on various streetscape projects, $1.2millin on the Lakes Entrance Esplanade Seawall Replacement and $4.401 million on the redevelopment of the Bairnsdale Aquatic and Recreation Centre. $1.5 million has been included for stage 1 of the development of the Omeo Mountain Bike Trails.

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property	**4,039**	**555**	**3,409**	**75**	**0**	**713**	**65**	**3,261**	**0**
Plant and equipment	**4,928**	**155**	**4,465**	**308**	**0**	**0**	**0**	**4,928**	**0**
Infrastructure	**32,931**	**5,776**	**23,939**	**2,416**	**800**	**5,490**	**66**	**27,375**	**0**
Total	**41,898**	**6,486**	**31,813**	**2,799**	**800**	**6,203**	**131**	**35,564**	**0**

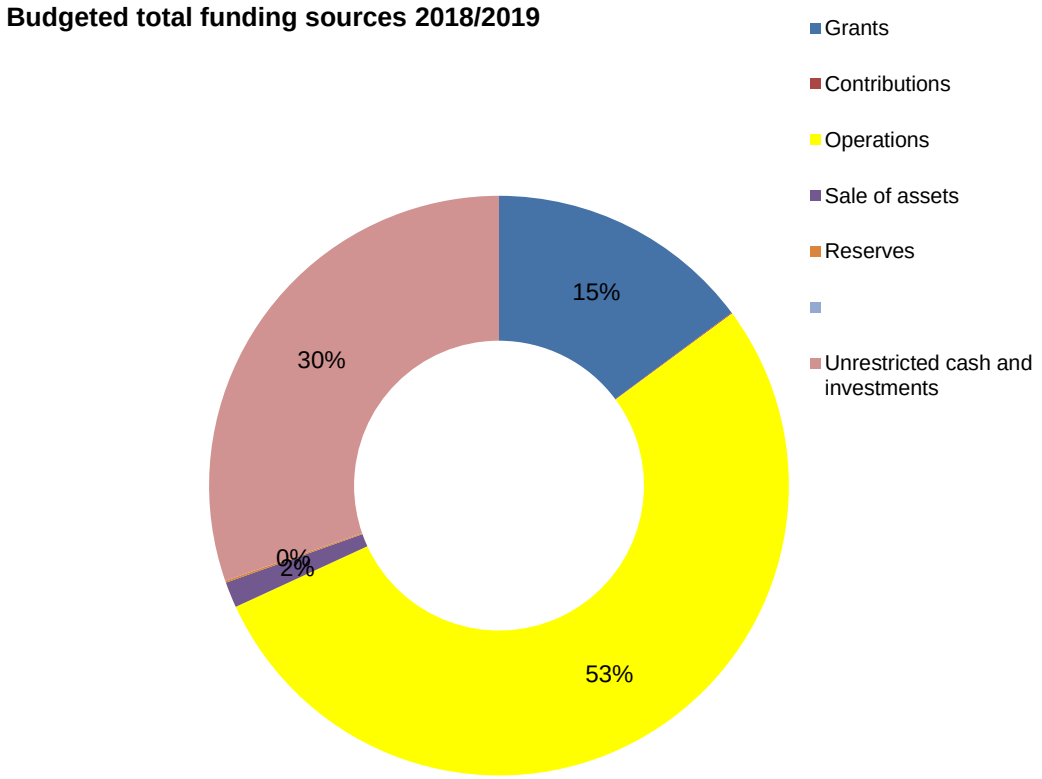
Asset renewal ($31.638 million), new assets ($6.486 million), upgrade ($2.624 million) and expansion ($0.800 million)

A distinction is made between expenditure on new assets, asset renewal, asset upgrade and asset expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories that constitute expenditure on new assets are the majority of the Bairnsdale Aquatic and Recreation Centre facility works ($3.161 million), strategic land purchases ($0.350 million) and the development of the Omeo Mountain Bike Trails ($1.0 million). Various other small projects make up the remainder of new capital works expenditure. The remaining capital expenditure represents renewals, expansion and upgrades of existing assets.

Funding sources

Sources of funding	Ref	Forecast Actual 2017/18 $'000	Budget 2018/19 $'000	Variance $'000
Works carried forward				
Current year funding				
Grants		0	1,291	1,291
Council cash				
- reserve cash and investments		0	66	66
- unrestricted cash and investments		0	12,686	12,686
Total works carried forward		**0**	**14,043**	**14,043**
New works				
Current year funding				
Grants		11,276	4,912	(6,364)
Contributions		185	20	(165)
Council cash				
- operations		17,907	22,278	4,371
- proceeds on sale of assets		670	600	(70)
- reserve cash and investments		132	45	(87)
- unrestricted cash and investments		0	0	0
Total new works		**30,170**	**27,855**	**(2,315)**
Total funding sources		**30,170**	**41,898**	**11,728**



Carried forward works ($14.043 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2017/18 year it is forecast that $14.043 million of capital works will be incomplete and be carried forward into the 2018/19 year. These carry forward capital works will be funded from unrestricted cash and investments ($12.686 million), grants ($1.291 million) and reserves ($0.066 million).

New Works

Grants - Capital ($4.912 million)

Capital grants include all money received from Victorian and Australian Government sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for new projects in 2018/19 including Roads to Recovery projects ($2.912 million), the Bairnsdale Aquatic and Recreation Centre development project ($0.300 million) and the Omeo Mountain Bike Trail project ($0.750 million).

Contributions ($0.020 million)

Council receives contributions from external groups towards the funding of some capital works projects. In 2018/19 it is expected that contributions of $0.020 million will be received towards funding a specific capital project.

Council cash - operations ($22.278 million)

Council generates cash from its operating activities that is used as a funding source for the capital works program. It is forecast that $22.278 million will be generated from operations to fund the 2018/19 capital works program.

Council cash - proceeds from sale of assets ($0.600 million)

Proceeds from sale of assets include motor vehicle sales of $0.600 million in accordance with Council's vehicle fleet renewal policy .

Reserve cash - reserve cash and investments ($0.045 million)

Council has cash reserves that are set aside for specific purposes. During 2018/19 it is proposed that $0.045 million from this source will be used to partly fund one public open space project.

Council cash - unrestricted cash and investments (Nil)

In addition to reserve investments, Council has uncommitted cash and investments that represent unrestricted cash and investments and funds preserved from the previous year, mainly as a result of capital projects that have been carried forward for completion in 2018/19. The total anticipated to be carried forward as unrestricted cash and investments for these incomplete works is $12.686 million. The 2018/19 capital works program, excluding the carry forward projects from 2017/18, will not use any unrestricted cash and investments.

4.5.2 Capital Works 2018/19

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	PROPERTY									
	Land									
11717	Strategic Property Acquisitions	**350**	350	0	0	0	0	0	350	0
	Total Land	**350**	**350**	**0**	**0**	**0**	**0**	**0**	**350**	**0**
	Land Improvements	**0**	0	0	0	0	0	0	0	0
	Total Land	**350**	**350**	**0**	**0**	**0**	**0**	**0**	**350**	**0**
	Buildings									
11660	Replacement of Toilet Block Harry Clues Recreation Reserve, Johnsonville	**270**	0	270	0	0	0	0	270	0
11579	Mallacoota Caravan Park Toilet Block Renewal	**200**	0	200	0	0	0	0	200	0
11661	Toilet Block Replacement - Apex Park Lakes Entrance	**90**	90	0	0	0	0	0	90	0
11662	Eastwood Toilet	**30**	15	0	15	0	0	0	30	0
11663	Livestock Exchange Amenities Renewal	**370**	0	370	0	0	0	0	370	0
11664	Eagle Point Caravan Park Sewer Renewal and Electrical Works	**50**	0	50	0	0	0	0	50	0
11665	Toilet Block Replacement - Port of Bairnsdale	**50**	0	50	0	0	0	0	50	0
11488	Livestock Exchange Essential Environmental Measures Stage 3	**40**	0	40	0	0	0	0	40	0
11666	Orbost Outdoor Pool Painting	**22**	0	22	0	0	0	0	22	0
11569	Building Renewal (Council Owned)	**995**	0	995	0	0	0	0	995	0
11667	Levelling of Sites - Mallacoota Caravan Park	**60**	0	0	60	0	0	0	60	0
11652	Swan Reach Rec Reserve Upgrade	**165**	100	65	0	0	100	65	0	0
11668	Pool Renewal Eagle Point Caravan Park	**25**	0	25	0	0	0	0	25	0
11576	Livestock Exchange Sheep Pen Renewal	**655**	0	655	0	0	0	0	655	0
	Total Buildings	**3,022**	**205**	**2,742**	**75**	**0**	**100**	**65**	**2,857**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	Heritage buildings	**0**	0	0	0	0	0	0	0	0
	Building improvements	**0**	0	0	0	0	0	0	0	0
	Leasehold improvements	**0**	0	0	0	0	0	0	0	0
	TOTAL PROPERTY	**3,372**	**555**	**2,742**	**75**	**0**	**100**	**65**	**3,207**	**0**
	PLANT AND EQUIPMENT									
	Heritage Plant and Equipment	**0**	0	0	0	0	0	0	0	0
	Plant, Machinery and Equipment									
11581	Raymond Island Ferry Renewal	**297**	0	297	0	0	0	0	297	0
11577	Plant Renewal	**1,546**	0	1,546	0	0	0	0	1,546	0
11582	Energy Efficiency - Solar PV for Council Facilities	**70**	70	0	0	0	0	0	70	0
11578	Vehicle Renewal	**1,050**	0	1,050	0	0	0	0	1,050	0
	Total Plant, Machinery and Equipment	**2,963**	**70**	**2,893**	**0**	**0**	**0**	**0**	**2,963**	**0**
	Fixtures, Fittings and Furniture									
11583	Office furniture and Equipment	**30**	15	15	0	0	0	0	30	0
	Total Fixtures, Fittings and Furniture	**30**	**15**	**15**	**0**	**0**	**0**	**0**	**30**	**0**
	Computers and Telecommunications									
11669	Bairnsdale Outdoor Pool CCTV	**12**	0	12	0	0	0	0	12	0
11670	Asset Management System	**188**	0	0	188	0	0	0	188	0
11671	Security and Duress Devices - Customer Service	**30**	0	30	0	0	0	0	30	0
11672	Internal CCTV Renewal	**150**	0	150	0	0	0	0	150	0
11673	Upgrade / Renew Software (Organisational Development)	**29**	0	29	0	0	0	0	29	0
11674	Drone	**20**	20	0	0	0	0	0	20	0
	Total Computers and Telecommunications	**429**	**20**	**221**	**188**	**0**	**0**	**0**	**429**	**0**
	Library Books									
11586	Library Books	**250**	50	200	0	0	0	0	250	0
11675	Library Management System Renewal	**120**	0	0	120	0	0	0	120	0
	Total Library Books	**370**	**50**	**200**	**120**	**0**	**0**	**0**	**370**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	TOTAL PLANT AND EQUIPMENT	**3,792**	**155**	**3,329**	**308**	**0**	**0**	**0**	**3,792**	**0**
	INFRASTRUCTURE									
	Roads									
11587	Gravel Road Resheets	**1,400**	0	1,400	0	0	0	0	1,400	0
11591	Dust Suppression Seal	**200**	0	0	200	0	0	0	200	0
11589	Renewal of Guard Fencing	**100**	0	100	0	0	0	0	100	0
11590	Major Road Renewal	**800**	0	800	0	0	0	0	800	0
11676	Upgrade Duffy and Swan St, Swan Reach	**164**	0	164	0	0	0	0	164	0
11644	Fernbank Glenaladale Road Widening	**350**	0	175	175	0	350	0	0	0
11677	Forest Road Kerb and Channel Replacement	**132**	0	132	0	0	0	0	132	0
11588	Reseal sealed roads	**3,597**	0	3,597	0	0	0	0	3,597	0
11592	Culvert Renewal	**485**	0	485	0	0	10	0	475	0
11452	Reconstruction McMillan/Hadfield/Phillips	**2,360**	0	2,360	0	0	2360	0	0	0
	Total Roads	**9,588**	**0**	**9,213**	**375**	**0**	**2,720**	**0**	**6,868**	**0**
	Bridges									
11678	Forward Bridge Designs	**150**	0	150	0	0	0	0	150	0
11654	Hollonds Road Bridge, Benambra	**345**	0	345	0	0	345	0	0	0
11593	Bridge Replacement to be nominated	**197**	0	197	0	0	197	0	0	0
	Total Bridges	**692**	**0**	**692**	**0**	**0**	**542**	**0**	**150**	**0**
	Footpaths and Cycleways									
11679	Omeo Mountain Bike Trails - Stage 1	**1,500**	1000	500	0	0	750	0	750	0
11680	East Gippsland Discovery Trail Extension Design	**60**	60	0	0	0	0	0	60	0
11681	Paynesville Footpath Extensions	**120**	120	0	0	0	0	0	120	0
11682	Mallacoota Bastion Point Pathway	**70**	70	0	0	0	0	0	70	0
11683	Create footpath Francis Street, Bairnsdale	**80**	80	0	0	0	0	0	80	0
11684	Cann River Footpath Connections	**77**	77	0	0	0	0	0	77	0
	Total Footpaths and Cycleways	**1,907**	**1,407**	**500**	**0**	**0**	**750**	**0**	**1,157**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	Drainage									
11685	Wills Avenue, Marlo - Stage 1	**221**	0	150	71	0	0	0	221	0
11686	WSUD Assets Detailed Design, Crooke Street, Bairnsdale	**60**	60	0	0	0	0	0	60	0
11597	Drainage Renewal to be nominated	**200**	0	200	0	0	0	0	200	0
	Total Drainage	**481**	**60**	**350**	**71**	**0**	**0**	**0**	**481**	**0**
	Recreational, Leisure and Community Facilities									
10791	Bairnsdale Aquatic Strategy	**2,401**	1,161	1,240	0	0	300	0	2,101	0
11584	BARC Health Club Equipment Renewal	**124**	0	124	0	0	0	0	124	0
11687	BARC Stadium Sports Curtains	**62**	31	0	31	0	0	0	62	0
11622	BARC Fire Service	**400**	0	400	0	0	0	0	400	0
11688	Bairnsdale Outdoor Pool Change rooms	**211**	0	179	32	0	0	0	211	0
11689	Bairnsdale Outdoor Pool Fence Replacement	**15**	0	15	0	0	0	0	15	0
11690	Forge Theatre Sound System	**118**	0	0	118	0	0	0	118	0
11691	Aquadome Chlorine Tank	**19**	0	15	4	0	0	0	19	0
11692	Aquadome Spa Shell	**28**	0	28	0	0	0	0	28	0
11693	Aquadome Pool Concourse	**40**	0	40	0	0	0	0	40	0
11694	Eagle Point Boat Launching Facility	**400**	80	320	0	0	300	0	100	0
11647	AJ Freeman Netball Court, Paynesville	**30**	0	0	30	0	0	0	30	0
	Total Recreational, Leisure and Community Facilities	**3,848**	**1,272**	**2,361**	**215**	**0**	**600**	**0**	**3,248**	**0**
	Waste Management									
11695	Skip Bins	**125**	125	0	0	0	0	0	125	0
11696	Lids on recycling bins	**52**	0	52	0	0	0	0	52	0
11697	Cell 3 Aggregate Wall Liner	**90**	90	0	0	0	0	0	90	0
11698	Bairnsdale Cell 4 - Design	**270**	270	0	0	0	0	0	270	0
11699	Upgrade Metung Transfer Station	**20**	0	20	0	0	0	0	20	0
11700	Upgrade Marlo Transfer Station	**10**	0	10	0	0	0	0	10	0
11394	Upgrade Bairnsdale Tip Shop	**20**	0	0	20	0	0	0	20	0
	Total Waste Management	**587**	**485**	**82**	**20**	**0**	**0**	**0**	**587**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	Parks, Open Space and Streetscapes									
11701	FMP Implementation - Metung Back Beach	**150**	0	0	150	0	0	0	150	0
11702	FMP Implementation - Paynesville Foreshore Upgrade	**180**	90	0	90	0	0	0	180	0
11703	Marlo - Ramp and Jetty Works	**300**	0	60	240	0	200	0	100	0
11704	Lakes Entrance Streetscapes	**553**	0	415	138	0	0	0	553	0
11705	Davison Oval Skatepark Upgrade	**150**	0	75	75	0	0	0	150	0
11658	Shade upgrades - various playgrounds	**50**	0	25	25	0	0	0	50	0
11625	Bairnsdale Streetscapes	**550**	0	413	137	0	0	0	550	0
11650	Orbost Streetscape Stage 2	**440**	0	440	0	0	0	0	440	0
11706	Amenities Block Metung Marina	**20**	0	20	0	0	0	0	20	0
11707	Howitt Park Playground	**60**	0	30	30	0	0	0	60	0
11708	Sunset Cove Play space Renewal	**110**	0	110	0	0	0	0	110	0
	Total Parks, Open Space and Streetscapes	**2,563**	**90**	**1,588**	**885**	**0**	**200**	**0**	**2,363**	**0**
	Aerodromes	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Off Street Car Parks	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Other Infrastructure									
11605	Capital Discretionary Fund	**200**	0	100	100	0	0	0	200	0
11709	Forward Design - Roads and Drainage	**200**	0	200	0	0	0	0	200	0
11710	AJ Freeman Drainage Design	**30**	0	30	0	0	0	0	30	0
11711	Bruthen Streetscape Design	**65**	0	65	0	0	0	0	65	0
11712	Marlo Township Drainage Design	**60**	0	60	0	0	0	0	60	0
11713	Metung Village Green Design	**45**	0	0	45	0	0	0	45	0
11714	Designs for Toilets in 18/19	**20**	0	20	0	0	0	0	20	0
11606	Grant Seed Funding	**100**	0	50	50	0	0	0	100	0
11715	Progress Jetty Precinct Design	**55**	0	0	55	0	0	0	55	0
11716	Twin Rivers Town Streetscaping	**150**	120	30	0	0	0	0	150	0
11611	Metung Boardwalk Stage 4	**100**	100	0	0	0	0	0	100	0
	Total Other Infrastructure	**1,025**	**220**	**555**	**250**	**0**	**0**	**0**	**1,025**	**0**
	TOTAL INFRASTRUCTURE	**20,691**	**3534**	**15341**	**1816**	**0**	**4,812**	**0**	**15,879**	**0**
	TOTAL NEW CAPITAL WORKS 2018/19	**27,855**	**4,244**	**21,412**	**2,199**	**0**	**4,912**	**65**	**22,878**	**0**

