

East Gippsland Shire Council

Annual Budget 2019/20

Adopted at the Council meeting held on 25 June 2019

This Budget Report has been prepared with reference to the input of Crowe Horwath, CPA Australia and FINPro towards the development of the Local Government Model Budget 2019/20 as well as the contribution of the Victorian Auditor-General's Office (VAGO) in an observer capacity.



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From the Mayor and Councillors



It gives us great pleasure to recommend this budget to the East Gippsland community.

A review has been undertaken of the Council Plan 2017-2021 and the associated Strategic Resource Plan adopted by Council in June 2017 and reviewed in 2018. The Revised Council Plan 2017-2021 and Strategic Resource Plan accompany this budget.

The 2019/20 budget follows through with completing priorities that were identified in the previous Council Plan and to scope the new priorities identified from the Revised Council Plan 2017-2021.

A great deal of work has been completed by Council officers to develop a budget that provides for existing service levels to the community being maintained within the parameters of a 2.5% rate increase capped by the Victorian Government's Fair Go Rates System. Despite the financial challenges this poses, Council is determined not only to maintain, but to enhance its services where possible, while working within the rate cap.

The budget proposes funding several new initiatives as well as ensuring the appropriate level of funding is provided to renew Council's infrastructure, including:

- Lucknow Recreation Reserve Change Rooms and Netball Courts (\$1.005M)□
- Road renewals and upgrades (\$13.857M), including funding for dust suppression□
- Jemmys Point - Stage 2 (\$0.750M)
- Bridge replacements (\$3.708M)
- Building renewals and upgrades (\$3.481M)□
- Streetscape works in Orbost and Lakes Entrance (\$1.3M)□
- East Gippsland Livestock Exchange Sheep Pen Renewal (\$1.250M)□
- Renewal and upgrades of information technology systems (\$2.863M)□
- Lakes Entrance Seawall Reconstruction - Stage 2 (\$1.350M)

Council has determined it will provide a rate rebate equivalent to \$58.45 to eligible properties in the ownership of pensioners who qualify for a Victorian Government approved pension rebate. This rebate supports the development of the municipality in that it helps support pensioners to keep and stay in their own homes

In developing the original draft 2019/20 budget, Council acknowledged that businesses, farm enterprises and families are being adversely affected by an extended dry period across our Shire and the region. In response, Council has budgeted \$500k to be able to respond to the drought affected communities in our Shire without the constraints of external funding criteria. Council will identify the social and economic activities required to best support our community in this time of need, in consultation with stakeholders to provide an appropriate response.

Also the budget allows for a more even distribution of the proposed rate increase of 2.5 per cent across all three classes of properties. Under this proposal, the average Farm rate increase will be reduced from 9.88 per cent, as proposed in the original draft budget, to 2.45 per cent, with Commercial/Industrial 2.39 per cent and Residential 2.52 per cent. This is in recognition of the hardship endured by our rural sector during ongoing drought.

The budget has been developed through a rigorous process and Council endorses it as financially responsible.

We look forward to working with you in the community to deliver these exciting projects throughout the coming year.

Cr Natalie O'Connell

Mayor

From the Chief Executive Officer



This is my first budget as CEO at East Gippsland. It provides for projects that have been referred by Council during the past year for funding and includes a wide range of new and enhanced projects and services for delivery in the coming year.

Council has endorsed continuing its significant Capital Works program for 2019/20 with \$35.115M being invested into community improvements. This excludes projects carried over from the 2018/19 year of \$10.511M. Of the \$45.626M in capital funding required, \$35.433M will come from Council operations, \$9.844M from external grants and \$349K from reserves and contributions. No new borrowings are proposed. Refer to Section 4.5 for details on the Capital Works and Major Projects budgets.

Capital Works is only part of the story. With over 100 services delivered by Council, significant budget is allocated to people who deliver those services to the community every day.

Based on budget forecasts, our organisation will continue its strong financial position, with an operating surplus of \$7.001M, noting that \$7.751M of the 2019/20 Victoria Grants Commission payment was received in the 2018/19 year and has therefore added to the forecast surplus for that year whilst reducing the surplus now forecast for the 2019/20 year.

It is proposed that rates and charges will increase by 2.5 per cent on average for the 2019/20 year. User fees and charges for the 2019/20 year are also proposed to be increased by 2.5 per cent or the industry benchmark for a like service. Statutory fees and charges are set by the Victorian Government. For details on all proposed Fees and Charges refer to Appendix A 'Fees and Charges'.

Waste management is a significant cost to Council. The waste service charge, incorporating kerbside collection and recycling, is proposed to increase by 2.5 per cent over the 2018/19 charges. The 2018/19 charges included a flat fee of \$15 per collection as a result of the changes that resulted in the former market for recyclable waste no longer being available. This change resulted in a significant cost increase (estimated to be \$400K annually). Details of the proposed fees can be found in Appendix A 'Fees and Charges'.

My role is to ensure that the organisation continues to focus on maintaining financial sustainability through the identification of sustainable cost reductions and new income opportunities to protect existing service levels.

Anthony Basford

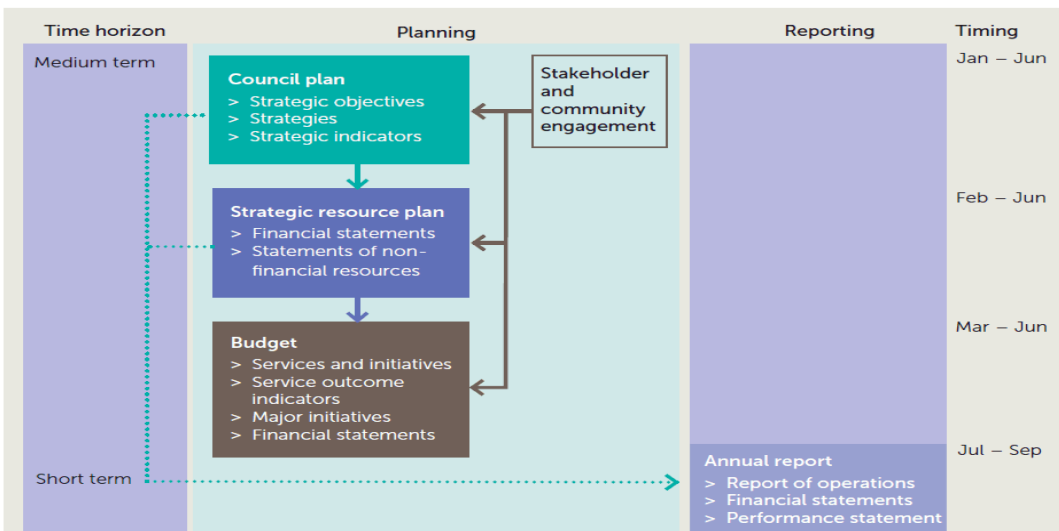
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, which forms part of and is prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives that contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding into the above, Council has a long term plan that articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long-term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the outcomes planned.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community need. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

East Gippsland is the most liveable region in Australia. A place of natural beauty, enviable lifestyles, and opportunities.

Our mission

A leading local government that works together with our communities to make East Gippsland the most liveable region in Australia.

Our values

East Gippsland Shire Council will strive to deliver the outcomes and objectives identified in the Council Plan, while continuing to provide the services our community needs. In doing so, elected members and officers of Council will be guided by the following values:

- **Accountability:** We will take responsibility for our actions and decisions in an open and transparent way.
- **Inclusion:** We will be accessible and active in engaging with our community. We will invite, listen to and seek to understand the views of others, and proactively share information about Council's plans, projects, services and activities.
- **Integrity:** We will honour our commitments and conduct ourselves in an honest, ethical way.
- **Respect:** We will value, support and help to develop our diverse community. We will respect the views and contributions of others and act with courtesy and consideration in all our interactions.
- **Resourcefulness:** We will turn the challenges faced by our community into opportunities by being flexible and innovative in our response. We will actively seek better and more cost-effective ways to achieve the best outcomes for East Gippsland.