4.5.3 Works carried forward from the 2017/2018 year

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	PROPERTY									
	Land	**0**	0	0	0	0	0	0	0	0
	Land Improvements	**0**	0	0	0	0	0	0	0	0
	Buildings									
11572	Bairnsdale Aquatic and Recreation Centre, Storage Shed, Bairnsdale	**36**	0	36	0	0	0	0	36	0
11622	Bairnsdale Aquatic and Recreation Centre, Fire Services	**3**	0	3	0	0	0	0	3	0
11625	Change rooms West Bairnsdale Oval	**18**	0	18	0	0	0	0	18	0
11575	Mallacoota Pavilion Stage 1 and 2	**610**	0	610	0	0	613	0	(3)	0
	Total Buildings	**667**	**0**	**667**	**0**	**0**	**613**	**0**	**54**	**0**
	Heritage buildings	**0**	0	0	0	0	0	0	0	0
	Building improvements	**0**	0	0	0	0	0	0	0	0
	Leasehold improvements	**0**	0	0	0	0	0	0	0	0
	TOTAL PROPERTY	**667**	**0**	**667**	**0**	**0**	**613**	**0**	**54**	**0**
	PLANT AND EQUIPMENT									
	Heritage Plant and Equipment	**0**	0	0	0	0	0	0	0	0
	Plant, Machinery and Equipment									
11580	Orbost Outdoor Pool - Replace backwash valve	**15**	0	15	0	0	0	0	15	0
	Total Plant, Machinery and Equipment	**15**	**0**	**15**	**0**	**0**	**0**	**0**	**15**	**0**
	Fixtures, Fittings and Furniture	**0**	0	0	0	0	0	0	0	0
	Computers and Telecommunications									
11585	Information Technology Infrastructure, Shire Wide	**621**	0	621	0	0	0	0	621	0
11369	ICT Systems Upgrades	**500**	0	500	0	0	0	0	500	0
	Total Computers and Telecommunications	**1,121**	**0**	**1,121**	**0**	**0**	**0**	**0**	**1,121**	**0**
	Library Books	**0**	0	0	0	0	0	0	0	0
	TOTAL PLANT AND EQUIPMENT	**1,136**	**0**	**1,136**	**0**	**0**	**0**	**0**	**1,136**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	INFRASTRUCTURE									
	Roads									
11609	Dawson Street / Wallace Street, Bairnsdale - Upgrade Roundabout	**78**	0	78	0	0	0	0	78	0
11092	Romawi Road Widening	**430**	0	430	0	0	0	0	430	0
11378	Tarra Landing, Lakes Entrance	**180**	0	180	0	0	0	0	180	0
11610	Grant Street / Pearson Street, Bairnsdale	**230**	0	230	0	0	0	0	230	0
	Total Roads	**918**	**0**	**918**	**0**	**0**	**0**	**0**	**918**	**0**
	Bridges									
11516	Giles Bridge Construction	**2,000**	0	2,000	0	0	388	0	1,612	0
11425	Maringa Creek Bridge, Kalimna West Road - Bridge replacement	**36**	0	36	0	0	0	0	36	0
11461	Replace Lindenow Glenaladale Road Bridge	**66**	0	66	0	0	0	0	66	0
11614	Buchan Orbost Bridge Replacement	**250**	0	250	0	0	178	0	72	0
	Total Bridges	**2,352**	**0**	**2,352**	**0**	**0**	**566**	**0**	**1,786**	**0**
	Footpaths and Cycleways									
11385	Monaro Highway, Cann River Footpath	**52**	52	0	0	0	0	0	52	0
11594	Walking Track - Mitchell River Bank, Bairnsdale	**190**	190	0	0	0	0	0	190	0
	Total Footpaths and Cycleways	**242**	**242**	**0**	**0**	**0**	**0**	**0**	**242**	**0**
	Drainage									
11316	Eastern Creek, Lakes Entrance – Construct nutrient stripping area	**18**	0	18	0	0	0	0	18	0
11388	Jones Bay McMillan Street,Bairnsdale	**500**	0	500	0	0	47	0	453	0
11465	Drainage Bairnsdale Aerodrome	**200**	0	200	0	0	0	0	200	0
	Total Drainage	**718**	**0**	**718**	**0**	**0**	**47**	**0**	**671**	**0**
	Recreational, Leisure and Community Facilities									
10791	Bairnsdale Aquatic Strategy	**2,000**	2,000	0	0	0	0	0	2,000	0
	Total Recreational, Leisure and Community Facilities	**2,000**	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**	**0**
	Waste Management									
11395	Lakes EntranceTransfer Station Upgrade	**1,400**	0	0	600	800	0	0	1,400	0
11599	Bairnsdale Landfill Construct Cell 3B	**1,000**	0	1,000	0	0	0	0	1,000	0
	Total Waste Management	**2,400**	**0**	**1,000**	**600**	**800**	**0**	**0**	**2,400**	**0**

Project No.	Capital Works Area 2018/19	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
	Parks, Open Space and Streetscapes									
11502	Lakes Entrance Esplanade Seawall Replacement	**1,200**	0	1,200	0	0	0	0	1,200	0
11604	Bairnsdale City Oval Irrigation Upgrade	**100**	0	100	0	0	10	0	90	0
11297	Open Space Eagle Point	**66**	0	66	0	0	0	66	0	0
11625	Nicholson Street Roundabout (Formally Bairnsdale Streetscape)	**800**	0	800	0	0	0	0	800	0
11647	AJ Freeman Netball Court, Paynesville	**94**	0	94	0	0	10	0	84	0
11650	Orbost Streetscape Stage 2	**660**	0	660	0	0	0	0	660	0
11555	Safer at the Junction	**390**	0	390	0	0	45	0	345	0
11611	Metung Boardwalk Extension	**300**	0	300	0	0	0	0	300	0
	Total Parks, Open Space and Streetscapes	**3,610**	**0**	**3,610**	**0**	**0**	**65**	**66**	**3,479**	**0**
	Aerodromes	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Off Street Car Parks	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Other Infrastructure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	TOTAL INFRASTRUCTURE	**12,240**	**2,242**	**8,598**	**600**	**800**	**678**	**66**	**11,496**	**0**
	TOTAL CARRIED FORWARD CAPITAL WORKS 2017/18	**14,043**	**2,242**	**10,401**	**600**	**800**	**1,291**	**66**	**12,686**	**0**

4.6 Major Projects (Non-Capital)

Project No.	Major Projects (Non-Capital) 2018/19	Project Cost $'000	Summary of funding sources			
			Grants $'000	Contrib. $'000	Council cash $'000	Borrowings $'000
	4.6.1 New Works					
50008	Lakes Entrance Landfill Capping	**3,300**	0	0	3300	0
50015	Cann River Capping	**300**	0	0	300	0
	Bosworth Road Aftercare	**21**	0	0	21	0
	Orbost Landfill Aftercare	**5**	0	0	5	0
	Mallacoota Landfill Aftercare	**5**	0	0	5	0
	Total New Works Major Projects 2018/19	**3,631**	**0**	**0**	**3,631**	**0**
	4.6.2 Carry Forward Major Projects 2017/18					
50003	Bairnsdale Cell 1 and 2 Capping	**2,000**	0	0	2000	0
50008	Lakes Entrance Landfill Capping, Lakes Entrance	**300**	0	0	300	0
50015	Cann River Landfill Capping, Cann River	**80**	0	0	80	0
	Total Carry Forward Major Projects from 2017/18	**2,380**	**0**	**0**	**2,380**	**0**
	TOTAL MAJOR PROJECTS (NON-CAPITAL) 2018/19	**6,011**	**0**	**0**	**6,011**	**0**

4.7 Capital Works 2019/20

Capital Works Area 2019/20	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land									
Strategic Property Acquisitions	**75**	75	0	0	0	0	0	75	0
Total Land	**75**	**75**	**0**	**0**	**0**	**0**	**0**	**75**	**0**
Land Improvements	**0**	0	0	0	0	0	0	0	0
Total Land	**75**	**75**	**0**	**0**	**0**	**0**	**0**	**75**	**0**
Buildings									
Caravan Park Renewal for Council run Caravan Parks	**500**	0	500	0	0	0	0	500	0
Toilet Block Replacement - Lucknow Recreation Reserve	**1,150**	0	575	575	0	650	0	500	0
Eastwood Toilet Construction	**270**	270	0	0	0	0	0	270	0
Commercial Services Building Renewal	**500**	0	500	0	0	0	0	500	0
Toilet Block Replacement - Port of Bairnsdale	**350**	0	263	87	0	0	0	350	0
New Pavilion Recreation Reserve, Stage 2, Mallacoota	**613**	613	0	0	0	363	0	250	0
Building Renewal (Council Owned)	**1,200**	0	1,200	0	0	0	0	1,200	0
Pool Renewal Eagle Point Caravan Park	**350**	0	350	0	0	0	0	350	0
Energy Efficiency Upgrades	**100**	100	0	0	0	0	0	100	0
Gymnastics Pavilion - Lucknow	**400**	400	0	0	0	250	0	150	0
Bruthen Toilet Modernisation	**170**	0	170	0	0	0	0	170	0
Amenities Block - Metung Marina	**390**	0	390	0	0	0	0	390	0
Metung Back Beach Toilet	**200**	0	170	30	0	0	0	200	0
Total Buildings	**6,193**	**1,383**	**4,118**	**692**	**0**	**1,263**	**0**	**4,930**	**0**
Heritage buildings									
Omeo Justice Precinct	**170**	0	170	0	0	0	0	170	0
Total Heritage buildings	**170**	**0**	**170**	**0**	**0**	**0**	**0**	**170**	**0**

Capital Works Area 2019/20	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Building improvements	**0**	0	0	0	0	0	0	0	0
Leasehold improvements	**0**	0	0	0	0	0	0	0	0
TOTAL PROPERTY	**6,438**	**1,458**	**4,288**	**692**	**0**	**1,263**	**0**	**5,175**	**0**
PLANT AND EQUIPMENT									
Heritage Plant and Equipment	**0**	0	0	0	0	0	0	0	0
Plant, Machinery and Equipment									
Plant Renewal	**1,162**	0	1,162	0	0	0	0	1,162	0
Raymond Island Ferry Renewal	**922**	0	922	0	0	0	0	922	0
Vehicle Renewal	**800**	0	800	0	0	0	0	800	0
Total Plant, Machinery and Equipment	**2,884**	**0**	**2,884**	**0**	**0**	**0**	**0**	**2,884**	**0**
Fixtures, Fittings and Furniture									
Office furniture and Equipment	**30**	15	15	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	**30**	**15**	**15**	**0**	**0**	**0**	**0**	**30**	**0**
Computers and Telecommunications									
CCTV Renewal of existing equipment	**40**	30	0	10	0	0	0	40	0
Digital Strategy - Transition from Legacy Systems	**900**	0	900	0	0	0	0	900	0
Renewal of EDRMS	**700**	0	700	0	0	0	0	700	0
Total Computers and Telecommunications	**1,640**	**30**	**1,600**	**10**	**0**	**0**	**0**	**1,640**	**0**
Library Books									
Purchase Library Resources	**300**	75	225	0	0	0	0	300	0
Total Library Books	**300**	**75**	**225**	**0**	**0**	**0**	**0**	**300**	**0**
TOTAL PLANT AND EQUIPMENT	**4,854**	**120**	**4,724**	**10**	**0**	**0**	**0**	**4,854**	**0**

Capital Works Area 2019/20	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE									
Roads									
Renewal of Gravel Roads	**1,750**	0	1,750	0	0	0	0	1,750	0
Renewal of Guard Fence	**300**	0	300	0	0	0	0	300	0
Major Road Renewal	**2,334**	0	1,784	550	0	2,334	0	0	0
Resealing of sealed roads	**4,062**	0	4,062	0	0	0	0	4,062	0
Ruskin Street Kerb and Channel Renewal	**104**	0	104	0	0	0	0	104	0
Stanley Street Kerb and Channel Renewal	**171**	0	171	0	0	0	0	171	0
Replacement of Culverts	**366**	0	366	0	0	0	0	366	0
Total Roads	**9,087**	**0**	**8,537**	**550**	**0**	**2,334**	**0**	**6,753**	**0**
Bridges									
Bridge Renewal	**500**	0	500	0	0	0	0	500	0
Forward Bridge Designs	**150**	0	150	0	0	0	0	150	0
Bridge Replacement to be nominated	**2,650**	0	2,650	0	0	0	0	2,650	0
Total Bridges	**3,300**	**0**	**3,300**	**0**	**0**	**0**	**0**	**3,300**	**0**
Footpaths and Cycleways									
Omeo Mountain Bike Trails - Stage 2	**1,500**	1000	500	0	0	750	0	750	0
Eagle Point School Connection	**223**	223	0	0	0	0	0	223	0
Eastwood / Great Alpine Road Pathway	**250**	200	50	0	0	0	0	250	0
Poets Walk, Swifts Creek	**50**	0	0	50	0	0	0	50	0
Mallacoota Pathway Upgrades	**200**	0	100	100	0	0	0	200	0
Total Footpaths and Cycleways	**2,223**	**1,423**	**650**	**150**	**0**	**750**	**0**	**1,473**	**0**
Drainage									
Drainage Renewal to be nominated	**100**	0	100	0	0	0	0	100	0
Wolsley Street, Orbost Kerb and Channel Renewal	**200**	0	200	0	0	0	0	200	0
Marlo Township Drainage Improvements	**250**	0	250	0	0	0	0	250	0
WSUD Crooke Street Bairnsdale Drainage Stage 1	**250**	0	0	250	0	0	0	250	0
Total Drainage	**800**	**0**	**550**	**250**	**0**	**0**	**0**	**800**	**0**

Capital Works Area 2019/20	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Recreational, Leisure and Community Facilities									
BARC Health Club Equipment Renewal	**81**	0	81	0	0	0	0	81	0
BARC Stadium Floor Sanding	**47**	0	47	0	0	0	0	47	0
Lakes Aquadome Changeroom Renewal	**172**	0	172	0	0	0	0	172	0
Renewal and Upgrade of Aquadome Learn to Swim Area	**48**	0	34	14	0	0	0	48	0
Replacement of Curtains and Upgrade of Track - Forge Theatre	**23**	0	18	5	0	0	0	23	0
Back of House Communication System - Forge Theatre	**28**	0	0	0	28	0	0	28	0
Replacement of Projector - Forge Theatre	**30**	0	30	0	0	0	0	30	0
Port of Bairnsdale Jetty Upgrade	**300**	0	60	240	0	200	0	100	0
Minor Modifications - Playgrounds	**50**	0	50	0	0	0	0	50	0
Eastwood Playground - Stage 1	**100**	100	0	0	0	0	0	100	0
Davison Oval - Stage 2	**50**	0	50	0	0	0	0	50	0
Total Recreational, Leisure and Community Facilities	**929**	**100**	**542**	**259**	**28**	**200**	**0**	**729**	**0**
Waste Management									
Upgrade Swifts Creek Transfer Station	**200**	0	100	100	0	0	0	200	0
Upgrade Metung Transfer Station	**300**	0	150	150	0	0	0	300	0
Upgrade Marlo Transfer Station	**340**	0	170	170	0	0	0	340	0
Skip Bins	**125**	0	125	0	0	0	0	125	0
Cell 3 Aggregate Wall Liner	**90**	0	90	0	0	0	0	90	0
Total Waste Management	**1,055**	**0**	**635**	**420**	**0**	**0**	**0**	**1,055**	**0**
Parks, Open Space and Streetscapes									
Sunset Cove Upgrade - Stage 2	**47**	0	24	23	0	0	0	47	0
Lakes Entrance Foreshore Park	**500**	400	100	0	0	300	0	200	0
Sport and Recreation Grant seed funding	**30**	15	15	0	0	0	0	30	0
FMP Implementation - Eagle Point	**180**	90	90	0	0	0	0	180	0
Total Parks, Open Space and Streetscapes	**757**	**505**	**229**	**23**	**0**	**300**	**0**	**457**	**0**

Capital Works Area 2019/20	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Aerodromes	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Off Street Car Parks									
Slip Rd Masterplan Implementation	**500**	375	125	0	0	336	0	164	0
Installation of Port of Bairnsdale Carpark	**350**	350	0	0	0	0	50	300	0
Total Off Street Car Parks	**850**	**725**	**125**	**0**	**0**	**336**	**50**	**464**	**0**
Other Infrastructure									
Capital Discretionary Fund	**250**	50	200	0	0	0	0	250	0
Forward Designs for Roads and Drainage	**200**	0	200	0	0	0	0	200	0
Bruthen Streetscape Design	**60**	0	60	0	0	0	0	60	0
Bairnsdale Laneways and Land Acquisitions Design	**30**	0	0	30	0	0	0	30	0
WORLD Design	**70**	70	0	0	0	0	0	70	0
Grant Seed Funding	**200**	100	100	0	0	0	0	200	0
East Bairnsdale Play Area Renewal	**80**	0	80	0	0	0	0	80	0
Benambra Play Space Stage 2	**20**	0	0	20	0	0	0	20	0
Jemmy's Point - Stage 2	**600**	0	100	500	0	400	0	200	0
Parking Upgrade - Lakes Entrance	**155**	0	0	155	0	0	100	55	0
Safe to School Improvements - Various	**35**	0	0	35	0	0	0	35	0
Total Other Infrastructure	**1,700**	**220**	**740**	**740**	**0**	**400**	**100**	**1,200**	**0**
TOTAL INFRASTRUCTURE	**20,701**	**2,973**	**15,308**	**2,392**	**28**	**4,320**	**150**	**16,231**	**0**
TOTAL NEW CAPITAL WORKS 2019/20	**31,993**	**4,551**	**24,320**	**3,094**	**28**	**5,583**	**150**	**26,260**	**0**

4.8 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2019/20	Project Cost	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000
Bairnsdale Cell 3a	**200**	0	0	200	0
Bosworth Road Aftercare	**21**	0	0	21	0
Orbost Landfill Aftercare	**5**	0	0	5	0
Mallacoota Landfill Aftercare	**5**	0	0	5	0
South Bairnsdale Industrial Estate	**1,650**	1500	0	150	0
Total New Works Major Projects 2019/20	**1,881**	**1,500**	**0**	**381**	**0**

4.9 Capital Works 2020/21

Capital Works Area 2020/21	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land									
Strategic Property Acquisitions	**100**	100	0	0	0	0	0	100	0
Total Land	**100**	**100**	**0**	**0**	**0**	**0**	**0**	**100**	**0**
Land Improvements	**0**	0	0	0	0	0	0	0	0
Total Land	**100**	**100**	**0**	**0**	**0**	**0**	**0**	**100**	**0**
Buildings									
Caravan Park Renewal for Council Managed Park	**350**	0	350	0	0	0	0	350	0
Energy Efficiency Upgrades	**500**	500	0	0	0	250	0	250	0
Forest Park Toilet Renewal (Orbost)	**125**	0	125	0	0	0	0	125	0
Gilsenan Reserve Toilet Replacement	**175**	0	75	100	0	0	0	175	0
Relocate Eagle Point Toilet Block	**550**	0	275	275	0	300	0	250	0
Flagstaff Jetty Sewer Connection	**50**	0	0	50	0	0	0	50	0
Renewal of Commercial Operated Buildings	**400**	0	400	0	0	0	0	400	0
Building Renewal (Council Owned)	**1,600**	0	1,600	0	0	0	0	1,600	0
Total Buildings	**3,750**	**500**	**2,825**	**425**	**0**	**550**	**0**	**3,200**	**0**
Heritage buildings	**0**	0	0	0	0	0	0	0	0
Building improvements	**0**	0	0	0	0	0	0	0	0
Leasehold improvements	**0**	0	0	0	0	0	0	0	0
TOTAL PROPERTY	**3,850**	**600**	**2,825**	**425**	**0**	**550**	**0**	**3,300**	**0**

Capital Works Area 2020/21	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PLANT AND EQUIPMENT									
Heritage Plant and Equipment	**0**	0	0	0	0	0	0	0	0
Plant, Machinery and Equipment									
Plant Renewal	**1,757**	0	1,757	0	0	0	0	1,757	0
Raymond Island Ferry Renewal	**350**	0	350	0	0	0	0	350	0
Vehicle Renewal	**1,180**	0	1,180	0	0	0	0	1,180	0
Total Plant, Machinery and Equipment	**3,287**	**0**	**3,287**	**0**	**0**	**0**	**0**	**3,287**	**0**
Fixtures, Fittings and Furniture									
Office furniture and Equipment	**30**	15	15	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	**30**	**15**	**15**	**0**	**0**	**0**	**0**	**30**	**0**
Computers and Telecommunications									
Digital Strategy Transition from Legacy Systems	**300**	0	300	0	0	0	0	300	0
ICT Renewal	**300**	0	300	0	0	0	0	300	0
Total Computers and Telecommunications	**600**	**0**	**600**	**0**	**0**	**0**	**0**	**600**	**0**
Library Books									
Purchase Library Resources	**250**	62	188	0	0	0	0	250	0
Total Library Books	**250**	**62**	**188**	**0**	**0**	**0**	**0**	**250**	**0**
TOTAL PLANT AND EQUIPMENT	**4,167**	**77**	**4,090**	**0**	**0**	**0**	**0**	**4,167**	**0**