1.3 Strategic objectives

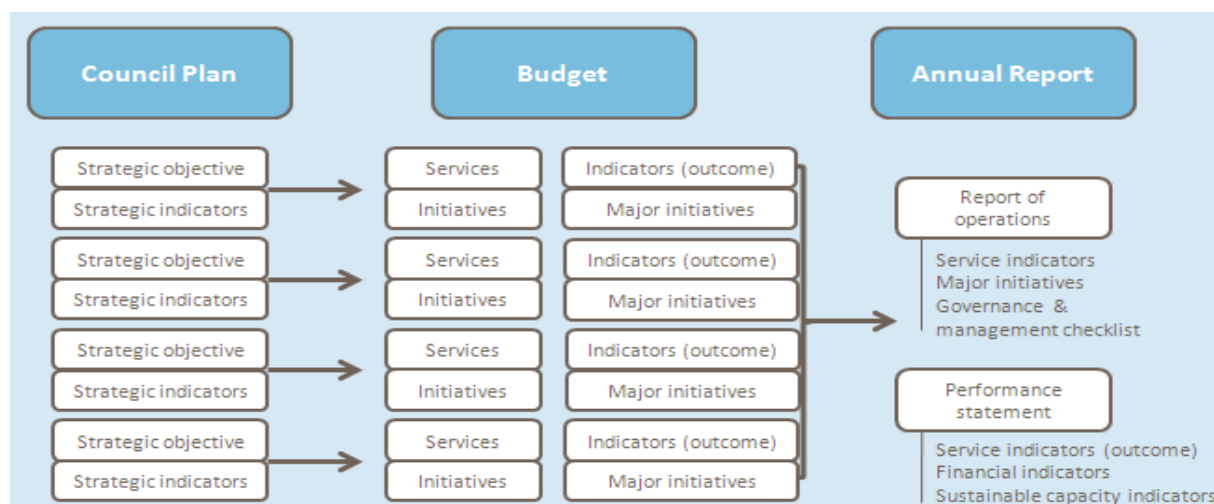
Council delivers a range of services, programs, projects and facilities for its diverse communities. Each contributes to the achievement of our strategic objectives as set out in the Council Plan for the years 2017-2021. The following table lists our focus areas as described in the Council Plan. Each is defined by goals that describe what we want for East Gippslanders now and into the future.

Strategic Objective	Description
1 Strategic Objective - Strong Communities	1.1 We are a leader in developing resilient, inclusive and vibrant communities that are welcoming, fulfilling and people feel proud to live in. 1.2 Our communities are capable and independent and plan for their future. 1.3 People of all ages, cultures, abilities and interests have access to services, facilities and experiences that support health and wellbeing. 1.4 We live in communities that bring people together in a safe environment.
2 Strategic Objective - A Liveable Region	2.1 We have safe, accessible and well utilised open spaces and built environments that reflect the priorities of our community. 2.2 Sustainable planning and growth supports thriving townships, while maintaining our commitment to sustainability and protecting our natural environment.
3 Strategic Objective - A Growing Regional Area of Opportunity	3.1 East Gippsland is a region of economic opportunity with strong industry sectors, a skilled workforce and local jobs. 3.2 East Gippsland is Australia's number one adventure destination. We offer unforgettable tourism experiences for people of all interests, ages and abilities.

Strategic Objective	Description
4 Strategic Objective - Good Governance	4.1 East Gippsland Shire Council is inclusive, engaged and open. 4.2 Our relationships with other levels of government and partners deliver great outcomes for East Gippslanders. 4.3 Council is in a strong financial position and can provide for future generations of East Gippslanders.
5 Strategic Objective - Responsive Services	5.1 We are a leading local government service provider. Our services are driven by the needs of our communities, residents and visitors. 5.2 We put the customer first and give each customer a great experience of Council's services. 5.3 East Gippsland Shire Council is a great place to work – we attract, develop and retain a skilled workforce to deliver our priorities.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, Budget and Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1 - Strong Communities

We want strong, vibrant communities that celebrate their heritage and plan for the future. To achieve this, East Gippsland must be a place where people of all ages and abilities can participate and contribute. Regardless of background or circumstance, all residents must be able to fully engage in the economic, civic, and social life of the region.

Services

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Arts and Culture	This service provides a varied, ongoing program of arts and cultural events that bring our communities together to celebrate our identity and generate ideas. It also provides funding and strategic advice to support the development of arts and culture in East Gippsland.	Exp	378	367
		Rev	40	40
		NET	374	338
Community Programs	Council's community programs provide support, assistance and information to the community at all stages of life. They also provide community facilities that enhance social and health outcomes and improve local neighbourhood amenity.	Exp	1,378	982
		Rev	386	246
		NET	596	992

Service area	Description of services provided	2017/18	2018/19	2019/20
		Actual \$'000	Forecast \$'000	Budget \$'000
Library Services	Council provides library and outreach services at six locations within the municipality, including mobile library services to our more remote areas. Library services and programs are customer focused and aim to meet the learning and information needs of local communities. Libraries also provide a focal point for the community where they can meet, relax and enjoy the facilities and services offered and increase their participation in community life.	<i>Exp</i>	1,216	1,219
		<i>Rev</i>	374	380
		<i>NET</i>	1,006	839
Performing Arts	This service provides performing arts facilities, including the Forge Theatre and Arts Hub in Bairnsdale. A key focus is to deliver accessible programs and events that celebrate our cultural diversity and enrich the lives of our community and visitors.	<i>Exp</i>	872	953
		<i>Rev</i>	379	412
		<i>NET</i>	506	541
Community Planning	The Community Planning function supports, encourages and works with citizens and community groups to identify their needs and aspirations and how to achieve them with responsive, high quality services and facilities.	<i>Exp</i>	620	469
		<i>Rev</i>	38	87
		<i>NET</i>	160	382
Community Support	Council has service agreements with suitable accredited organisations across the Shire that provide a range of Home and Community Care services (HACC) for the aged and people with a disability. Services include home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs. The Victorian Government directly funds these organisations for the provision of the specified services and Council makes a financial contribution to the operations of each of the providers.	<i>Exp</i>	694	692
		<i>Rev</i>	43	43
		<i>NET</i>	773	649

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Family and Youth Services	Council supports Preschools, Playgroups and early years programs. Support is also provided to suitably accredited organisations that provide Maternal and Child Health services (MaCH). The providers of the MaCH service are directly funded by the Victorian Government for the provision of the specified services and Council provides a financial contribution to the operations of each of the providers.	<i>Exp</i>	355	345
		<i>Rev</i>	45	-
		<i>NET</i>	426	345
Emergency Management	Council works collaboratively with relevant stakeholders to help communities prepare for emergency events and natural disasters and, in times of emergency, respond to their needs and help them recover.	<i>Exp</i>	1,102	1,104
		<i>Rev</i>	171	185
		<i>NET</i>	805	919
Public Health	Public Health maintains and improves the health and safety of people and the environment in accordance with the Public Health and Wellbeing Act 2008. It maintains safety, amenity and harmony in the community by coordinating food safety support programs, registered premises inspections, Tobacco Act 1987 activities and wastewater management. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls; and provides an immunisation service.	<i>Exp</i>	698	723
		<i>Rev</i>	471	492
		<i>NET</i>	137	231

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Community Laws	This service also maintains and improves the health and safety of people and the environment. This includes staff at school crossings throughout the municipality to ensure that school children are able to cross the road safely. Animal management services are delivered in accordance with the <i>Domestic Animals Act 1994</i> and include a lost and found notification service, a contracted pound service, registration and administration service, an after hours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant Victorian Government legislation.	<i>Exp</i> <i>Rev</i> <i>NET</i> 606	1,484 835 649	1,533 806 727
Recreation Centres	This service combines a wide range of programs and services that contribute to the general wellbeing of the community. This includes opportunities for individuals of all ages, genders and abilities to participate in a variety of health, education, and leisure activities by providing recreational facilities that include indoor and outdoor aquatic facilities, a fully equipped gymnasium, aqua aerobics and group fitness classes, a stadium and childcare facilities.	<i>Exp</i> <i>Rev</i> <i>NET</i> 2,465	4,435 2,517 1,918	4,657 2,725 1,932
Recreation and Sporting Reserve Management	This service is responsible for the maintenance and operation of sporting grounds and pavilions and community centres with meeting, function and activity space. Often this work is undertaken in conjunction with community operated committees of management. The service assists in the delivery of strategic sporting outcomes across the municipality through the upgrade and improvement of facilities and the attraction of funding to undertake this work.	<i>Exp</i> <i>Rev</i> <i>NET</i> 2,129	1,820 108 1,712	962 21 941

Major Initiatives

- 1) Continue to implement Place Planning in selected communities across the Shire
- 2) Implement actions from within the Municipal Health and Wellbeing Plan "Well Placed for Wellbeing".
- 3) Implement the Bairnsdale Sporting Facility Plan and extend this approach to communities across the Shire.
- 4) Implement the recommendations of the Creative Communities Advisory Board.

Other Initiatives

1. Deliver programs, services and activities that encourage people of all ages, cultures and means to participate in their communities, including through volunteering and lifelong learning opportunities.
2. Provide facilities and events that strengthen and celebrate the diverse cultural identity of our communities.
3. Provide facilities and programs that support the development, capacity and services of community organisations and encourage physical activity.
4. Advocate for the rights of all East Gippslanders to be respected for their diversity and differences and included in all aspects of community life.
5. Work with agencies, service providers and community members to ensure that the new Home and Community Care (HACC) and National Disability Insurance Scheme programs deliver positive health and wellbeing outcomes for the region.
6. Engage communities to develop plans and participate in decision making for their community.
7. Build communities' capacity to plan for their future.
8. Continue to partner with other agencies to work with communities in a coordinated way to minimise duplication and increase outcomes.
9. Provide and support cultural, arts and recreation facilities, services and experiences that encourage East Gippslanders to connect, be creative and be physically active regardless of age or ability.
10. Support businesses, community groups and individuals to grow their contribution to the creative, cultural and artistic life of the region.
11. Work with other agencies to establish a clear set of metrics to measure the health and wellbeing outcomes for our community.
12. Engage with agencies and service providers to combine expertise and resources to deliver important services for people at all life stages.
13. Deliver services, programs and projects that protect the health and safety of East Gippslanders and minimise risks associated with public health and safety.
14. Work with communities to build their capacity and resilience to reduce the impacts of disruptive events and promote faster recovery.
15. Work with the Victorian Government, community leaders and community organisations to support vulnerable members of the community.
16. Advocate to Victorian and Australian governments for funding and program support to increase the safety of our communities