Capital Works Area 2020/21	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE									
Roads									
Renewal of Gravel Roads	**1,200**	0	1,200	0	0	0	0	1,200	0
Renewal Culverts	**500**	0	500	0	0	0	0	500	0
Seal gravel roads to be nominated	**250**	250	0	0	0	0	0	250	0
Major Road Upgrades	**3,534**	0	2,972	562	0	2,334	0	1,200	0
Reseal existing sealed roads	**2,850**	0	2,850	0	0	0	0	2,850	0
Urban Improvement Program Lakes Entrance and Bairnsdale	**500**	125	375	0	0	0	0	500	0
VicRoads Program	**500**	125	375	0	0	400	0	100	0
Renew Guard Fence	**100**	0	100	0	0	0	0	100	0
Total Roads	**9,434**	**500**	**8,372**	**562**	**0**	**2,734**	**0**	**6,700**	**0**
Bridges									
Bridge Renewal	**1,250**	0	1250	0	0	0	0	1,250	0
Forward Bridge Design	**150**	0	150	0	0	0	0	150	0
Total Bridges	**1,400**	**0**	**1,400**	**0**	**0**	**0**	**0**	**1,400**	**0**
Footpaths and Cycleways									
New Footpath Projects	**500**	500	0	0	0	0	0	500	0
Total Footpaths and Cycleways	**500**	**500**	**0**	**0**	**0**	**0**	**0**	**500**	**0**
Drainage									
New Drainage to be nominated	**445**	445	0	0	0	0	0	445	0
Drainage Renewal to be nominated	**650**	0	650	0	0	0	0	650	0
Marlo Town drainage upgrade	**250**	0	250	0	0	0	0	250	0
AJ Freeman Drainage Upgrade	**100**	0	100	0	0	0	0	100	0
Total Drainage	**1,445**	**445**	**1,000**	**0**	**0**	**0**	**0**	**1,445**	**0**

Capital Works Area 2020/21	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Recreational, Leisure and Community Facilities									
Sunset Cove Boat ramp Upgrade	**500**	0	250	250	0	300	0	200	0
BARC Health Club Equipment Renewal	**24**	0	24	0	0	0	0	24	0
WORLD Netball Pavilion	**150**	0	75	75	0	100	0	50	0
WORLD Netball and Soccer - Stage 1	**2,600**	0	1,300	1,300	0	1,950	0	650	0
Total Recreational, Leisure and Community Facilities	**3,274**	**0**	**1,649**	**1,625**	**0**	**2,350**	**0**	**924**	**0**
Waste Management									
Bairnsdale Cell 4 Construction	**4,500**	0	4,500	0	0	0	0	4,500	0
Upgrade Lakes Entrance Tip Shop	**170**	0	100	70	0	0	0	170	0
Bairnsdale Cell 5 Design	**100**	0	100	0	0	0	0	100	0
Bairnsdale Cell 3 Aggregate Wall Liner	**90**	0	90	0	0	0	0	90	0
Total Waste Management	**4,860**	**0**	**4,790**	**70**	**0**	**0**	**0**	**4,860**	**0**
Parks, Open Space and Streetscapes									
FMP Implementation - Eagle Point	**1,100**	0	500	600	0	500	0	600	0
Day Park Omeo Playground	**55**	0	30	25	0	0	0	55	0
Marlo Triangle Park Upgrade	**100**	0	50	50	0	25	0	75	0
Bruthen Lions Park Upgrade	**70**	0	35	35	0	0	0	70	0
Total Parks, Open Space and Streetscapes	**1,325**	**0**	**615**	**710**	**0**	**525**	**0**	**800**	**0**
Aerodromes	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Off Street Car Parks									
Installation of Port of Bairnsdale Carpark	**200**	200	0	0	0	0	0	200	0
Macarthur Street Carpark, Bairnsdale	**100**	0	100	0	0	0	0	100	0
Total Off Street Car Parks	**300**	**200**	**100**	**0**	**0**	**0**	**0**	**300**	**0**

Capital Works Area 2020/21	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Other Infrastructure									
Capital Discretionary Fund	**250**	100	150	0	0	0	0	250	0
Forward Designs for Road and Drainage	**200**	0	200	0	0	0	0	200	0
Forward Designs	**197**	48	49	100	0	0	0	197	0
Palmers Road Upgrade Design	**100**	0	50	50	0	0	0	100	0
Metung Village Green Design	**65**	0	0	65	0	0	0	65	0
Grant Seed Funding	**200**	50	150	0	0	0	0	200	0
Bairnsdale Laneways	**150**	75	0	75	0	0	0	150	0
Bruthen Streetscape	**500**	0	0	500	0	250	0	250	0
Progress Jetty Precinct Upgrade	**600**	0	0	600	0	300	0	300	0
Cann River Improvements	**300**	0	150	150	0	200	0	100	0
Omeo Precinct Improvements	**100**	0	50	50	0	0	0	100	0
Total Other Infrastructure	**2,662**	**273**	**799**	**1,590**	**0**	**750**	**0**	**1,912**	**0**
TOTAL INFRASTRUCTURE	**25,200**	**1,918**	**18,725**	**4,557**	**0**	**6,359**	**0**	**18,841**	**0**
TOTAL NEW CAPITAL WORKS 2020/21	**33,217**	**2,595**	**25,640**	**4,982**	**0**	**6,909**	**0**	**26,308**	**0**

4.10 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2020/21	Project Cost	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000
Bairnsdale Cell 3A Capping	**2,300**	0	0	2,300	0
Bosworth Road Aftercare	**21**	0	0	21	0
Orbost Landfill Aftercare	**5**	0	0	5	0
Mallacoota Landfill Aftercare	**5**	0	0	5	0
Total New Works Major Projects 2020/21	**2,331**	**0**	**0**	**2,331**	**0**

4.11 Capital Works 2021/22

Capital Works Area 2021/22	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land									
Strategic Property Acquisitions	**100**	100	0	0	0	0	0	100	0
Total Land	**100**	**100**	**0**	**0**	**0**	**0**	**0**	**100**	**0**
Land Improvements	**0**	0	0	0	0	0	0	0	0
Total Land	**100**	**100**	**0**	**0**	**0**	**0**	**0**	**100**	**0**
Buildings									
Caravan Park Renewal for Council Managed Park	**850**	0	850	0	0	0	0	850	0
Toilet Block Replacement	**850**	0	850	0	0	0	0	850	0
Renewal of Commercial Operated Buildings	**400**	0	400	0	0	0	0	400	0
Building Renewal (Council Owned)	**1,600**	0	1600	0	0	0	0	1,600	0
Total Buildings	**3,700**	**0**	**3,700**	**0**	**0**	**0**	**0**	**3,700**	**0**
Heritage buildings	**0**	0	0	0	0	0	0	0	0
Building improvements	**0**	0	0	0	0	0	0	0	0
Leasehold improvements	**0**	0	0	0	0	0	0	0	0
TOTAL PROPERTY	**3,800**	**100**	**3,700**	**0**	**0**	**0**	**0**	**3,800**	**0**

Capital Works Area 2021/22	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PLANT AND EQUIPMENT									
Heritage Plant and Equipment	**0**	0	0	0	0	0	0	0	0
Plant, Machinery and Equipment									
Plant Renewal	**1,757**	0	1757	0	0	0	0	1,757	0
Raymond Island Ferry Renewal	**1,270**		1270	0	0	0	0	1,270	0
Vehicle Renewal	**1,180**	0	1180	0	0	0	0	1,180	0
Total Plant, Machinery and Equipment	**4,207**	**0**	**4,207**	**0**	**0**	**0**	**0**	**4,207**	**0**
Fixtures, Fittings and Furniture									
Office furniture and Equipment	**30**	15	15	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	**30**	**15**	**15**	**0**	**0**	**0**	**0**	**30**	**0**
Computers and Telecommunications									
ICT Renewal	**300**	0	300	0	0	0	0	300	0
Digital Strategy	**300**	0	300	0	0	0	0	300	0
Total Computers and Telecommunications	**600**	**0**	**600**	**0**	**0**	**0**	**0**	**600**	**0**
Library Books									
Purchase Library Resources	**250**	62	188	0	0	0	0	250	0
Total Library Books	**250**	**62**	**188**	**0**	**0**	**0**	**0**	**250**	**0**
TOTAL PLANT AND EQUIPMENT	**5,087**	**77**	**5,010**	**0**	**0**	**0**	**0**	**5,087**	**0**

Capital Works Area 2021/22	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE									
Roads									
Renewal of Gravel Roads	**1,700**	0	1,700	0	0	0	0	1,700	0
Renewal Culverts	**700**	0	700	0	0	284	0	416	0
Seal gravel roads to be nominated	**250**	250	0	0	0	0	0	250	0
Major Road Upgrades	**2,250**	0	1,688	562	0	1,050	0	1,200	0
Reseal existing sealed roads	**4,930**	0	4,930	0	0	1,000	0	3,930	0
Urban Improvement program Lakes Entrance and BAI	**500**	125	375	0	0	0	0	500	0
Vic Roads Program	**500**	125	375	0	0	400	0	100	0
Renew Guard Fence	**100**	0	100	0	0	0	0	100	0
Total Roads	**10,930**	**500**	**9,868**	**562**	**0**	**2,734**	**0**	**8,196**	**0**
Bridges									
Bridge Renewal	**250**	0	250	0	0	0	0	250	0
Bridge Replacement to be nominated	**482**	0	482	0	0	0	0	482	0
Total Bridges	**732**	**0**	**732**	**0**	**0**	**0**	**0**	**732**	**0**
Footpaths and Cycleways									
New Footpath Projects	**100**	100	0	0	0	0	0	100	0
Total Footpaths and Cycleways	**100**	**100**	**0**	**0**	**0**	**0**	**0**	**100**	**0**
Drainage									
New Drainage to be nominated	**445**	445	0	0	0	0	0	445	0
Drainage Renewal to be nominated	**1,000**	0	1,000	0	0	0	0	1,000	0
Total Drainage	**1,445**	**445**	**1,000**	**0**	**0**	**0**	**0**	**1,445**	**0**
Recreational, Leisure and Community Facilities									
Marine Safety to be nominated	**300**	100	200	0	0	100	0	200	0
Sport and Recreation Grant Seed Funding	**30**	15	15	0	0	0	0	30	0
BARC Health Club Equipment Renewal	**28**	0	28	0	0	0	0	28	0
Total Recreational, Leisure and Community Facilities	**358**	**115**	**243**	**0**	**0**	**100**	**0**	**258**	**0**

Capital Works Area 2021/22	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Waste Management									
Upgrade Buchan Transfer Station	**20**	0	10	10	0	0	0	20	0
Upgrade Bairnsdale Transfer Station	**50**	0	25	25	0	0	0	50	0
Bairnsdale Cell 5 Design	**100**	0	100	0	0	0	0	100	0
Total Waste Management	**170**	**0**	**135**	**35**	**0**	**0**	**0**	**170**	**0**
Parks, Open Space and Streetscapes									
Foreshore Management Plans to be nominated	**600**	150	450	0	0	0	0	600	0
Playground Upgrades and Renewal	**300**	75	225	0	0	100	0	200	0
Total Parks, Open Space and Streetscapes	**900**	**225**	**675**	**0**	**0**	**100**	**0**	**800**	**0**
Aerodromes	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Off Street Car Parks	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Other Infrastructure									
Capital Discretionary Fund	**200**	50	150	0	0	0	0	200	0
Forward Designs	**362**	181	181	0	0	0	0	362	0
Grant Seed Funding	**200**	50	150	0	0	0	0	200	0
Community Plans	**1,500**	500	1,000	0	0	600	0	900	0
Total Other Infrastructure	**2,262**	**781**	**1,481**	**0**	**0**	**600**	**0**	**1,662**	**0**
TOTAL INFRASTRUCTURE	**16,897**	**2,166**	**14,134**	**597**	**0**	**3,534**	**0**	**13,363**	**0**
TOTAL NEW CAPITAL WORKS 2021/22	**25,784**	**2,343**	**22,844**	**597**	**0**	**3,534**	**0**	**22,250**	**0**

4.12 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2021/22	Project Cost	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000
Cann River Capping	**1,700**	0	0	1,700	0
Bosworth Road Aftercare	**21**	0	0	21	0
Orbost Landfill Aftercare	**5**	0	0	5	0
Mallacoota Landfill Aftercare	**5**	0	0	5	0
Total New Works Major Projects 2021/22	**1,731**	**0**	**0**	**1,731**	**0**

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	+/o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	7.25%	6.45%	(4.34%)	0.82%	2.31%	2.52%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	304.42%	279.09%	208.24%	157.54%	123.25%	134.45%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	62.45%	121.67%	122.67%	80.87%	52.70%	61.84%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	12.57%	10.82%	7.20%	5.76%	5.57%	2.65%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		4.49%	2.05%	4.06%	1.98%	0.50%	3.20%	+
Indebtedness	Non-current liabilities / own source revenue		25.48%	14.11%	13.16%	13.48%	8.67%	5.01%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	89.95%	101.23%	144.84%	100.92%	103.08%	89.08%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	54.25%	59.28%	67.81%	62.07%	63.52%	63.94%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.56%	0.57%	0.57%	0.59%	0.61%	0.63%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	+/o/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		$2,836	$2,739	$2,733	$2,884	$2,843	$2,886	o
Revenue level	Residential rate revenue / no. of residential property assessments		$1,583	$1,662	$1,687	$1,712	$1,738	$1,764	o
Workforce turnover	No. of permanent staff resignations and terminations / average no. of permanent staff for the financial year		15.28%	14%	14%	14%	14%	14%	o

Key to Forecast Trend:

\+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

\- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The advance payment of $7.285 million of the 2018/19 Victoria Grants Commission (VGC) payment in 2017/18 year has impacted on the measure for the 2018/19 year giving a negative result. It is expected that this ratio will remain positive over the further three years of the Strategic Resource Plan. A result of more than 0% indicates surpluses are being generated consistently and represents a lower risk of Council not being able to fund works and services.

2. Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level with no cash short term issues. Council aims to have a working capital ratio on average of at least 150%.

3. Unrestricted Cash - Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. This indicator measures Council's ability to fund current liabilities with unrestricted cash if they all fell due at year end. The results for this indicator are relatively steady over the forecast periods and are at an acceptable level to fund short term commitments.

4. Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

5. Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage of 100 or greater indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. With the exception of the 2021/22 year, planned asset renewal for all years is greater than 100 percent.

6. Rates concentration - Reflects extent of reliance on rate revenue to fund Council's ongoing services. Trend analysis indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

Appendix A
Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature that will be charged in respect of various goods and services provided during the 2018/19 year.

GST Code refers to the classification of the supply type for the determination of Goods and Services Tax (GST). They are defined as either:
G = GST applicable
E = GST exempt

Fee Status
Non-Statutory - These fees are set by Council
Statutory - These fees are set by legislation

Note 1: Marina fees for Slip Bight Marina are subject to approval by the Minister for Energy, Environment and Climate Change.
Note 2: Marina fees for Metung Marina are subject to approval by the Minister for Energy, Environment and Climate Change, the Minister for Local Government and the Minister for Planning.

Contents

Fee Description	Page
Building	85
Planning and Development	85
Caravan Park Registrations	87
Food Premises	88
Health	89
Publications	89
Aerodrome	90
Raymond Island Ferry	90
Local Laws - Infringements	90
Local Laws - Animal Fees	91
Library	91
Photocopying	91
Plan Copying	91
Facility Hire - Bairnsdale Library	92
Facility Hire - Other	93
Jetties - Private	95
Marina Fees - General	96
Chinamans Creek Marina	96
Metung Marina Dry Berth	97
Metung Marina	97
Slip Bight Marina	97
Planning Scheme Amendments	99
Works Within Road Reserve	99
Forge Theatre and Arts Hub	101
Rates/Property Data	102
Visitor Information Centres	102
Waste Tipping Fees	103
Comingled Recyclables and Cardboard/Mixed Papers	105
Domestic Waste - Kerbside Bin Collection	105
Bairnsdale Aquatic and Recreation Centre and Lakes Entrance Aquadome	106
Bairnsdale and Orbost Outdoor Pools	110
Cann River Caravan Park	111
Mallacoota Caravan Park	111
Eagle Point Caravan Park	112
Swifts Creek Caravan Park	113
East Gippsland Livestock Exchange	114
Plot Plans - Geographic Information System (GIS)	114

Fees and Charges

2018-19

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
BUILDING FEES					
Plans and Occupancy Permit Search Fee Post 1997	Each	Non - Statutory	G	$66.00	$68.00
Plans and Occupancy Permit Urgent Search Fee Post 1997	Each	Non - Statutory	G	$121.00	$124.50
Plans and Occupancy Permit Search Fee Pre 1997	Each	Non - Statutory	G	$121.00	$124.50
Plans and Occupancy Permit Urgent Search Fee Pre 1997	Each	Non - Statutory	G	$177.00	$182.00
Email Details (**if scanning of paper files is required)**	Each	Non - Statutory	G	$10.00	$10.30
Certificate Regulation 326(1) - (Sales)	Each	Statutory	E	$48.60	$52.20
Certificate Regulation 326(2) - (Design)	Each	Statutory	E	$51.10	$52.20
Storm Water Regulation 610 - (Class 1-10)	Each	Non - Statutory	E	$40.00	$41.10
Storm Water Regulation 610 - (Class 1)	Each	Statutory	E	$64.10	$64.10
Storm Water Regulation 610 - (Class 2-9)	Each	Statutory	E	$60.90	$64.10
Lodgement Classes (All) >= $5000 Value	Each	Statutory	E	$38.30	$38.30
Council Consent (Siting) Regulation 310 and Parts 4, 5 and 8	Each	Statutory	E	$256.90	$262.10
Council Consent (Heritage) Section 29A	Each	Statutory	E	$64.10	$64.10
Notification to Neighbours for Council Consent and Report	Each	Non - Statutory	G	$14.00	$14.40
ESM Inspection and Education Fee	Each	Non - Statutory	G	$113.00	$116.10
PLANNING AND DEVELOPMENT					
Certificate of compliance	Each	Statutory	E	$603.70	$312.80
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from certain requirements prescribed under section 20(A) of the Act	Each	Statutory	E	$906.10	$924.30
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from the requirements referred to in section 20(4) of the Act	Each	Statutory	E	$3,763.80	$3,839.40
Planning and Subdivision Fees For New Applications					
Application - Class 1 - Use	Each	Statutory	E	$1,240.70	$1,265.60
Application - Class 2 - Single dwelling/ancillary up to $10,000	Each	Statutory	E	$188.20	$192.00
Application - Class 3 - Single dwelling/ancillary $10,001 to $100,000	Each	Statutory	E	$592.50	$604.40
Application - Class 4 - Single dwelling/ancillary $100,001 to $500,000	Each	Statutory	E	$1,212.80	$1,237.10
Application - Class 5 - Single dwelling/ancillary $500,001 to $1,000,000	Each	Statutory	E	$1,310.40	$1,336.70
Application - Class 6 - Single dwelling/ancillary $1,000,001 to no more than $2,000,00	Each	Statutory	E	$1,407.90	$1,436.20
Application - Class 7 - VicSmart up to and including $10,000	Each	Statutory	E	$188.20	$192.00
Application - Class 8 - VicSmart greater than $10,000	Each	Statutory	E	$404.30	$412.40
Application - Class 9 - VicSmart to subdivide or consolidate land	Each	Statutory	E	$188.20	$192.00
Application - Class 10 - Development (other than class 2,3,7, 8 or subdivision) up to $100,000	Each	Statutory	E	$1,080.40	$1,102.10
Application - Class 11 - Development (other than class 4,5,8 or subdivision) $100,001 to $1,000,000	Each	Statutory	E	$1,456.70	$1,486.00
Application - Class 12 - Development (other than class 6, 8 or subdivision) $1,000,001 to $5,000,000	Each	Statutory	E	$3,213.20	$3,277.70
Application - Class 13 - Development (other than class 8 or subdivision) $5,000,001 to $15,000,000	Each	Statutory	E	$8,189.80	$8,354.30
Application - Class 14 - Development (other than class 8 or subdivision) $15,000,001 to $50,000,000	Each	Statutory	E	$24,151.10	$24,636.20
Application - Class 15 - Development (other than class 8 or subdivision) greater than $50,000,000	Each	Statutory	E	$54,282.40	$55,372.70
Application - Class 20 - to a) create, vary or remove restrictions, b) create or remove a right of way, c) create, vary or remove an easement other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Each	Statutory	E	$1,240.70	$1,265.60
Application - Class 16 - Subdivide building (other than class 9)	Each	Statutory	E	$1,240.70	$1,265.60
Application - Class 17 - Subdivide land into 2 lots (other than class 9 or 16)	Each	Statutory	E	$1,240.70	$1,265.60
Application - Class 18 - boundary realignment or consolidate 2 or more lots	Each	Statutory	E	$1,240.70	$1,265.60

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Application - Class 19 - Subdivide land (other than class 9, 16, 17, 18)	Each	Statutory	E	$1,240.70 per 100 lots created	$1265.60 per 100 lots created
Application - Class 21 - A permit not otherwise provided for in the regulation	Each	Statutory	E	$1,240.70	$1,265.60
Application - Combined permit application	Each	Statutory	E	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made
Application - Combined permit application and planning scheme amendment	Each	Statutory	E	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Application - Certification of plan of subdivision	Each	Statutory	E	$164.00	$167.80
Application - Alteration of a plan under section 10(2) of the Subdivision Act	Each	Statutory	E	$104.60	$106.70
Application - Amendment of certified plan under section 11(1) of the Subdivision Act	Each	Statutory	E	$132.45	$135.10
Satisfaction Matters	Each	Statutory	E	$306.70	$312.80
Time Extension to Planning Permit	Each	Non - Statutory	G	$200.00	$205.50
Copy of Planning Permit	Each	Non - Statutory	G	$65.00	$66.80
Title Search	Each	Non - Statutory	G	$47.00	$48.30
Advertising of Section 173 Agreements (less than 10 notices) plus any outgoings (paid advertisements, postage, etc.)	Each	Non - Statutory	G	$113.00	$116.20
Advertising of Section 173 Agreements (for each additional notice above 10 notices)	Each	Non - Statutory	G	$3.40	$3.50
Written planning advice	Each	Non - Statutory	G	$102.00	$104.90
Fee for an agreement to a proposal to amend or end an agreement under S 173 of the Act	Each	Statutory	E	$620.30	$632.80

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Planning and Subdivision Fees For Amended Applications					
Application - Use	Each	Statutory	E	$1,240.70	$1,265.60
Application - Amendment to a permit (other than use or development for single dwelling on single lot or ancillary) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit	Each	Statutory	E	$1,240.70	$1,265.60
Application - Amendment to Class 2 permit	Each	Statutory	E	$188.20	$192.00
Application - Amendment to Class 3 permit	Each	Statutory	E	$592.50	$604.40
Application - Amendment to Class 4 permit	Each	Statutory	E	$1,212.80	$1,237.10
Application - Amendment to Class 5 or 6 permit	Each	Statutory	E	$1,310.40	$1,336.70
Application - Amendment to Class 7 permit	Each	Statutory	E	$188.20	$192.00
Application - Amendment to Class 8 permit	Each	Statutory	E	$404.30	$412.40
Application - Amendment to Class 9 permit	Each	Statutory	E	$188.20	$192.00
Application - Amendment to Class 10 permit	Each	Statutory	E	$1,080.40	$1,102.10
Application - Amendment to Class 11 permit	Each	Statutory	E	$1,456.70	$1,486.00
Application - Amendment to Class 12,13,14, or 15 permit	Each	Statutory	E	$3,213.20	$3,277.10
Application - Amendment to Class 16 permit	Each	Statutory	E	$1,240.70	$1,265.60
Application - Amendment to Class 17 permit	Each	Statutory	E	$1,240.70	$1,265.60
Application - Amendment to Class 18 permit	Each	Statutory	E	$1,240.70	$1,265.60
Application - Amendment to Class 19 permit	Each	Statutory	E	$1,240.70 per 100 lots created	$1,265.60 per 100 lots created
Application - Amendment to Class 21 permit	Each	Statutory	E	$1,240.70	$1,265.60
Application to amend an application for a permit under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit
Application to amend an 'application to amend a permit' under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit
Application to amend an application for a permit or application to amend an application to amend a permit where the amendment has the effect of changing the class of that permit to a new class	Each	Statutory	E	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit
Application - Combined application to amend permit	Each	Statutory	E	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
CARAVAN PARK REGISTRATIONS					
Registration Transfer	Each	Statutory	E	5 fee units	5 fee units
Registration fee (per site)	Each	Statutory	E	See below	See below
Registration Not exceeding 25 sites (3 year registration)	Each	Statutory	E	17 fee units	17 fee units
Registration Exceeding 25 but not exceeding 50 sites (3 year registration)	Each	Statutory	E	34 fee units	34 fee units
Registration Exceeding 50 but not exceeding 100 sites (3 year registration)	Each	Statutory	E	68 fee units	68 fee units
Registration Exceeding 100 but not exceeding 150 sites (3 year registration)	Each	Statutory	E	103 fee units	103 fee units
Registration Exceeding 150 but not exceeding 200 sites (3 year registration)	Each	Statutory	E	137 fee units	137 fee units
Registration Exceeding 200 but not exceeding 250 sites (3 year registration)	Each	Statutory	E	171 fee units	171 fee units
Registration Exceeding 250 but not exceeding 300 sites (3 year registration)	Each	Statutory	E	205 fee units	205 fee units
Registration Exceeding 300 but not exceeding 350 sites (3 year registration)	Each	Statutory	E	240 fee units	240 fee units
Registration Exceeding 350 but not exceeding 400 sites (3 year registration)	Each	Statutory	E	274 fee units	274 fee units
Registration Exceeding 400 but not exceeding 450 sites (3 year registration)	Each	Statutory	E	308 fee units	308 fee units
Registration Exceeding 450 but not exceeding 500 sites (3 year registration)	Each	Statutory	E	342 fee units	342 fee units
Registration Exceeding 500 but not exceeding 550 sites (3 year registration)	Each	Statutory	E	376 fee units	376 fee units
Registration Exceeding 550 but not exceeding 600 sites (3 year registration)	Each	Statutory	E	441 fee units	441 fee units
Registration Exceeding 600 but not exceeding 650 sites (3 year registration)	Each	Statutory	E	445 fee units	445 fee units
Registration Exceeding 650 but not exceeding 700 sites (3 year registration)	Each	Statutory	E	479 fee units	479 fee units
Registration Exceeding 700 but not exceeding 750 sites (3 year registration)	Each	Statutory	E	513 fee units	513 fee units
Registration Exceeding 750 but not exceeding 800 sites (3 year registration)	Each	Statutory	E	574 fee units	574 fee units
Registration Exceeding 800 but not exceeding 850 sites (3 year registration)	Each	Statutory	E	582 fee units	582 fee units
Registration Exceeding 850 but not exceeding 900 sites (3 year registration)	Each	Statutory	E	616 fee units	616 fee units
Registration Exceeding 900 but not exceeding 950 sites (3 year registration)	Each	Statutory	E	650 fee units	650 fee units
Registration Exceeding 950 but not exceeding 1000 sites (3 year registration)	Each	Statutory	E	684 fee units	684 fee units
Registration Exceeding 1000 but not exceeding 1050 sites (3 year registration)	Each	Statutory	E	719 fee units	719 fee units
Registration Exceeding 1050 but not exceeding 1100 sites (3 year registration)	Each	Statutory	E	753 fee units	753 fee units
Registration Exceeding 1100 but not exceeding 1150 sites (3 year registration)	Each	Statutory	E	787 fee units	787 fee units
Registration Exceeding 1150 but not exceeding 1200 sites (3 year registration)	Each	Statutory	E	821 fee units	821 fee units
Registration Exceeding 1200 but not exceeding 1250 sites (3 year registration)	Each	Statutory	E	855 fee units	855 fee units
Registration Exceeding 1250 but not exceeding 1300 sites (3 year registration)	Each	Statutory	E	890 fee units	890 fee units
Registration Exceeding 1300 but not exceeding 1350 sites (3 year registration)	Each	Statutory	E	924 fee units	924 fee units
Registration Exceeding 1350 but not exceeding 1400 sites (3 year registration)	Each	Statutory	E	958 fee units	958 fee units
Registration Exceeding 1400 but not exceeding 1450 sites (3 year registration)	Each	Statutory	E	992 fee units	992 fee units

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
FOOD PREMISES					
Registration (Up to 5 Employees)					
Core Business (Class 1)	Annual	Non - Statutory	E	$627.00	$644.30
Core Business (Class 2)	Annual	Non - Statutory	E	$627.00	$644.30
Core Business (Class 3)	Annual	Non - Statutory	E	$214.00	$219.90
Non-Core Business (Class 1)	Annual	Non - Statutory	E	$359.00	$368.90
Non-Core Business (Class 2)	Annual	Non - Statutory	E	$359.00	$368.90
Community Groups	Annual	Non - Statutory	E	$86.00	$88.40
Each Additional Employee - Non third party audited	Annual	Non - Statutory	E	$35.90	$36.90
Each Additional Employee - Third party audited	Annual	Non - Statutory	E	$18.80	$19.30
Registration Transfer	Each	Non - Statutory	E	50% of annual fee	50% of annual fee
Registration - Temporary Stalls (Other than Not-For-Profit)	Daily	Non - Statutory	E	$50.00	$51.40
Registration Renewal - Temporary Stalls (Other than Not-For-Profit)	Annual	Non - Statutory	E	$214.00	$219.90
Food and Water Sample Administration Fee - 2nd Non-Compliant Sample	Each	Non - Statutory	G	$151.00	$155.20
Food Safety Plan Compliance Checking Fee - Non-Compliance after Two Visits	Each	Non - Statutory	G	$70.00	$72.00
New registered premises application fee Food Class 1 and 2 (plus Renewal fee)	Each	Non - Statutory	G	$247.00	$253.80
New registered premises application fee Food Class 3 (plus Renewal fee)	Each	Non - Statutory	G	$124.00	$127.50
New registered premises application fee Health premises (plus Renewal fee)	Each	Non - Statutory	G	$76.00	$78.10
Administration fee for refunds	Each	Non - Statutory	G	$63.00	$64.80
Solicitors request for information on a food premises Class 1, 2 and 3	Each	Non - Statutory	G	$253.00	$260.00
Solicitors request for information on a health premises	Each	Non - Statutory	G	$253.00	$260.00
Solicitors request for information on a caravan park	Each	Non - Statutory	G	$253.00	$260.00
HEALTH					
Prescribed Accommodation less than 25 beds	Each	Non - Statutory	E	$214.00	$219.90
Prescribed Accommodation 25 beds or greater	Each	Non - Statutory	E	$324.00	$333.00
Prescribed Accommodation Transfer (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Search Fee - Copy of Septic Plan/Permit	Each	Non - Statutory	E	$23.00	$23.50
Septic Tank Permit	Each	Non - Statutory	E	$559.00	$574.40
Septic Tank Permit - Alteration to Existing (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Septic Tank Permit - Composting Toilet (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Septic tank permit renewal fee (Expires after 2 years)	Each	Non - Statutory	G	$223.00	$229.20
Registration - Health Premises	Annual	Non - Statutory	E	$230.00	$236.40
Registration Transfer - Health Premises (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Vaccinations - Hepatitis B (single dose)	Each	Non - Statutory	E	$28.00	$30.00
Vaccinations - Influenza vaccination at a Council session (single dose)	Each	Non - Statutory	E	$20.00	$25.00
Vaccinations - Influenza vaccination at a workplace (single dose) - Stain 4	Each	Non - Statutory	E	$32.00	$35.00
Vaccinations - Whooping Cough (single dose)	Each	Non - Statutory	E	$47.00	$49.00
Administration Fee Vaccinations	Each	Non - Statutory	G	$5.70	$5.90
Thermometer	Each	Non - Statutory	G	$65.00	$66.80
PUBLICATIONS					
Freedom of Information Request Fee	Each	Statutory	E	$28.40	$28.90
Freedom of Information Request (In the public's interest)	Each	Statutory	E	Free	Free
Freedom of Information Access Search Charge	Hourly	Statutory	G	$21.30	$21.70
Freedom of Information Access Supervision Charge	Quarter of Hour	Statutory	G	$5.30	$5.40
Freedom of Information Access Photocopying Charge	A4 Black and White Page	Statutory	G	$0.20	$0.20
Note - Other reasonable costs for access may be charged in accordance with Freedom of Information (Access Charges) Regulations 2014.					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
AERODROME					
Overnight Storage - Outside (per visit)	Each	Non - Statutory	G	$7.00	$7.20
Overnight Storage - Hangar (per visit)	Each	Non - Statutory	G	$16.70	$17.20
Weekly Storage	Weekly	Non - Statutory	G	$47.70	$49.00
RAYMOND ISLAND FERRY					
Ferry Pass - Owners of developed land - Cars, Motor Cycles - First Vehicle	Annual	Non - Statutory	G	Free	Free
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Second Vehicle	Annual	Non - Statutory	G	Free	Free
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Third and Subsequent Vehicles	Annual	Non - Statutory	G	$250.00	$257.00
Ferry Pass - Non-owners of developed land - Cars, Motor Cycles	Annual	Non - Statutory	G	$250.00	$257.00
Ferry Pass - Trucks and Buses	Annual	Non - Statutory	G	$510.00	$525.00
Cars (per return trip) *	Each	Non - Statutory	G	$12.00	$13.00
Motor Cycles (per return trip) *	Each	Non - Statutory	G	$6.00	$6.00
Hazardous Chemical Truck (per return trip)	Each	Non - Statutory	G	$35.00	$37.00
Out of Hours Service (per return trip)	Each	Non - Statutory	G	$250.00	$255.00
Trucks and Buses 20GVM or less (per return trip) *	Each	Non - Statutory	G	$18.00	$19.00
Trucks and Buses greater than 20GVM (per return trip) *	Each	Non - Statutory	G	$26.00	$27.00
Commercial vehicle towing a trailer (per return trip) *	Each	Non - Statutory	G	$26.00	$27.00
Truck and Buses 20GVM or less towing a trailer (per return trip) *	Each	Non - Statutory	G	$36.00	$37.00
Truck and Buses greater than 20GVM towing a trailer (per return trip) *	Each	Non - Statutory	G	$52.00	$53.00
Hazardous Chemical Truck towing a trailer (per return trip)	Each	Non - Statutory	G	$70.00	$72.00
Note - All single trips "each" fees, marked with an * may be purchased in blocks of 10 return trips					
LOCAL LAWS					
Animal Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	$72.00 to $722.00	$72.00 to $722.00
Impounding of Livestock Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	$289.00 to $577.00	$289.00 to $577.00
Parking Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	$72.00 to $144.00	$72.00 to $144.00
Litter Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	$289.00 to $1,732.00	$289.00 to $1,732.00
Vehicles on nature strip for display purposes (up to 4 vehicles)	Annual	Non - Statutory	E	$425.00	$437.00
Goods on footpath (1m x 1m)	Annual	Non - Statutory	E	$107.00	$110.00
Permit - Grazing	Annual	Non - Statutory	E	$107.00	$110.00
Domestic Animal Business (For period starting 10/4 each year)	Annual	Non - Statutory	E	$210.00	$216.00
Permit - Other	Each	Non - Statutory	E	$107.00	$110.00
Fine - Local Laws	Each	Statutory	E	1 penalty unit under Local Government Act. Currently $100	1 penalty unit under Local Government Act. Currently $100
General Local Laws Impoundment - Administration	Each	Non - Statutory	G	$44.00	$45.00
General Local Laws Impoundment - Call Out - Business Hours	Hourly	Non - Statutory	G	$44.00	$45.00
General Local Laws Impoundment - Call Out - After Hours	Hourly	Non - Statutory	G	$74.00	$76.00
General Local Laws Impoundment - Release Fee	Each	Non - Statutory	G	$74.00	$76.00
Inspection Fee - Other	Each	Non - Statutory	G	$113.00	$116.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
LOCAL LAWS - fees apply from 10 April each year					
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (full fee)	Each	Non - Statutory	E	$178.00	$183.00
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (pensioner)	Each	Non - Statutory	E	$89.00	$91.50
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age; OR animal kept for breeding with a Domestic Animal Business - (full fee)	Each	Non - Statutory	E	$60.00	$61.50
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age - ; OR animal kept for breeding with a Domestic Animal Business (pensioner)	Each	Non - Statutory	E	$30.00	$31.00
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (full fee)	Each	Non - Statutory	E	$32.00	$33.00
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in+A33 the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (pensioner)	Each	Non - Statutory	E	$16.00	$16.50
Dog/Cat Impoundment Release Base Fee (excludes Contractor fee)	Each	Non - Statutory	E	$65.00	$67.00
Dog/Cat Tag Replacement	Each	Non - Statutory	E	$5.50	$5.65
Permit - keeping more than two dogs or two cats	Each	Non - Statutory	E	$50.00	$51.00
Cat Trap Replacement Fee	Each	Non - Statutory		$165.00	$169.50
Hoarding Permit	Each	Non - Statutory	E	$107.00	$110.00
Hoarding Permit - Additional Fee (after two weeks)	Per Square Metre Per Week	Non - Statutory	E	$5.50	$5.65
LIBRARY					
Inter Library Loan Fine	Each	Non - Statutory	G	$3.40	$3.50
Inter Library Loan Fine (Overdue <4 weeks)	Each	Non - Statutory	E	$9.50	$9.50
Inter Library Loan Fine (Overdue 4-6 weeks)	Each	Non - Statutory	E	$19.00	$19.50
Inter Library Loan - Plastic Loan Straps (Replacement)	Each	Non - Statutory	G	$4.00	$4.00
Laminating Pouch A4	Each	Non - Statutory	G	$0.70	$0.70
Scanning - up to 10 pages	Each	Non - Statutory	G	Free	Free
Overdue Charge (per Reminder Notice)	Each	Non - Statutory	E	$1.40	$1.40
Overdue Charge (Final Reminder)	Each	Non - Statutory	E	$2.40	$2.50
Repairs - General	Each	Non - Statutory	G	Up to $25	Up to $25
Repairs - Pages (per item - Torn, Loose)	Each	Non - Statutory	G	$4.00	$4.10
Recovering Charge (per Item)	Each	Non - Statutory	E	Up to $30	Up to $30
Replace Barcode (per item)	Each	Non - Statutory	G	$3.30	$3.40
Replace Library Card (per item)	Each	Non - Statutory	G	$3.20	$3.30
Replace Due Date Slip (per Item)	Each	Non - Statutory	G	$1.40	$1.40
Replace Talking Book CD	Each	Non - Statutory	G	$40.00	$40.00
Book Trimming (per Item)	Each	Non - Statutory	G	$6.20	$6.40
Replace a Page (per Item)	Each	Non - Statutory	G	$6.20	$6.40
Replace Talking Book Case (per Item)	Each	Non - Statutory	G	Up to $40	Up to $40
Replace CD/DVD (per Item)	Each	Non - Statutory	G	$4.00	$4.00
Process Charge (per Item)	Each	Non - Statutory	G	$6.50	$6.70
PHOTOCOPYING					
Photocopying Black and White (per A4 page)	Each	Non - Statutory	G	$0.30	$0.30
Photocopying colour (per A4 page)	Each	Non - Statutory	G	$1.30	$1.30
Photocopying (per A3 page)	Each	Non - Statutory	G	$0.50	$0.50
Photocopying - Colour (per A3 page)	Each	Non - Statutory	G	$2.10	$2.10
PLAN COPYING					
Plan Copying (per A0 copy)	Each	Non - Statutory	G	$16.80	$17.30
Plan Copying/Photocopying - Multiple Copies (A0)	Each	Non - Statutory	G	$13.50	$13.90
Plan Copying (per A1 copy)	Each	Non - Statutory	G	$16.80	$17.30
Plan Copying/Photocopying - Multiple Copies (A1)	Each	Non - Statutory	G	$13.50	$13.90
Plan Copying (per A2 copy)	Each	Non - Statutory	G	$16.80	$17.30
Plan Copying/Photocopying - Multiple Copies (A2)	Each	Non - Statutory	G	$13.50	$13.90

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
FACILITY HIRE - BAIRNSDALE LIBRARY					
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	$7.80	$8.00
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	$46.80	$48.10
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	$23.40	$24.00
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (4 hours)	Each	Non - Statutory	G	$70.20	$72.10
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	$140.40	$144.30
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	$11.30	$11.60
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen (4 hours)	Each	Non - Statutory	G	$33.70	$34.60
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	$67.40	$69.20
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	$33.70	$34.60
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen (4 hours)	Each	Non - Statutory	G	$101.10	$103.90
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	$202.20	$207.80
Bairnsdale - Library kitchen only, Community Groups	Hourly	Non - Statutory	G	$5.70	$5.90
Bairnsdale - Library kitchen only, Community Groups (4 hours)	Each	Non - Statutory	G	$16.90	$17.40
Bairnsdale - Library kitchen only, Community Groups (8 hours)	Daily	Non - Statutory	G	$33.70	$34.60
Bairnsdale - Library kitchen only, Government/Private	Hourly	Non - Statutory	G	$16.90	$17.40
Bairnsdale - Library kitchen only, Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Bairnsdale - Library kitchen only, Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$103.90

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
FACILITY HIRE - OTHER					
Paynesville - Community Hall, including kitchen - Permanent Users	Hourly	Non - Statutory	G	$6.80	$7.00
Paynesville - Community Hall, including kitchen - Permanent Users (4 hours)	Each	Non - Statutory	G	$20.20	$21.00
Paynesville - Community Hall, including kitchen - Permanent Users (8 hours)	Daily	Non - Statutory	G	$40.30	$41.00
Paynesville - Community Hall, including kitchen - Community Groups	Hourly	Non - Statutory	G	$13.50	$14.00
Paynesville - Community Hall, including kitchen - Community Groups (4 hours)	Each	Non - Statutory	G	$40.30	$41.50
Paynesville - Community Hall, including kitchen - Community Groups (8 hours)	Daily	Non - Statutory	G	$80.50	$83.00
Paynesville - Community Hall, including kitchen - Government/Private	Hourly	Non - Statutory	G	$40.30	$41.50
Paynesville - Community Hall, including kitchen - Government/Private (4 hours)	Each	Non - Statutory	G	$120.80	$124.00
Paynesville - Community Hall, including kitchen - Government/Private (8 hours)	Daily	Non - Statutory	G	$241.50	$248.00
Paynesville - Kitchen Only - Permanent Users	Hourly	Non - Statutory	G	$2.90	$3.00
Paynesville - Kitchen Only - Permanent Users (4 hours)	Each	Non - Statutory	G	$8.50	$8.70
Paynesville - Kitchen Only - Permanent Users (8 hours)	Daily	Non - Statutory	G	$17.00	$17.50
Paynesville - Kitchen Only - Community Groups	Hourly	Non - Statutory	G	$5.70	$6.00
Paynesville - Kitchen Only - Community Groups (4 hours)	Each	Non - Statutory	G	$17.00	$17.50
Paynesville - Kitchen Only - Community Groups (8 hours)	Daily	Non - Statutory	G	$33.70	$34.50
Paynesville - Kitchen Only - Government/Private	Hourly	Non - Statutory	G	$17.00	$17.50
Paynesville - Kitchen Only - Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Paynesville - Kitchen Only - Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$104.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users	Hourly	Non - Statutory	G	$3.90	$4.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (4 hours)	Each	Non - Statutory	G	$11.70	$12.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (8 hours)	Daily	Non - Statutory	G	$23.40	$24.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups	Hourly	Non - Statutory	G	$7.80	$8.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups (8 hours)	Daily	Non - Statutory	G	$46.80	$48.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private	Hourly	Non - Statutory	G	$23.40	$24.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private (4 hours)	Each	Non - Statutory	G	$70.20	$72.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private (8 hours)	Daily	Non - Statutory	G	$140.40	$144.00
Paynesville - Office - Permanent Users	Hourly	Non - Statutory	G	$2.90	$3.00
Paynesville - Office - Permanent Users (4 hours)	Each	Non - Statutory	G	$8.50	$8.50
Paynesville - Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	$17.00	$17.50
Paynesville - Office - Community Groups	Hourly	Non - Statutory	G	$5.70	$6.00
Paynesville - Office - Community Groups (4 hours)	Each	Non - Statutory	G	$17.00	$17.50
Paynesville - Office - Community Groups (8 hours)	Daily	Non - Statutory	G	$33.70	$34.50
Paynesville - Office - Government/Private	Hourly	Non - Statutory	G	$17.00	$17.50
Paynesville - Office - Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Paynesville - Office - Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$104.00
Lakes Entrance - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	$3.90	$4.00
Lakes Entrance - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	$11.70	$12.00
Lakes Entrance - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	$23.40	$24.00
Lakes Entrance - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	$7.80	$8.00
Lakes Entrance - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Lakes Entrance - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	$46.80	$48.00
Lakes Entrance - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	$23.40	$24.00
Lakes Entrance - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	$70.20	$72.00
Lakes Entrance - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	$140.40	$144.00
Orbost - The Bemm Office - Permanent Users	Hourly	Non - Statutory	G	$2.90	$3.00
Orbost - The Bemm Office - Permanent Users (4 hours)	Each	Non - Statutory	G	$8.50	$9.00
Orbost - The Bemm Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	$17.00	$17.50
Orbost - The Bemm Office - Community Groups	Hourly	Non - Statutory	G	$5.70	$6.00
Orbost - The Bemm Office - Community Groups (4 hours)	Each	Non - Statutory	G	$17.00	$17.50
Orbost - The Bemm Office - Community Groups (8 hours)	Daily	Non - Statutory	G	$33.70	$34.50
Orbost - The Bemm Office - Government/Private	Hourly	Non - Statutory	G	$17.00	$17.50
Orbost - The Bemm Office - Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Orbost - The Bemm Office - Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$104.00
Orbost - The Snowy Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	$40.00	$41.00
Orbost - The Brodribb Room - Permanent Users	Hourly	Non - Statutory	G	$3.90	$4.00
Orbost - The Brodribb Room - Permanent Users (4 hours)	Each	Non - Statutory	G	$11.70	$12.00
Orbost - The Brodribb Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	$23.40	$24.00
Orbost - The Brodribb Room - Community Groups	Hourly	Non - Statutory	G	$7.80	$8.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Orbost - The Brodribb Room - Community Groups (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Orbost - The Brodribb Room - Community Groups (8 hours)	Daily	Non - Statutory	G	$46.80	$48.00
Orbost - The Brodribb Room - Government/Private	Hourly	Non - Statutory	G	$23.40	$24.00
Orbost - The Brodribb Room - Government/Private (4 hours)	Each	Non - Statutory	G	$70.20	$72.00
Orbost - The Brodribb Room - Government/Private (8 hours)	Daily	Non - Statutory	G	$140.40	$144.00
Orbost - Mechanics Hall - Permanent Users	Hourly	Non - Statutory	G	$3.90	$4.00
Orbost - Mechanics Hall - Permanent Users (4 hours)	Each	Non - Statutory	G	$11.70	$12.00
Orbost - Mechanics Hall - Permanent Users (8 hours)	Daily	Non - Statutory	G	$23.40	$24.00
Orbost - Mechanics Hall - Community Groups	Hourly	Non - Statutory	G	$7.80	$8.00
Orbost - Mechanics Hall - Community Groups (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Orbost - Mechanics Hall - Community Groups (8 hours)	Daily	Non - Statutory	G	$46.80	$48.00
Orbost - Mechanics Hall - Government/Private Groups	Hourly	Non - Statutory	G	$23.40	$24.00
Orbost - Mechanics Hall - Government/Private Groups (4 hours)	Each	Non - Statutory	G	$70.20	$72.00
Orbost - Mechanics Hall - Government/Private Groups (8 hours)	Daily	Non - Statutory	G	$140.40	$144.00
Mallacoota - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	$3.90	$4.00
Mallacoota - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	$11.70	$12.00
Mallacoota - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	$23.40	$24.00
Mallacoota - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	$7.80	$8.00
Mallacoota - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	$23.40	$24.00
Mallacoota - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	$46.80	$48.00
Mallacoota - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	$23.40	$24.00
Mallacoota - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	$70.20	$72.00
Mallacoota - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	$139.40	$143.00
Omeo Service Centre Training room - Community Groups and Permanent Users	Hourly	Non - Statutory	G	$5.70	$6.00
Omeo Service Centre Training room - Community Groups and Permanent Users (4 hours)	Each	Non - Statutory	G	$17.00	$17.50
Omeo Service Centre Training room - Community Groups and Permanent Users (8 hours)	Daily	Non - Statutory	G	$33.70	$34.50
Omeo Service Centre Training room - Government/Private	Hourly	Non - Statutory	G	$17.00	$17.50
Omeo Service Centre Training room - Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Omeo Service Centre Training room - Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$104.00
Omeo Service Centre Meeting room - Community Groups and Permanent Users	Hourly	Non - Statutory	G	$5.70	$6.00
Omeo Service Centre Meeting room - Community Groups and Permanent Users (4 hours)	Each	Non - Statutory	G	$17.00	$17.50
Omeo Service Centre Meeting room - Community Groups and Permanent Users (8 hours)	Daily	Non - Statutory	G	$33.70	$34.70
Omeo Service Centre - Meeting room - Government/Private	Hourly	Non - Statutory	G	$17.00	$17.50
Omeo Service Centre - Meeting room - Government/Private (4 hours)	Each	Non - Statutory	G	$50.60	$52.00
Omeo Service Centre - Meeting room - Government/Private (8 hours)	Daily	Non - Statutory	G	$101.10	$104.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
JETTIES - PRIVATE					
General Fees					
Administration Fee New License	Each	Non - Statutory	G	$59.00	$61.00
Transfer Jetty License Fee	On Jetty Property Sale	Non - Statutory	G	$69.00	$71.00
Application to Build New/Extend Existing Private Jetty	Each	Non - Statutory	G	$181.00	$186.00
Administration Fee for Late Payment	On Each Letter	Non - Statutory	G	$36.00	$37.00
CHINAMAN'S CREEK PRIVATE JETTIES					
Jetty - Residential rate (per m2)	Annual	Non - Statutory	G	$13.00	$13.50
Jetty 158 Each License	Annual	Non - Statutory	G	$510.00	$524.00
Jetty 159 Each License	Annual	Non - Statutory	G	$411.00	$422.00
Jetty 160 Each License	Annual	Non - Statutory	G	$423.00	$435.00
Jetty 161 Each Mooring	Annual	Non - Statutory	G	$372.00	$382.00
Jetty 201 Each License	Annual	Non - Statutory	G	$389.00	$400.00
Jetty 307 Each License	Annual	Non - Statutory	G	$431.00	$443.00
MALLACOOTA INLET JETTIES					
Rental Fees					
Jetty M1 Each License	Annual	Non - Statutory	G	$843.00	$866.00
Jetty M2 Each License	Annual	Non - Statutory	G	$1,957.00	$2,010.00
Jetty M3 Each License	Annual	Non - Statutory	G	$777.00	$798.00
Jetty M4 Each License	Annual	Non - Statutory	G	$878.00	$902.00
Jetty M6 Each License	Annual	Non - Statutory	G	$836.00	$859.00
Jetty M7 Each License	Annual	Non - Statutory	G	$841.00	$864.00
Jetty M8 Each License	Annual	Non - Statutory	G	$769.00	$790.00
Jetty M9 Each License	Annual	Non - Statutory	G	$870.00	$894.00
Jetty M10 Each License	Annual	Non - Statutory	G	$845.00	$868.00
Jetty M11 Each License	Annual	Non - Statutory	G	$835.00	$858.00
Jetty M14 Each License	Annual	Non - Statutory	G	$748.00	$768.00
Jetty M15 Each License	Annual	Non - Statutory	G	$740.00	$760.00
Jetty M16 Each License	Annual	Non - Statutory	G	$722.00	$742.00
Jetty M17 Each License	Annual	Non - Statutory	G	$738.00	$758.00
Jetty M18 Each License	Annual	Non - Statutory	G	$731.00	$751.00
Jetty M19 Each License	Annual	Non - Statutory	G	$752.00	$773.00
Jetty M20 Each License	Annual	Non - Statutory	G	$792.00	$814.00
Jetty M21 Each License	Annual	Non - Statutory	G	$730.00	$750.00
Jetty M22 Each License	Annual	Non - Statutory	G	$810.00	$832.00
Jetty M23 Each License	Annual	Non - Statutory	G	$742.00	$762.00
Jetty M24 Each License	Annual	Non - Statutory	G	$720.00	$740.00
Jetty M25 Each License	Annual	Non - Statutory	G	$799.00	$821.00
Jetty M26 Each License	Annual	Non - Statutory	G	$723.00	$743.00
Jetty M27 Each License	Annual	Non - Statutory	G	$766.00	$787.00
Jetty M28 Each License	Annual	Non - Statutory	G	$748.00	$769.00
Jetty M29 Each License	Annual	Non - Statutory	G	$404.00	$415.00
Jetty M30 Each License	Annual	Non - Statutory	G	$726.00	$746.00
Jetty M31 Each License	Annual	Non - Statutory	G	$721.00	$741.00
Jetty M32 Each License	Annual	Non - Statutory	G	$743.00	$764.00
Jetty M33 Each License	Annual	Non - Statutory	G	$787.00	$808.00
Jetty M34 Each License	Annual	Non - Statutory	G	$1,101.00	$1,131.00
Jetty M35 Each License	Annual	Non - Statutory	G	$736.00	$756.00
Jetty M36 Each License	Annual	Non - Statutory	G	$1,114.00	$1,145.00
Jetty M37 Each License	Annual	Non - Statutory	G	$1,560.00	$1,603.00
Jetty M38 Each License	Annual	Non - Statutory	G	$1,568.00	$1,611.00
Jetty M39 Each License	Annual	Non - Statutory	G	$861.00	$885.00
Jetty M40 Each License	Annual	Non - Statutory	G	$795.00	$817.00
Jetty M41 Each License	Annual	Non - Statutory	G	$766.00	$787.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
BRODRIBB RIVER MARLO JETTIES					
Jetty M48 Each License	Annual	Non - Statutory	G	$124.00	$127.00
Jetty M51 Each License	Annual	Non - Statutory	G	$241.00	$248.00
Jetty M52 Each License	Annual	Non - Statutory	G	$241.00	$248.00
Jetty M53 Each License	Annual	Non - Statutory	G	$241.00	$248.00
Jetty M54 Each License	Annual	Non - Statutory	G	$241.00	$248.00
Jetty M55 Each License	Annual	Non - Statutory	G	$241.00	$248.00
Jetty M56 Each License	Annual	Non - Statutory	G	N/A	$248.00
RIVIERA HARBOUR CANAL JETTIES					
Full Share	Annual	Non - Statutory	E	$289.00	$297.00
Half Share	Annual	Non - Statutory	E	$145.00	$149.00
Quarter Share	Annual	Non - Statutory	E	$74.00	$76.00
Administration Fee for Late Payment (per letter)	Each	Non - Statutory	G	$37.00	$37.00
MARINA FEES					
General Fees					
Administration Fee for Late Payment (per letter)	Each	Non - Statutory	G	$35.35	$37.00
Commission Fee on sub letting of multiple year agreements only	Each	Non - Statutory	G	$52.00	$52.00
Casual Daily Hire - Off Peak 1 May to 30 November - Berth Daily Prorata plus 100%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 125%. Peak 1 December to 28 February - Berth Daily Prorata plus 155%	Daily	Non - Statutory	G	Refer to fee description	Refer to fee description
Casual Weekly Hire. Off Peak 1 May to 30 November - Berth Daily Prorata plus 75%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 110%. Peak 1 December to 28 February - Berth Daily Prorata plus 130%	Weekly	Non - Statutory	G	Refer to fee description	Refer to fee description
Casual Calendar Monthly Hire (30 days). Off Peak 1 May to 30 November - Berth Daily Prorata plus 50%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 75%. Peak 1 December to 28 February - Berth Daily Prorata plus 105%	Monthly	Non - Statutory	G	Refer to fee description	Refer to fee description
Commission Fee on sale of berth of multiple year agreement. 2% of sale price.	Each	Non - Statutory	G	Refer to fee description	Refer to fee description
Chinaman's Creek Marina					
Operations and Maintenance Fee					
K Berths	Annual	Non - Statutory	G	$615.00	$615.00
L and M Moorings	Annual	Non - Statutory	G	$190.00	$190.00
Replacement of Lost Key	Each	Non - Statutory	G	$37.00	$37.00
Rental Fee					
K pen 3.5m x 10m	Annual	Non - Statutory	G	$1,015.00	$1,015.00
K pen 4m x 12m	Annual	Non - Statutory	G	$1,390.00	$1,390.00
L mooring pen 11m x 3m	Annual	Non - Statutory	G	$270.00	$270.00
M mooring 12m	Annual	Non - Statutory	G	$210.00	$210.00
M mooring 13m	Annual	Non - Statutory	G	$220.00	$220.00
M mooring 14m	Annual	Non - Statutory	G	$285.00	$285.00
M mooring 15m	Annual	Non - Statutory	G	$375.00	$375.00
M mooring 16m	Annual	Non - Statutory	G	$460.00	$460.00
M mooring 18m	Annual	Non - Statutory	G	$585.00	$585.00
N mooring 4.3m x 15m	Annual	Non - Statutory	G	$1,870.00	$1,870.00
K pen 3.5m x 10m (20 Year Permit)	Multi Year	Non - Statutory	G	$18,750.00	$18,750.00
K pen 3.5m x 10m (15 Year Permit)	Multi Year	Non - Statutory	G	$15,750.00	$15,750.00
K pen 3.5m x 10m (10 Year Permit)	Multi Year	Non - Statutory	G	$11,900.00	$11,900.00
K pen 3.5m x 10m (5 Year Permit)	Multi Year	Non - Statutory	G	$6,970.00	$6,970.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Metung Dry Berth Marina					
Operations and Maintenance Fee	Annual	Non - Statutory	G	$150.00	$150.00
Dry Berth Rental	Annual	Non - Statutory	G	$1,485.00	$1,485.00
Metung Marina					
Operations and Maintenance Fee	Annual	Non - Statutory	G	$700.00	$700.00
Replacement of Lost Key	Each	Non - Statutory	G	$37.00	$37.00
Rental fee					
Berth Unserviced 9 metre (Alongside)	Annual	Non - Statutory	G	$2,000.00	$1,530.00
Berth 9 metre **Pen - Serviced**	Annual	Non - Statutory	G	$3,250.00	$1,830.00
Berth 10 metre	Annual	Non - Statutory	G	$4,370.00	$2,670.00
Berth 12 metre	Annual	Non - Statutory	G	$5,200.00	$3,350.00
Berth 14 metre	Annual	Non - Statutory	G	$5,950.00	$4,160.00
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G		$45.00
Berth - 9 metre - 20 Year Permit	Annual	Non - Statutory	G	$65,000.00	$36,600.00
Berth - 9 metre - 15 Year Permit	Annual	Non - Statutory	G	$48,750.00	$27,450.00
Berth - 9 metre - 10 Year Permit	Annual	Non - Statutory	G	$32,500.00	$18,300.00
Berth - 9 metre - 5 Year Permit	Annual	Non - Statutory	G	N/A	$9,150.00
Berth - 10 metre - 20 Year Permit	Multi Year	Non - Statutory	G	$77,600.00	$53,400.00
Berth - 10 metre - 15 Year Permit	Multi Year	Non - Statutory	G	$60,850.00	$40,050.00
Berth - 10 metre - 10 Year Permit	Multi Year	Non - Statutory	G	$43,600.00	$26,700.00
Berth - 10 metre - 5 Year Permit	Multi Year	Non - Statutory	G	N/A	$13,350.00
Berth - 12 metre - 20 Year Permit	Multi Year	Non - Statutory	G	$90,000.00	$67,000.00
Berth - 12 metre - 15 Year Permit	Multi Year	Non - Statutory	G	$70,300.00	$50,250.00
Berth - 12 metre -10 Year Permit	Multi Year	Non - Statutory	G	$50,200.00	$33,500.00
Berth - 12 metre - 5 Year Permit	Multi Year	Non - Statutory	G	N/A	$16,750.00
Berth - 14 metre - 20 Year Permit	Multi Year	Non - Statutory	G	$105,000.00	$83,200.00
Berth - 14 metre - 15 Year Permit	Multi Year	Non - Statutory	G	$82,100.00	$62,400.00
Berth - 14 metre - 10 Year Permit	Multi Year	Non - Statutory	G	$58,500.00	$41,600.00
Berth - 14 metre - 5 Year Permit	Multi Year	Non - Statutory	G	N/A	$20,800.00
Slip Bight Marina					
Operation and Maintenance Fee. Jetty 1-4	Annual	Non - Statutory	G	$1,335.00	$1,335.00
Operation and Maintenance Fee. Jetty 5	Annual	Non - Statutory	G	$700.00	$700.00
Replacement of Lost Key	Each	Non - Statutory	G	$37.00	$37.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Slip Bight Marina Rental fee					
8 metre berth	Annual	Non - Statutory	G	$1,375.00	$1,375.00
10 metre berth	Annual	Non - Statutory	G	$1,645.00	$1,645.00
8 metre berth 4m jetty	Annual	Non - Statutory	G	$1,530.00	$1,530.00
10 metre berth 4m jetty	Annual	Non - Statutory	G	$1,830.00	$1,830.00
12 metre berth 4m jetty	Annual	Non - Statutory	G	$2,670.00	$2,670.00
14 metre berth 4m jetty	Annual	Non - Statutory	G	$3,350.00	$3,350.00
18 metre berth 4m jetty	Annual	Non - Statutory	G	$4,570.00	$4,570.00
8 metre berth 8m jetty	Annual	Non - Statutory	G	$1,685.00	$1,685.00
10 metre berth 8m jetty	Annual	Non - Statutory	G	$2,020.00	$2,020.00
12 metre berth 8m jetty	Annual	Non - Statutory	G	$2,950.00	$2,950.00
14 metre berth 8m jetty	Annual	Non - Statutory	G	$3,700.00	$3,700.00
16 metre berth 8m jetty	Annual	Non - Statutory	G	$4,160.00	$4,160.00
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G	$35.10	$35.10
8 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	$27,500.00	$27,500.00
8 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	$20,625.00	$20,625.00
8 metre berth 10 Year Permit	Multi Year	Non - Statutory	G	$13,750.00	$13,750.00
8 metre berth 5 Year Permit	Multi Year	Non - Statutory	G	$6,875.00	$6,875.00
8 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$30,600.00	$30,600.00
8 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$22,950.00	$22,950.00
8 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$15,300.00	$15,300.00
8 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$7,650.00	$7,650.00
8 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$33,700.00	$33,700.00
8 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$25,275.00	$25,275.00
8 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$16,850.00	$16,850.00
8 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$8,425.00	$8,425.00
10 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	$32,900.00	$32,900.00
10 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	$24,675.00	$24,675.00
10metre berth 10 Year Permit	Multi Year	Non - Statutory	G	$16,450.00	$16,450.00
10metre berth 5 Year Permit	Multi Year	Non - Statutory	G	$8,225.00	$8,225.00
10 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$36,300.00	$36,300.00
10 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$27,450.00	$27,450.00
10 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$18,300.00	$18,300.00
10 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$9,150.00	$9,150.00
10 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$40,400.00	$40,400.00
10 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$30,300.00	$30,300.00
10 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$20,200.00	$20,200.00
10 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$10,100.00	$10,100.00
12 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$53,400.00	$53,400.00
12 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$40,050.00	$40,050.00
12 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$26,700.00	$26,700.00
12 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$13,350.00	$13,350.00
12 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$59,000.00	$59,000.00
12 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$44,250.00	$44,250.00
12 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$29,500.00	$29,500.00
12 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$14,750.00	$14,750.00
14 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$67,000.00	$67,000.00
14 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$50,250.00	$50,250.00
14 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$33,500.00	$33,500.00
14 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$16,750.00	$16,750.00
14 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$74,000.00	$74,000.00
14 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$55,500.00	$55,500.00
14 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$37,000.00	$37,000.00
14 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$18,500.00	$18,500.00
16 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$83,200.00	$83,200.00
16 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$62,400.00	$62,400.00
16 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$41,600.00	$41,600.00
16 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$20,800.00	$20,800.00
18 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	$91,400.00	$91,400.00
18 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	$68,550.00	$68,550.00
18 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	$45,700.00	$45,700.00
18 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	$22,850.00	$22,850.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Slip Bight Marina Jetty 5					
10 Metre 10 Year Permit	Multi Year	Non - Statutory	G	$43,600.00	$43,600.00
12 Metre 10 Year Permit	Multi Year	Non - Statutory	G	$50,200.00	$50,200.00
12 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	$69,500.00	$69,500.00
14 Metre 10 Year Permit	Multi Year	Non - Statutory	G	$58,500.00	$58,500.00
14 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	$83,200.00	$83,200.00
16 Metre 10 Year Permit	Multi Year	Non - Statutory	G	$68,650.00	$68,650.00
18 Metre 10 Year Permit	Multi Year	Non - Statutory	G	$76,400.00	$76,400.00
10 Metre 15 Year Permit	Multi Year	Non - Statutory	G	$60,850.00	$60,850.00
12 Metre 15 Year Permit	Multi Year	Non - Statutory	G	$70,300.00	$70,300.00
12 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	$97,150.00	$97,150.00
14 Metre 15 Year Permit	Multi Year	Non - Statutory	G	$82,100.00	$82,100.00
14 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	$116,700.00	$116,700.00
16 Metre 15 Year Permit	Multi Year	Non - Statutory	G	$95,800.00	$95,800.00
18 Metre 15 Year Permit	Multi Year	Non - Statutory	G	$107,300.00	$107,300.00
10 Metre 20 Year Permit	Multi Year	Non - Statutory	G	$77,600.00	$77,600.00
12 Metre 20 Year Permit	Multi Year	Non - Statutory	G	$90,000.00	$90,000.00
12 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	$124,400.00	$124,400.00
14 Metre 20 Year Permit	Multi Year	Non - Statutory	G	$105,000.00	$105,000.00
14 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	$149,500.00	$149,500.00
16 Metre 20 Year Permit	Multi Year	Non - Statutory	G	$123,700.00	$123,700.00
18 Metre 20 Year Permit	Multi Year	Non - Statutory	G	$136,200.00	$136,200.00
PLANNING SCHEME AMENDMENTS					
Consideration of Request and Supportive Submissions	Each	Statutory	E	$2,929.30	$2,929.30
Consideration of up to 10 Submissions seeking change to an amendment	Each	Statutory	E	$14,518.60	$14,518.60
Consideration of 11 to 20 Submissions seeking change to an amendment	Each	Statutory	E	$29,008.80	$29,008.80
Consideration of greater than 20 Submissions seeking change to an amendment	Each	Statutory	E	$38,778.00	$38,778.00
Adoption and Requesting Approval	Each	Statutory	E	$462.20	$462.20
Ministerial Fee for Considering Request for Approval	Each	Statutory	E	$462.20	$462.20
Administrative Charge for Review of Material for Privately Initiated Planning Scheme Amendments	Hourly	Non - Statutory	G	$82.00	$84.30
WORKS WITHIN ROAD RESERVES					
Speed limit greater than 50 kph - Works OTHER than Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$602.20	$602.20
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$421.00	$421.00
Speed limit greater than 50 kph - Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$223.00	$223.00
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$132.40	$132.40
Speed limit NOT more than 50 kph - Works OTHER than Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$327.60	$327.60
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$83.60	$83.60
Speed limit NOT more than 50 kph - Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$129.60	$129.60
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	$83.60	$83.60

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
FORGE THEATRE AND ARTS HUB					
VENUE HIRE AND STAFFING - COMMERCIAL HIRERS *note: staffing additional unless otherwise specified					
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	$23.00	$23.70
McKean Room - Daily (**up to 8 hours**)	Daily	Non - Statutory	G	$167.00	$150.00
McKean Room - (minimum 3 hours) With AV equipment	Hourly	Non - Statutory	G	N/A	$50.00
McKean Room - (up to 8 hours) With AV equipment	Daily	Non - Statutory	G	N/A	$300.00
Theatre Hire - Non-Ticketed Event/Conference - minimum 3 hours	Hourly	Non - Statutory	G	$131.00	$135.00
Theatre Hire - per day (up to 8 hours access) - Non-Ticketed Event/Conference Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, standard cleaning	Daily	Non - Statutory	G	$1,600.00	$1,645.00
Theatre Hire - (up to 8 hours access) - Ticketed Event/Performance. Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2.5 hrs Box Office Officer, 4 hrs each 2 x Ushers, standard cleaning	Daily	Non - Statutory	G	$1800 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater	$1800 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater
Theatre Hire - Ticketed Event/Performance additional performance hours	Hourly	Non - Statutory	G	$156.00	$160.00
Ticketing Fees	Per Performance	Non - Statutory	G	3.5% of Sales	3.5% of Sales
Technical Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	$49.00	$50.00
Front of House Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	$49.00	$50.00
Stage occupancy charge	Daily	Non - Statutory	G	$68.00	$100.00
Projector Hire - per performance (min 3 hours)	Hourly	Non - Statutory	G	$21.00	$21.60
Sound and Lighting - Equipment/Service Hire (from External Provider) (per hire) - Commercial / Community (cost only)	Each	Non - Statutory	G	Cost + 10%	Cost + 15%
Projector Hire - per performance (up to 8 hours)	Per Performance/ Event	Non - Statutory	G	$104.00	$106.90
Yamaha Vivace Baby Grand piano (tuning additional charge – if specifically required) – per performance/event	Per Performance/ Event	Non - Statutory	G	$104.00	$106.90
Radio Microphones (4 available) (each)	Per Performance/ Event	Non - Statutory	G	$63.00	$64.70
Hazer Machine (includes fluid)	Per Performance/ Event	Non - Statutory	G	$63.00	$70.00
Gaffer Tape	Per Performance/ Event	Non - Statutory	G	$29.00	$20.00
Lighting gels - non-standard stock	Per Performance/ Event	Non - Statutory	G	Cost + delivery costs	Cost + 15%
Merchandise Fees - on all items sold at the venue	Per Performance/ Event	Non - Statutory	G	10% of Gross Sales over $300.00	10% of Gross Sales over $300.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
VENUE HIRE AND STAFFING - COMMUNITY NOT FOR PROFIT AND SCHOOLS HIRERS staffing additional unless otherwise specified					
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	$100.00	$100.00
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	$15.00	$16.00
McKean Room - Including AV equipment (minimum 3 hrs)	Hourly	Non - Statutory	G	N/A	$30.00
McKean Room - Including AV equipment (up to 8 hrs)	Daily	Non - Statutory	G	N/A	$200.00
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours	Hourly	Non - Statutory	G	$50.00	$52.00
Theatre Hire - Additional Performance hours	Hourly	Non - Statutory	G	$85.00	$87.30
Theatre Hire Ticketed Event/Performance (up to 8 hours) Includes: Standard Equipment, McKean Room up to 8 hours, 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2.5 hrs Box Office, 4 hrs x 1 Usher, standard cleaning	Daily	Non - Statutory	G	$1,600.00	$1,200.00
Theatre Hire Additional Ticketed Performance on the same day Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	$400.00	$400.00
Theatre Hire Non-Ticketed Event/Conference (up to 8 hours access) Includes: Standard Equipment, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader and standard cleaning.	Daily	Non - Statutory	G	$1,400.00	$1,000.00
Ticketing set up fee	Each	Non - Statutory	G	$26.00	$26.70
Technical Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	$49.00	$38.00
Front of House Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	$47.00	$38.00
Stage occupancy charge	Daily	Non - Statutory	G	$65.00	$66.80
VENUE HIRE AND STAFFING - LOCAL BUSINESSES (INCLUDING PERFORMING ARTS BUSINESSES SUCH AS DANCE, DRAMA AND MUSIC SCHOOLS) : staffing additional unless otherwise specified					
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	$130.00	$130.00
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	$18.00	$18.50
McKean Room - Including AV equipment -(minimum 3 hours)	Hourly	Non - Statutory	G	N/A	$38.00
McKean Room - Including AV equipment (up to 8 hours)	Daily	Non - Statutory	G	N/A	$260.00
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours hire (staffing additional - charged at standard rates)	Hourly	Non - Statutory	G	$70.00	$72.00
Theatre Hire Additional Performance hours	Hourly	Non - Statutory	G	$100.00	$103.00
Theatre Hire Non-Ticketed Event/Conference (up to 8 hours access per day) Includes: Standard Equipment, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader and standard cleaning.	Hourly	Non - Statutory	G	$1,500.00	$1,541.00
Theatre Hire Ticketed Event/Performance - per performance (up to 8 hours access) Includes: Standard Equipment, 8 hours McKean Room, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2.5 hrs Box Office, 4 hrs x 1 Usher and standard cleaning	Daily	Non - Statutory	G	$1600 + 2% of Box Office takings (less credit card fees)	$1660 + 2% of Box Office takings (less credit card fees)
Theatre Hire Season of 3 or more Ticketed performances (held on separate days) Includes: Theatre access for up to 8 hours on 1st day and up to 5 hours per day thereafter, Standard Equipment, McKean Room up to 8 hours on 1st day and up to 5 hours per day thereafter, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2.5 hrs Box Office, 4 hrs x 1 Usher and standard cleaning	Per Performance	Non - Statutory	G	$1500 + 2% of Box Office takings (less credit card fees)	$1560 + 2% of Box Office takings (less credit card fees)
Theatre Hire Additional Ticketed Performance on the same day Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	$400 + 2% of Box Office takings (less credit card fees)	$411 + 2% of Box Office takings (less credit card fees)
Technical Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	$49.00	$50.00
Front of House Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	$47.00	$48.00
Stage occupancy charge	Daily	Non - Statutory	G	$65.00	$67.00
Ticketing Fees	Per Performance	Non - Statutory	G	3% of sales	3% of sales

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Non-Standard Equipment Hire - Not-for-Profit and Schools Hirers and Local Business Hirers					
Yamaha Vivace Baby Grand piano (tuning additional)	Per Performance/ Event	Non - Statutory	G	$50.00	$51.00
Radio Microphones (4 available) (x each)	Per Performance/ Event	Non - Statutory	G	$30.00	$30.00
Hazer Machine (includes fluid)	Per Performance/ Event	Non - Statutory	G	$15.00	$20.00
Rostra sections (each) – per performance/event	Per Performance/ Event	Non - Statutory	G	Free	Free
Gaffer Tape	Per Performance/ Event	Non - Statutory	G	$20.00	$20.00
Lighting gels - non-standard stock	Per Performance/ Event	Non - Statutory	G	Cost + delivery costs	Cost + 15%
VENUE RECOVERABLE COSTS - ALL HIRERS					
Additional Cleaning Costs - weekdays	Hourly	Non - Statutory	G	$94.00	$97.00
Additional Cleaning Costs - Saturdays	Hourly	Non - Statutory	G	$104.00	$107.00
Additional Cleaning Costs - Sundays	Hourly	Non - Statutory	G	$136.00	$140.00
Additional Cleaning Costs - Public Holidays	Hourly	Non - Statutory	G	$162.00	$166.00
Advertising placement (per placement)	Each	Non - Statutory	G	Cost + 10%	Cost + 10%
E Blast (Marketing Email)	Each	Non - Statutory	G	$115.00	$115.00
Arts Program Brochure Entry - per 1/3 page	Each	Non - Statutory	G	$115.00	$115.00
RATES/PROPERTY DATA					
Land Information Certificate (LIC)	Each	Statutory	E	$25.90	$26.30
Rates Notice and Historic Rates and Valuation information	Each	Non - Statutory	G	$18.00	$18.50
Rural Property Numbers	Each	Non - Statutory	G	$6.50	$6.70
Land Information Certificate Urgent Fee (in addition to LIC fee)	Each	Non - Statutory	G	$87.00	$89.00
VISITOR INFORMATION CENTRES					
Brochure racking - Bairnsdale and Lakes Entrance Visitor Information Centres, and the council run local centres to the business (only relevant for businesses in Omeo, Mallacoota, Paynesville areas)	Annual (per business per brochure)	Non - Statutory	G	$150.00	$154.00
Brochure Display - Second business	Annual	Non - Statutory	G	$150.00	$154.00
A Frame Size Advert - supplied by operator, displayed at Bairnsdale or Lakes Entrance Visitor Information Centres (limited availability)	Annual	Non - Statutory	G	$433.00	$445.00
Booking services via BookEasy free listing pay on commission only (accommodation/tours/activities)	Each	Non - Statutory	G	10.00%	10%
Business and Tourism Associations and East Gippsland Marketing Inc. members that take up either of the Brochure Display services will be offered an A4 advert at no additional cost	Annual	Non - Statutory	G	Free	Free
Online Listing on www.visiteastgippsland.com.au	Each Application	Non - Statutory	G	$50.00	$51.00
Outdoor Cinema - Screen and Audio/Video	Each	Non - Statutory	G	$104.00	$107.00
Outdoor Cinema - Staffing	Each	Non - Statutory	G	$500.00	$515.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
TIPPING FEES					
General Waste - Minimum Fee (up to 80 litre bag)	Each	Non - Statutory	G	$5.00	$5.00
General Waste (Bin)	Each	Non - Statutory	G	$11.00	$11.00
General Waste (Car / Station Wagon)	Each	Non - Statutory	G	$22.00	$23.00
General Waste (Ute Level)	Each	Non - Statutory	G	$44.00	$45.00
General Waste (Ute High)	Each	Non - Statutory	G	$88.00	$90.00
Waste - Domestic Household (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	$33.00	$34.00
Waste - Domestic Household (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$44.00	$45.00
Waste - Domestic Household (Trailer High (6x4))	Each	Non - Statutory	G	$66.00	$68.00
Waste - Domestic Household (Caged Trailer (6x4))	Each	Non - Statutory	G	$132.00	$135.00
Waste - Domestic Household (Large Single axle Trailer up to .3 m high)	Each	Non - Statutory	G	$44.00	$45.00
Waste - Domestic Household (Large Single axle Trailer High)	Each	Non - Statutory	G	$88.00	$90.00
Waste - Domestic Household (Large Single axle Trailer Caged)	Each	Non - Statutory	G	$176.00	$180.00
Waste - Domestic Household (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	$66.00	$68.00
Waste - Domestic Household (All Tandem Trailers High)	Each	Non - Statutory	G	$132.00	$135.00
Waste - Domestic Household (All Tandem Trailers Caged)	Each	Non - Statutory	G	$264.00	$270.00
Waste - Household/Putrescible (Weighbridge Site)	Tonne	Non - Statutory	G	$213.00	$219.00
Waste - Commercial/Industrial/Building (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$78.00	$80.00
Waste - Commercial/Industrial/Building (Bag/Bin)	Each	Non - Statutory	G	$20.00	$20.00
Waste - Commercial/Industrial/Building (Car/Station Wagon)	Each	Non - Statutory	G	$40.00	$40.00
Waste - Commercial/Industrial/Building (Sorted - Ute)	Each	Non - Statutory	G	$78.00	$80.00
Waste - Commercial/Industrial/Building (Sorted - Ute High)	Each	Non - Statutory	G	$156.00	$160.00
Waste - Commercial/Industrial/Building (Sorted Trailer (6x4))	Each	Non - Statutory	G	$59.00	$60.00
Waste - Commercial/Industrial/Building (Sorted - High Trailer (6x4))	Each	Non - Statutory	G	$118.00	$120.00
Waste - Commercial/Industrial/Building (Sorted - Caged Trailer (6x4))	Each	Non - Statutory	G	$234.00	$240.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	$78.00	$80.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer High)	Each	Non - Statutory	G	$156.00	$160.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	$312.00	$320.00
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	$118.00	$120.00
Waste - Commercial/Industrial/Building (Sorted - All tandem Trailers High)	Each	Non - Statutory	G	$234.00	$240.00
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	$468.00	$480.00
Waste - Commercial/Industrial/Building (Unsorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$90.00	$92.00
Waste - Commercial/Industrial/Building (Unsorted - Bag/Bin)	Each	Non - Statutory	G	$22.00	$23.00
Waste - Commercial/Industrial/Building (Unsorted - Car/Station Wagon)	Each	Non - Statutory	G	$44.00	$46.00
Waste - Commercial/Industrial/Building (Unsorted - Ute)	Each	Non - Statutory	G	$90.00	$92.00
Waste - Commercial/Industrial/Building (Unsorted - Ute High)	Each	Non - Statutory	G	$180.00	$184.00
Waste - Commercial/Industrial/Building (Unsorted - Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	$66.00	$69.00
Waste - Commercial/Industrial/Building (Unsorted - High Trailer (6x4))	Each	Non - Statutory	G	$135.00	$138.00
Waste - Commercial/Industrial/Building (Unsorted - Caged Trailer (6x4))	Each	Non - Statutory	G	$270.00	$276.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	$90.00	$92.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer High)	Each	Non - Statutory	G	$180.00	$184.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	$360.00	$368.00
Waste - Commercial/Industrial/Building (Unsorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	$135.00	$138.00
Waste - Commercial/Industrial/Building (Unsorted - All tandem Trailers High)	Each	Non - Statutory	G	$270.00	$276.00
Waste -Commercial/Industrial/Building (Unsorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	$540.00	$552.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Concrete, Brick and Tile (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$155.00	$159.00
Waste - Commercial/Industrial/Building (Sorted - Weighbridge Site)	Tonne	Non - Statutory	G	$232.00	$238.00
Waste - Commercial/Industrial/Building (Unsorted - Weighbridge Site)	Tonne	Non - Statutory	G	$280.00	$288.00
Concrete, Brick and Tile (Bag/Bin)	Each	Non - Statutory	G	$39.00	$40.00
Concrete, Brick and Tile (Car/Station Wagon)	Each	Non - Statutory	G	$78.00	$80.00
Concrete, Brick and Tile (Ute Level)	Each	Non - Statutory	G	$155.00	$159.00
Concrete, Brick and Tile (Ute High)	Each	Non - Statutory	G	$310.00	$318.00
Concrete, Brick and Tile (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	$117.00	$119.00
Concrete, Brick and Tile (High Trailer (6x4))	Each	Non - Statutory	G	$233.00	$239.00
Concrete, Brick and Tile (Caged Trailer (6x4))	Each	Non - Statutory	G	$465.00	$477.00
Concrete, Brick and Tile (Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	$155.00	$159.00
Concrete, Brick and Tile (Large Single axle Trailer High)	Each	Non - Statutory	G	$310.00	$318.00
Concrete, Brick and Tile (Large Single axle Trailer Caged)	Each	Non - Statutory	G	$620.00	$636.00
Concrete, Brick and Tile (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	$233.00	$239.00
Concrete, Brick and Tile (All tandem Trailers High)	Each	Non - Statutory	G	$465.00	$477.00
Concrete, Brick and Tile (All Tandem Trailers Caged)	Each	Non - Statutory	G	$930.00	$954.00
Concrete, Brick and Tile (Weighbridge Site)	Tonne	Non - Statutory	G	$103.00	$106.00
Bulk Waste - Commercial Compactor Trucks (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$117.00	$120.00
Bulk Waste - Commercial Compactor Trucks (Weighbridge Site)	Tonne	Non - Statutory	G	$232.00	$238.00
Tree Prunings - Stumps and Logs >0.3m (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	$164.00	$169.00
Tree Prunings - Stumps and Logs >0.3m (Weighbridge Site)	Tonne	Non - Statutory	G	$232.00	$238.00
Green Waste	All	Non - Statutory	G	Free	Free
Computer Screen	Each	Non - Statutory	G	$24.00	$24.00
Computer CPU/Laptop	Each	Non - Statutory	G	$11.00	$11.00
Tyre (Car / Motorcycle)	Each	Non - Statutory	G	$8.00	$8.00
Tyre (Light Truck / 4x4)	Each	Non - Statutory	G	$15.00	$16.00
Tyre (Truck)	Each	Non - Statutory	G	$24.00	$25.00
Tyre (Tractor)	Each	Non - Statutory	G	$120.00	$123.00
Tyre (Large Earthmoving)	Each	Non - Statutory	G	$361.00	$371.00
Tyre Car/Motorcycle on Rim	Each	Non - Statutory	G	$17.00	$17.00
Tyre (Light Truck/4x4) on Rim	Each	Non - Statutory	G	$29.00	$30.00
Tyre (Truck) on Rim	Each	Non - Statutory	G	$48.00	$49.00
Tyre (Tractor) on Rim	Each	Non - Statutory	G	$239.00	$246.00
Tyre (Large Earthmoving) on Rim	Each	Non - Statutory	G	$722.00	$742.00
Steel, White Goods, Batteries (sorted)	Each	Non - Statutory	G	Free	Free
Motor Oil	Each	Non - Statutory	G	Free	Free
Mattress (Single)	Each	Non - Statutory	G	$39.00	$35.00
Mattress - Double and above	Each	Non - Statutory	G	$58.00	$45.00
Mattress - King	Each	Non - Statutory	G		$55.00
Gas Bottle (10kg or smaller)	Each	Non - Statutory	G	$10.00	$10.00
Gas Bottle (Larger than 10kg)	Each	Non - Statutory	G	$18.00	$18.00
Prescribed Waste - Scallop	Tonne	Non - Statutory	G	$271.00	$278.00
Prescribed Waste - Abalone	Cubic Metres	Non - Statutory	G	$179.00	$184.00
Prescribed Waste - Asbestos - Minimum Charge (less than 20kg)	Each	Non - Statutory	G	$5.00	$6.00
Prescribed Waste - Asbestos	Tonne	Non - Statutory	G	$271.00	$278.00
Prescribed Waste - Low Level Contaminated Soil	Tonne	Non - Statutory	G	$250.00	$257.00
Security Load Confirmation	Load	Non - Statutory	G	$102.00	$105.00
Gravel Royalties - Johnstons Rd Pit	Tonne	Non - Statutory	G	$7.00	$7.20
Recyclable Plastic Drums - All Sizes (Non Drum muster)	Each	Non - Statutory	G	$1.00	$1.00
Dead Animal Large (Sheep, Cow, Horse)	Tonne	Non - Statutory	G	N/A	$222.00
Dead Animal Calf (Poddy less than 4 Months) (Bairnsdale and Lakes Only)	Each	Non - Statutory	G	$58.00	$15.00
Dead Animal - Cat	Each	Non - Statutory	G	$7.00	$4.00
Dead Animal - Dog	Each	Non - Statutory	G	$29.00	$11.00
Clean Fill	Cubic Metres	Non - Statutory	G	$44.00	$46.00
Clean Fill	Tonne	Non - Statutory	G	$31.00	$33.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
E-Waste extra small items (up to A5 size)	Each	Non - Statutory	G	N/A	$1.00
E-Waste small items (up to A4 size)	Each	Non - Statutory	G	N/A	$3.00
E-Waste medium items (up to A3 size)	Each	Non - Statutory	G	N/A	$5.00
E-Waste large items (up to A1 size)	Each	Non - Statutory	G	N/A	$7.00
E-Waste extra large items (A1 above)	Each	Non - Statutory	G	N/A	$9.00
E-Waste (Shoebox)	Each	Non - Statutory	G	N/A	$5.00
E-Waste small box (A4 paper box)	Each	Non - Statutory	G	N/A	$7.00
E-Waste medium box (54cm long x 22cm high approx.)	Each	Non - Statutory	G	N/A	$15.00
E-Waste hazardous waste	Each	Non - Statutory	G	N/A	$30.00
Polystyrene up to 240 litre bin	Each	Non - Statutory	G	N/A	$3.00
Polystyrene Ute	Each	Non - Statutory	G	N/A	$5.00
Polystyrene All Trailers	Each	Non - Statutory	G	N/A	$10.00
Contaminated Waste/Recyclables - Commercial Loads	Each	Non - Statutory	G	$208.00	$214.00
COMINGLED RECYCLABLES AND CARDBOARD/MIXED PAPERS					
Bag	Each	Non - Statutory	G	N/A	$1.00
Bin (240/120)	Each	Non - Statutory	G	N/A	$2.00
Car/Wagon	Each	Non - Statutory	G	N/A	$4.00
Ute	Each	Non - Statutory	G	N/A	$8.00
Comingled Recyclables and Cardboard/Mixed Papers - Large Volumes	Per M3	Non - Statutory	G	N/A	$8.00
DOMESTIC WASTE - KERBSIDE BIN COLLECTION					
120 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	$95.00	$82.00
120 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	$76.00	$72.00
240 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	$122.00	$91.00
240 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	$98.00	$81.00
FIRE HAZARDS					
Non-Compliance Fine (10 penalty units under Monetary Units Act.)	Each	Statutory	E	$1,550.00	$1,550.00
Fire hazard clearance charges for private properties: (Slashing costs will be charged out at cost plus an administration fee of $55)	Each	Statutory	E	Refer to fee description	Refer to fee description

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
BAIRNSDALE AQUATIC AND RECREATION CENTRE / LAKES ENTRANCE AQUADOME					
CASUAL ENTRY					
Casual Adult **Swim**	Each Visit	Non - Statutory	G	$6.70	$6.70
Casual Concession **Swim**	Each Visit	Non - Statutory	G	$5.40	$5.40
Casual **Child (5-15yrs) Swim**	Each Visit	Non - Statutory	G	$5.10	$5.40
Casual Child (0-4yrs) Swim (Accompanying adult fee applies)				N/A	Free
Adult **Swim when accompanying** Child under 10	Each Visit	Non - Statutory	G	$5.10	$5.40
Family **Swim**	Each Visit	Non - Statutory	G	$15.20	$15.60
Causal Group Fitness (Land and Water Based)	Each Visit	Non - Statutory	G	$14.50	$14.50
Causal Group Fitness (Land and Water Based) Concession	Each Visit	Non - Statutory	G	$12.30	$12.30
Casual Health Club	Each Visit	Non - Statutory	G	$16.70	$15.00
Casual Health Club Concession	Each Visit	Non - Statutory	G	$14.20	$13.00
Casual Teen Gym	Each Visit	Non - Statutory	G	$8.00	$8.50
Casual Gold entry (Includes use of gym, group fitness and pool)	Each Visit	Non - Statutory	G	N/A	$20.00
Living Longer Living Stronger	45min Session	Non - Statutory	G	$7.00	$7.00
Personal Training	Each Visit, 60 mins	Non - Statutory	G	$59.00	$60.00
Personal Training	Each Visit, 30 mins	Non - Statutory	G	$41.00	$41.80
Personal Training - Additional Person	Per Person	Non - Statutory	G	N/A	$25.00
Pre Booked Bulk Group Adult	Each Adult, Each Visit, minimum 12 Adults	Non - Statutory	G	$5.60	$5.70
Pre Booked Bulk Group Child	Each Child, Each Visit, minimum 12 Children	Non - Statutory	G	$4.10	$4.60
Huge Pool Inflatable Per Child (in addition to pool entry)	Session	Non - Statutory	G	N/A	$3.50
Visit pass cards					
10 pass Adult (10% discount off single entry)	Each	Non - Statutory	G	$60.30	$60.30
10 pass Concession/Child (10% discount off single entry)	Each	Non - Statutory	G	$48.60	$48.60
10 pass Family (Concession) (10% discount off single entry)	Each	Non - Statutory	G	$136.80	$140.00
Casual Health Club Visit pass x 20	Each	Non - Statutory	G	$300.60	$270.00
Casual Health Club Concession Visit pass x 20	Each	Non - Statutory	G	$216.00	$234.00
Personal Training (10% off 10 sessions)	10 session pass - 60 minute sessions	Non - Statutory	G	$531.00	$540.00
Personal Training (10% off 10 sessions)	10 session pass - 30 minute sessions	Non - Statutory	G	$369.00	$376.20
Schools - Aquatic Education					
Aquatic Education (July to December)	Each Participant, Each 45 mins Session	Non - Statutory	E	$8.10	$8.30
Aquatic Education (January to June)	Each Participant, Each 45 mins Session	Non - Statutory	E	$8.40	$8.60

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Aquatic Programs					
Swim Lesson - Courage/Active Level	30 mins Session	Non - Statutory	E	$16.40	$16.40
Swim Lesson - Courage/Active Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	$13.90	$13.90
Swim Lesson - Wonder Level	30 mins Session	Non - Statutory	E	$13.40	$13.90
Swim Lesson - Wonder Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	$13.90	$13.40
Swim Lesson - Adult/Squad Level	45 mins Session	Non - Statutory	G	$18.00	$18.00
Swim Lesson - Adult/Squad Level (Multiple Child/Concession)	45 mins Session	Non - Statutory	G	$15.30	$15.30
Aquatic Education - Courage and Active Levels - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	$26.40	$26.40
Aquatic Education - Courage and Active Levels (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	$23.50	$23.50
Aquatic Education - Wonder Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	$21.10	$21.10
Aquatic Education - Wonder Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	$18.00	$18.00
Aquatic Education - Adult/Squad Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	$26.80	$26.80
Aquatic Education - Adult/Squad Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	$22.80	$22.80
Intensive Lesson - 1 Child	30 mins Session	Non - Statutory	E	$49.90	$49.90
Intensive Lesson - Concession - 1 Child	30 mins Session	Non - Statutory	E	$42.40	$42.40
Intensive Lesson - 2 Children	Per Child, 30 mins Session	Non - Statutory	E	$34.30	$34.30
Intensive Lesson - 2 Children - Concession	Per Child, 30 mins Session	Non - Statutory	E	$29.20	$29.20
Aquatic Hire					
Lane Hire - Casual (No entry fee payable)	Per Lane, Per Hour	Non - Statutory	G	$40.00	$41.00
Pool Hire	Half Daily (4 Hours)	Non - Statutory	G	$576.00	$592.00
Pool Hire	Daily (8 Hours)	Non - Statutory	G	$1,056.00	$1,085.00
Huge Pool Inflatable Hire	Per 2 Hours	Non - Statutory	G	$500.00	$350.00
Dry Programs					
Special Programs - Gym/Group Fitness/Aquatics - Non Member (per available class)	Each	Non - Statutory	G	$13.00	$13.50
Special Programs - Gym/Group Fitness/Aquatics - Member (per available class)	Each	Non - Statutory	G	$10.40	$10.70
Group Fitness - Standard Programs					
Boot Camp and Limited Duration Programs					
Member (Minimum 12 participants)	Session	Non - Statutory	G	$10.00	$10.30
Non Member (Minimum 12 participants)	Session	Non - Statutory	G	$14.00	$14.40
Martial Arts Self Defence					
Member (Minimum 12 participants)	2 Hour Session	Non - Statutory	G	$12.00	$12.30
Non Member (Minimum 12 participants)	2 Hour Session	Non - Statutory	G	$15.00	$15.40
Community Programs					
Community program (plus chat and cuppa time)	45min Session	Non - Statutory	G	$7.00	$7.20
Junior Fun Fitness Primary School Aged					
Casual (minimum 10 participants)	60min Session	Non - Statutory	G	$8.00	$8.00
Preschool Fun Fitness					
Casual, accompanied by parent (minimum 10 participants)	45min Session	Non - Statutory	G	$7.00	$7.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Teen Fun Fitness					
Casual (minimum 10 participants)	60min Session	Non - Statutory	G	$10.00	$8.50
Schools					
Supervised Health Club (School Instructor)	Session	Non - Statutory	G	$4.40	$6.40
Group Exercise - Recreation Centre Instructor (minimum 12 participants)	60min Session	Non - Statutory	G	$8.30	$8.50
Supervised Health Club - Recreation Centre Instructor	60min Session	Non - Statutory	G	$8.30	$8.50
MEMBERSHIPS (Direct Debit or Pay in Advance)					
Membership Start up Fees					
Late payment fee - Direct debit only	Each	Non - Statutory	G	$15.00	$15.00
Fortnightly Membership Fees					
Corporate Membership Single	Fortnightly	Non - Statutory	G	$30.70	$30.70
Platinum Membership - Foundation price (valid for first 50 sign ups)	Fortnightly	Non - Statutory	G	N/A	$45.00
Platinum Membership	Fortnightly		G	N/A	$55.00
Gold Membership	Fortnightly	Non - Statutory	G	$38.60	$38.60
Gold Membership (Concession)	Fortnightly	Non - Statutory	G	$32.80	$32.80
Gold Family Membership	Fortnightly	Non - Statutory	G	Combination of member types less 20%	Combination of member types less 20%
Gold Membership - Off Peak (8am to 3.30pm only)	Fortnightly	Non - Statutory	G	$27.00	$27.00
DRY Membership (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	$32.00	$32.00
DRY Membership Concession (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	$27.20	$27.20
Junior Membership	Fortnightly	Non - Statutory	G	$13.00	$15.00
WET Membership (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	$27.60	$27.60
WET Membership (Concession) (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	$23.50	$23.50
Term Memberships					
Dry 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$223.00	$223.00
Dry 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$431.00	$431.00
Dry 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$847.00	$847.00
Dry (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$191.80	$191.80
Dry (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$368.60	$368.60
Dry (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$722.20	$722.20
Wet 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$194.40	$194.40
Wet 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$373.80	$373.80
Wet 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$732.60	$732.60
Wet (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$167.75	$167.75
Wet (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$320.50	$320.50
Wet (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$626.00	$626.00
Junior 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$99.50	$120.00
Junior 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$184.00	$210.00
Junior 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$353.00	$405.00
Gold - Off Peak (8am to 3.30pm only) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$190.50	$190.50
Gold - Off Peak (8am to 3.30pm only) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$366.00	$366.00
Gold - Off Peak (8am to 3.30pm only) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$717.00	$717.00
Gold 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$265.90	$265.90
Gold 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$516.80	$516.80
Gold 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$1,018.60	$1,018.60
Gold (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	$228.20	$228.20
Gold (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	$441.40	$441.40
Gold (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	$867.80	$867.80

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Holiday Memberships					
Holiday Family Gold	Weekly	Non - Statutory	G	Formula	$90.00
Holiday Single Gold	Weekly	Non - Statutory	G	$28.40	$29.20
Holiday Child (Swim Only)	Weekly	Non - Statutory	G	$21.10	$21.70
Stadium (BARC)					
Room Hire - Crèche	Hourly	Non - Statutory	G	$35.80	$40.00
Room Hire - Crèche with cleaning charge	Hourly	Non - Statutory	G	$73.50	$80.00
Room Hire - Group Fitness Room - No instructor	Hourly	Non - Statutory	G	$35.80	$40.00
Staff Hire Charge (per staff per hour)	Each	Non - Statutory	G	$44.70	$47.00
Court Hire and patron entry - per court non-peak	Hourly	Non - Statutory	G	$35.40	$36.40
Court Hire and patron entry - per court peak (Mon-Fri 4.30pm-7.30pm)	Hourly	Non - Statutory	G	$45.90	$47.20
Court Hire - per day (8 hours)	Day	Non - Statutory	G	$243.40	$250.00
Stadium Hire - per day (8 Hours)					$700.00
Casual Rate - per person (No set-up)	Hourly	Non - Statutory	G	$4.20	$4.30
Basketball (Monthly Hire)	Monthly	Non - Statutory	G	$4,716.00	$4,810.32
Stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	$416.00	$427.00
Stalls in stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	$52.00	$53.00
Structured Sport Fee (Senior) - Indoor cricket, netball, roller derby etc.	Each entry	Non - Statutory	G	$7.80	$7.80
Structured Sport Fee (Junior) - Indoor cricket, netball, roller derby etc.	Each Entry	Non - Statutory	G	$5.90	$5.90
Childcare					
Crèche Member Rates					
Crèche Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	$169.20	$169.20
Crèche Non-Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	$336.60	$336.60
Crèche Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	$144.00	$144.00
Crèche Non-Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	$288.00	$288.00
Crèche Member - (1.5 hour session)	Each	Non - Statutory	E	$9.40	$9.40
Crèche Non-Member - (1.5 hour session)	Each	Non - Statutory	E	$18.80	$18.80
Crèche Member - (3 hour session)	Each	Non - Statutory	E	$18.80	$18.80
Crèche Non-Member - (3 hour session)	Each	Non - Statutory	E	$37.60	$37.60
Crèche Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	$8.00	$8.00
Crèche Member (3 hour session) (Concession)	Each	Non - Statutory	E	$16.00	$16.00
Crèche Non-Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	$16.00	$16.00
Crèche Non-Member (3 hour session) (Concession)	Each	Non - Statutory	E	$32.00	$32.00
Children's Programs					
After School Care (Per Session) (maximum 3 hours)	Daily	Non - Statutory	E	$30.70	$31.50
After School Care (Per Early Start Session) (maximum 4 hours)	Daily	Non - Statutory	E	$40.60	$41.70
Holiday Program - In and Out day (8am - 6pm)	Daily	Non - Statutory	E	$73.90	$75.90
Children's Birthday Parties - per person (With Party Host and Activity) (per 2 hour session)	Session	Non - Statutory	G	$26.00	$26.70

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
BAIRNSDALE AND ORBOST OUTDOOR POOLS					
Aquatic					
Adult Swim	Each Visit	Non - Statutory	G	$5.60	$5.50
Concession/Student/Child Swim	Each Visit	Non - Statutory	G	$4.70	$4.70
Adult with Child Under 10	Each Visit	Non - Statutory	G	$4.70	$4.70
Family Swim	Each Visit	Non - Statutory	G	$13.50	$13.90
Lane Hire	Per Lane, Per Hour	Non - Statutory	G	$40.00	$41.00
Pool Hire 4 hours	Half Daily (4 Hours)	Non - Statutory	G	$576.00	$592.00
Pool Hire 8 hours	Daily (8 hours)	Non - Statutory	G	$1,056.00	$1,085.00
School Bulk - Provide Own Instructor	Per Child, Each Visit	Non - Statutory	G	$4.40	$4.50
School Bulk - Using Recreation Centre Instructor (all year)	Per Child, Each Visit	Non - Statutory	G	$8.30	$8.50
Memberships (Season Passes)					
Adult Season Pass	Each	Non - Statutory	G	$123.00	$110.00
Concession/Student/Child Season Pass	Each	Non - Statutory	G	$104.60	$94.00
Family Season Pass (per 15 week season)	Each	Non - Statutory	G	$282.40	$238.00
Aquatic Education					
Swim Lesson (30 mins)	Session	Non - Statutory	E	$16.70	$17.20
Swim Lesson (2nd Child/Concession) (30 mins)	Session	Non - Statutory	E	$15.20	$15.70
Private Lessons	Session	Non - Statutory	E	$50.00	$51.40

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
CANN RIVER CARAVAN PARK					
Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$15.50	$16.00
Unpowered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$16.60	$17.00
Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	$17.50	$18.00
Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$25.00	$25.50
Powered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$27.00	$27.50
Powered Site Peak (2 adults)	Daily	Non - Statutory	G	$29.50	$30.50
Extra Adult	Daily	Non - Statutory	G	Free	Free
Extra Child 5 to 16 years	Daily	Non - Statutory	G	Free	Free
Child under 5	Daily	Non - Statutory	G	Free	Free
MALLACOOTA CARAVAN PARK					
Waterfront Site Powered Peak (2 adults)	Daily	Non - Statutory	G	$55.00	$60.00
Waterfront Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	$46.50	$50.00
Waterfront Site Powered Shoulder (2 adults)	Daily	Non - Statutory	G	$43.50	$46.00
Waterfront Site Unpowered Shoulder (2 adults)	Daily	Non - Statutory	G	$35.00	$37.00
Waterfront Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	$32.00	$33.28
Waterfront Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	$24.50	$26.00
Standard Site Powered Peak (2 adults)	Daily	Non - Statutory	G	$43.50	$47.00
Standard Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	$35.00	$37.00
Standard Site Powered Shoulder (2 adults)	Daily	Non - Statutory	G	$32.00	$34.00
Standard Site Unpowered Shoulder (2 adults)	Daily	Non - Statutory	G	$24.50	$26.00
Standard Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	$25.00	$26.00
Standard Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	$17.50	$18.50
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	$10.00	$10.50
Extra Adult (17 and over) Off Peak and shoulder periods	Daily	Non - Statutory	G	$6.50	$7.00
Extra Child (5 to 16 years)	Daily	Non - Statutory	G	$5.50	$6.00
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free
Camp Park Moorings Off Peak/Shoulder	Daily	Non - Statutory	G	$6.00	$6.50
Camp Park Moorings Peak	Daily	Non - Statutory	G	$8.00	$8.50
Camp Park Jetty Off Peak/Shoulder	Daily	Non - Statutory	G	$9.50	$10.00
Camp Park Jetty Peak	Daily	Non - Statutory	G	$15.50	$16.50
Marine Camping - Use of Jetty Site Peak	Daily	Non - Statutory	G	$46.50	$50.00
Marine Camping - Use of Jetty Site Off-Peak/Shoulder	Daily	Non - Statutory	G	$35.00	$37.00
Marine Camping - Use of Mooring Site Peak	Daily	Non - Statutory	G	$35.00	$37.00
Marine Camping - Use of Mooring Site Off-Peak/Shoulder	Daily	Non - Statutory	G	$24.50	$25.48
Shower Fee - Non Patron	Each	Non - Statutory	G	$4.50	$5.00
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	$52.00	$55.00
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	$65.00	$70.00
Recreational Vehicle Site (Over 10 Metres) - Shoulder unpowered	Daily	Non - Statutory	G	$37.00	$39.00
Recreational Vehicle Site (Over 10 Metres) - Shoulder powered	Daily	Non - Statutory	G	$47.50	$50.00
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	$26.00	$27.50
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	$37.00	$39.00
Additional casual car site (per car)	Daily	Non - Statutory	G	$5.00	$5.50
Peak 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive Sh**oulder** 1 September to 24 December 29 January to 30 April Excludes Easter Period and Melbourne Cup Weekend **Off-Peak** 1 May to 31 August					
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;					
Site fees only cover one car per site;					
Check in time for sites, moorings and jetties is 11am. Check out time for sites, moorings and jetties is 10am;					
Camp Park moorings and jetties are charged together with a site fee; and					
Marine camping mooring and jetties have no site fee involved.					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
EAGLE POINT CARAVAN PARK					
Standard Powered Site Peak (2 adults)	Daily	Non - Statutory	G	$54.00	$55.50
Standard Powered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$40.00	$40.00
Standard Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$25.00	$25.70
View Powered Site Peak (2 adults)	Daily	Non - Statutory	G	$61.50	$63.00
View Powered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$52.50	$52.50
View Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$43.50	$44.50
Standard Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	$35.25	$36.50
Standard Unpowered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$24.65	$25.00
Standard Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$18.50	$19.00
View Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	$47.00	$48.00
View Unpowered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$32.50	$32.50
View Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$23.50	$24.00
Budget Cabin Peak (2 adults)	Daily	Non - Statutory	G	$150.00	$150.00
Budget Cabin Shoulder (2 adults)	Daily	Non - Statutory	G	$114.00	$114.00
Budget Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	$99.00	$99.00
Standard Cabin Peak (2 adults)	Daily	Non - Statutory	G	$166.00	$166.00
Standard Cabin Shoulder (2 adults)	Daily	Non - Statutory	G	$128.00	$128.00
Standard Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	$114.00	$114.00
Deluxe Cabin Peak (2 adults)	Daily	Non - Statutory	G	$180.00	$180.00
Deluxe Cabin Shoulder (2 adults)	Daily	Non - Statutory	G	$144.00	$144.00
Deluxe Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	$128.00	$128.00
Annual Site Standard up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	$3,214.00	$3,302.00
Annual Site View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	$3,256.00	$3,345.00
Annual Site Premium View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	$3,344.00	$3,436.00
Annual site standard (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	$38.20	$39.25
Annual site View (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	$38.90	$40.00
Annual site Premium (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	$39.70	$40.80
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	$15.80	$16.20
Extra Adult (17 and over) Off Peak and shoulder periods	Daily	Non - Statutory	G	$9.40	$9.70
Extra Child 5-16 years Peak	Daily	Non - Statutory	G	$5.50	$5.70
Extra Child 5-16 years Shoulder/Off Peak	Daily	Non - Statutory	G	Free	Free
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	$72.50	$74.50
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	$87.60	$90.10
Recreational Vehicle Site (Over 10 Metres) - Shoulder unpowered	Daily	Non - Statutory	G	$37.00	$38.10
Recreational Vehicle Site (Over 10 Metres) - Shoulder powered	Daily	Non - Statutory	G	$47.00	$48.30
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	$27.00	$27.80
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	$37.00	$38.10
Additional casual car site (per car)	Daily	Non - Statutory	G	$5.60	$5.80
Boat Storage per week	Weekly	Non - Statutory	G	$37.00	$38.10
Boat Storage per month	Monthly	Non - Statutory	G	$127.50	$131.10
Boat Storage (per six months)	Each	Non - Statutory	G	$639.00	$656.60
Boat Storage per week	Annual	Non - Statutory	G	$988.50	$1,015.70
Designated Parking (per m2)	Annual	Non - Statutory	G	$31.00	$31.90
Late Payment Fee	Annual	Non - Statutory	G	N/A	$37.00
Administration Fee	Annual	Non - Statutory	G	N/A	$25.00
Electricity fee - Annual Permit	Annual	Non - Statutory	G	N/A	$130.00
Annual Site Sewerage Connection	Annual	Non - Statutory	G	$126.50	$130.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
Peak 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive **Shoulder** 1 September to 24 December 29 January to 30 April Excludes Easter Period and Melbourne Cup Weekend **Off-Peak** 1 May to 31 August					
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;					
Site fees only cover one car per site; and **check in for cabins 2pm**					
Check in time for sites is 11am. Check out time for sites is 10am.					
SWIFTS CREEK CARAVAN PARK					
Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$15.50	$16.00
Unpowered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$16.60	$17.10
Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	$17.50	$18.00
Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	$25.00	$25.70
Powered Site Shoulder (2 adults)	Daily	Non - Statutory	G	$27.00	$27.80
Powered Site Peak (2 adults)	Daily	Non - Statutory	G	$29.50	$30.40
Extra Adult	Daily	Non - Statutory	G	Free	Free
Extra Child 5 to 17 years	Daily	Non - Statutory	G	Free	Free
Child under 5	Daily	Non - Statutory	G	Free	Free

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2017	Proposed Fee at 1st July 2018
LIVESTOCK EXCHANGE					
Yarding Fees					
Horses	Each	Non - Statutory	G	$26.75	$27.50
Bulls	Each	Non - Statutory	G	$21.65	$22.30
Calves	Each	Non - Statutory	G	$3.60	$3.70
Fat Cattle	Each	Non - Statutory	G	$9.25	$9.50
Sheep	Each	Non - Statutory	G	$1.90	$1.95
Store Cattle	Each	Non - Statutory	G	$10.00	$10.30
Cow and Calf Unit (per Unit)	Each	Non - Statutory	G	$10.85	$11.15
Prime Market Fees					
Live-Weight and Scanning	Each	Non - Statutory	G	$8.25	$8.50
Unweighed Cattle Scanning	Each	Non - Statutory	G	$3.75	$3.85
Cow and Calf Unit Scanning (per Unit)	Each	Non - Statutory	G	$5.00	$5.15
Hook Cattle	Each	Non - Statutory	G	$10.50	$10.80
Hook Bulls	Each	Non - Statutory	G	$18.50	$19.10
Store Market Fees					
Unweighed Cattle Scanning	Each	Non - Statutory	G	$3.75	$3.85
Cow and Calf Unit Scanning	Each	Non - Statutory	G	$5.00	$5.15
Agent's Selling Fees					
Agent's Selling Fees (Horse, Sheep Sales)	Each	Non - Statutory	G	$370.00	$380.00
Agent's Selling Fees (Cattle Sales) - 200 head or less	Each	Non - Statutory	G	$370.00	$380.00
Agent's Selling Fees (Cattle Sales) - greater than 200 head	Each	Non - Statutory	G	$370.00	$380.00
In-Transit Yard Use Fees					
In-Transit Horse	Each	Non - Statutory	G	$13.25	$13.70
In-Transit Sheep	Each	Non - Statutory	G	$1.75	$1.80
In-Transit Bobby Calves	Each	Non - Statutory	G	$1.75	$1.80
In-Transit Cattle	Each	Non - Statutory	G	$6.50	$6.70
In-Transit Bulls	Each	Non - Statutory	G	$13.25	$13.70
Crush Use	Each	Non - Statutory	G	Free	Free
Other Services					
Post Breeder Tags (Sheep)	Each	Non - Statutory	G	$2.85	$2.95
Post Breeder Tags (Cattle)	Each	Non - Statutory	G	$14.00	$14.40
Post Breeder Tags (Sheep) after 2nd warning	Each	Non - Statutory	G	$16.75	$17.30
Post Breeder Tags (Cattle) after 2nd warning	Each	Non - Statutory	G	$33.50	$34.50
Abattoirs (Cattle) Weigh/Scan Service	Each	Non - Statutory	G	$10.40	$10.70
Ewe and Lamb Tags	Each	Non - Statutory	G	$2.20	$2.25
Livestock Carrier Service Fees					
Truck Wash Meter Charges (per Minute)	Each	Non - Statutory	G	$1.60	$1.60
Shower Facilities	Each	Non - Statutory	G	Free	Free
Rest Area Parking	Each	Non - Statutory	G	Free	Free
PLOT PLANS - GEOGRAPHIC INFORMATION SYSTEMS (GIS)					
Plot Plan - A3 Black and White (per page)	Each	Non - Statutory	G	$9.55	$9.80
Plot Plan - A3 Colour (per page)	Each	Non - Statutory	G	$11.25	$11.60
Aerial Photograph - A3 Colour (per page)	Each	Non - Statutory	G	$19.05	$19.60
Plot Plan - A1 Black and White (per page)	Each	Non - Statutory	G	$31.40	$32.30
Plot Plan - A1 Colour (per page)	Each	Non - Statutory	G	$39.20	$40.30
Aerial Photograph - A1 Colour (per page)	Each	Non - Statutory	G	$47.00	$48.30
Plot Plan - A0 Black and White (per page)	Each	Non - Statutory	G	$47.60	$48.90
Plot Plan - A0 Colour (per page)	Each	Non - Statutory	G	$57.35	$58.90
Aerial Photograph - A0 Colour (per page)	Each	Non - Statutory	G	$75.75	$77.80

Glossary

Term	Definition
Act	*Local Government Act 1989*
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the *Corporations Act* 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. *Local Government (Planning and Reporting) Regulations 2014* - Schedule 3
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of councils that can be masked in the net surplus (or deficit) by capital-related items. *Local Government (Planning and Reporting) Regulations 2014* - Schedule 3
Annual budget	Plan under section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries *Local Government (Planning and Reporting) Regulations 2014* – Regulation 5
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability. *Local Government (Planning and Reporting) Regulations 2014* – Regulation 5
Asset renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life. *Local Government (Planning and Reporting) Regulations 2014* – Regulation 5
Borrowing strategy	A borrowing strategy is the process by which Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial Statements	Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements: Strategic Resource Plan Budget Annual Report The financial statements to be included in the Budget include: Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works The financial statements must be in the form set out in the Local Government Model Financial Report.

Term	Definition
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9. *Local Government (Planning and Reporting) Regulations 2014* – Regulation 9
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	Shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under section 130(3) of the Act, a council is required to prepare and adopt an annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used that indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2018/19 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those works that that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	Means a Council Plan prepared by a council under section 125 of the *Local Government Act 1989*. This document sets out the strategic objectives of the council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP). It was previously part of the former: • Department of Transport, Planning and Local Infrastructure (DTPLI). • Department of Planning and Community Development (DPCD). • Department of Victorian Communities (DVC)
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities that relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure Renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, and investments not falling within the definition of cash.

Term	Definition
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes that set a council's governance, planning and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by DELWP from time to time including on DELWP's website.
Local Government(Planning and Reporting) Regulations 2014	Regulations, made under section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report (d) Other matters required to be prescribed under Parts 6 and 7 of the Act
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist *Local Government (Planning and Reporting) Regulations 2014* – Regulation 5.
Non-financial resources	Means the resources other than financial resources required to deliver the services and initiatives in the budget SRP Better Practice Guide - Glossary.
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan SRP Better Practice Guide - Glossary
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (impact of current year on 2018/19 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). *Local Government (Planning and Reporting) Regulations 2014* – Regulation 5
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report SRP Better Practice Guide - Glossary
Rate cap	The cap set by the Victorian Government on the percentage of rate increase that councils can apply to their general rates and charges.
Rate structure (rating information)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates may be levied. Council has elected to use CIV as the base for levying rates.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a council under section 128 of the Act. Section 128 of the Act permits a council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the council.

Term	Definition
Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the council's strategic objectives as specified in the Council Plan. The budget must also include major initiatives, being initiatives identified by the council as priorities to be undertaken during the financial year. The services delivered by a council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community. Initiatives means actions that are once-off in nature and/or lead to improvements in service. Major initiatives means significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.
Statement of Capital Works	Means a statement that shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report. SRP Better Practice Guide - Glossary
Statement of Human Resources	A statement that shows all council staff expenditure and the number of full time equivalent council staff. SRP Better Practice Guide - Glossary
Strategic Resource Plan	Means the Strategic Resource Plan prepared by a council under section 126 of the Act.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.
Community Plan/Vision	A "community owned" document or process that identifies the long term needs and aspirations of the council, and the medium and short term goals and objectives that are framed within the long term plan.
Strategic Resource Plan (SRP)	Section 125(2)(d) of the Act requires that a council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in section 126. Section 126 of the Act states that: • the strategic resource plan is a plan of the resources required to achieve the Council Plan strategic objectives • the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years • the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years • the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan • councils must review their strategic resource plan during the preparation of the Council Plan • councils must adopt their strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website. In preparing the strategic resource plan, councils should comply with the principles of sound financial management (section 136) as prescribed in the Act being to: • prudently manage financial risks relating to debt, assets and liabilities • provide reasonable stability in the level of rate burden • consider the financial effects of council decisions on future generations • provide full, accurate and timely disclosure of financial information. In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.
Underlying surplus/(deficit)	The adjusted underlying result excludes non-recurring capital grants, non-monetary contributions and the impact of revaluations of Councils buildings and other infrastructure and is a measure of financial sustainability
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash
Valuations of Land Act 1960	The *Valuations of Land Act 1960* requires a council to revalue all rateable properties.

Index

Section		Section Ref	Page No.
	Mayor's and Chief Executive Officer's introduction		3
1	**Linkage to the Council Plan**	1	5
	Planning and accountability framework	1.1	5
	Our purpose	1.2	6
	Strategic objectives	1.3	6
2	**Services, initiatives and service performance indicators**	2	8
	Goal 1: Strong Communities	2.1	8
	Goal.2: A Liveable Region	2.2	14
	Goal 3: A Growing Regional Area of Opportunity	2.3	19
	Goal 4: Good Governance	2.4	21
	Goal 5: Responsive Services	2.5	23
	Reconciliation with budgeted operating result	2.6	25
3	**Financial statements**	3	26
	Comprehensive income statement	3.1	27
	Balance sheet	3.2	28
	Statement of changes in equity	3.3	29
	Statement of cash flows	3.4	30
	Statement of capital works	3.5	31
	Statement of human resources	3.6	32
4	**Notes to the financial statements**	4	34
	Comprehensive Income Statement	4.1	34
	Rates and charges	4.1.1	34
	Statutory fees and fines	4.1.2	40
	User fees	4.1.3	41
	Grants	4.1.4	42
	Contributions	4.1.5	43
	Other Income	4.1.6	44
	Snapshot of income	4.1.7	44
	Employee costs	4.1.8	46
	Materials and services	4.1.9	46
	Depreciation and amortisation	4.1.10	47
	Other expenses	4.1.11	47
	Snapshot of expenditure	4.1.12	48
	Balance sheet	4.2	49
	Assets	4.2.1	49
	Liabilities	4.2.2	49
	Borrowings	4.2.3	49
	Statement of changes in equity	4.3	50
	Reserves	4.3.1	50
	Equity	4.3.2	50
	Statement of cash flows	4.4	51
	Net cash flows provided by/used in operating activities	4.4.1	51
	Net cash flows provided by/used in investing activities	4.4.2	51
	Net cash flows provided by/used in financing activities	4.4.3	51
	Capital Works program	4.5	52
	Summary of 2018/19 Capital Works	4.5.1	52
	Capital works - details 2018/19 new works	4.5.2	57
	Capital works - details 2018/19 works carried forward from 2017/18	4.5.3	62
	Major project (non-capital) 2018/19	4.6	65
	Major Projects (non-capital) - details 2018/19 new works	4.6.1	65
	Major Projects (non-capital) - details 2018/19 works carried forward from 2017/18	4.6.2	65
	Capital works - details 2019/20	4.7	66
	Major Projects (non-capital) - details 2019/20	4.8	71
	Capital works - details 2020/21	4.9	72
	Major Projects (non-capital) - details 2020/21	4.1	76
	Capital works - details 2021/22	4.11	77
	Major Projects (non-capital) - details 2021/22	4.12	81

Section		Section Ref	Page No.
5	**Financial performance indicators**	5	82
	Key Performance Indicators	5	82
A	**Fees and charges schedule**		84
	Glossary		115
	Index		119