Service Performance Outcome Indicators

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Libraries	Participation	20.13%	DNA	DNA
Aquatic Facilities	Utilisation	8.45%	DNA	DNA
Animal	Health and Safety	7	DNA	DNA
Food Safety	Health and Safety	100%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

2.2 Strategic Objective 2 - A Liveable Region

We want an East Gippsland that has safe, accessible, vibrant and well utilised public spaces and built environments that reflect the priorities of our community. Sustainable planning and growth also support thriving townships, while maintaining our commitment to sustainability and protecting our natural environment. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Project Management	This service undertakes project planning, design and delivery of various works within Council's Capital Works Program.		931	649
	<i>Exp</i>			
	<i>Rev</i>		358	15
	<i>NET</i>	710	573	634
Works	This service provides for the management and maintenance of Council's building infrastructure and assets. It includes management and maintenance of Council's vehicles, machinery and equipment and place based works crews.		1,911	2,539
	<i>Exp</i>			
	<i>Rev</i>		727	647
	<i>NET</i>	3,303	1,184	1,892
Emergency Response	Council has a significant responsibility in emergency management and disaster response across East Gippsland, along with other lead agencies. Although the Australian Government provides significant funding to repair and reconstruct assets following natural disasters, Council (in the first instance) is required to fund the response and then seek recompense after the event. Council therefore carries that burden while waiting for reimbursement, which can impact upon current plans for infrastructure planning and maintenance.		-	-
	<i>Exp</i>			
	<i>Rev</i>		-	-
	<i>NET</i>	-	-	-
Environmental Management	The Environmental Management function identifies and manages broad-based environmental issues on Council owned or managed land including Council's Mosquito Management Program, pest plants and animals and Urban Waterways.		636	707
	<i>Exp</i>			
	<i>Rev</i>		339	336
	<i>NET</i>	1,158	297	371

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Parks and Gardens	Parks and Gardens provides <i>Exp</i> management and implementation of open space strategies and maintenance including mowing, garden maintenance, annual displays, weed control and walking track maintenance. It also provides tree maintenance including inspection, pruning and removals.		3,794	4,073
			494	196
		<i>NET</i> 3,439	3,300	3,877
Environmental Sustainability	This service develops environmental policy and strategies, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse emissions and utility use within Council operations are a key priority. This includes community awareness and behavioural change programs to encourage and support reduced use of energy and resources.		405	379
			62	-
		<i>NET</i> 298	343	379
Waste Services	This service provides kerbside waste collection of household, recycling and green waste from households; and landfill and transfer station facilities. The service operates and rehabilitates Council's current and legacy landfills, and manages the East Gippsland Waste and Recycling Centre in ways that promote positive waste behaviour in the community and minimise environmental impacts.		9,734	10,195
			3,243	3,559
		<i>NET</i> (88)	6,491	6,636
Strategic Planning	This service aims to deliver vibrant, connected and productive places and infrastructure to meet current and future community needs. Strategic Planning advocates for and implements land use policies, plans and standards that guide land use development and promote sustainable design, development and heritage conservation. This is supported through continual reviews and improvements to the East Gippsland Planning Scheme.		1,465	1,453
			61	61
		<i>NET</i> 962	1,404	1,392

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Statutory Planning and Development Services	Statutory planning services process and assess planning applications in accordance with the Planning and Environment Act 1987, the Planning Scheme and Council policies aimed at ensuring that our cities, towns and settlements develop in an orderly and sustainable way. It provides advice and makes decisions about development and land-use proposals, as well as representing Council at the Victorian Civil and Administrative Tribunal (VCAT) where necessary.	<i>Exp</i>	830	757
		<i>Rev</i>	573	514
		<i>NET</i>	237	243
Building Control	This service enforces statutory building regulations under the Victorian Building Code. These include providing advice on building permits and legislation, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	<i>Exp</i>	355	375
		<i>Rev</i>	175	142
		<i>NET</i>	108	233
Asset Management	This service conducts planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These assets include roads, laneways, car parks, foot/bike paths, drains and bridges.	<i>Exp</i>	389	364
		<i>Rev</i>	1	3
		<i>NET</i>	226	361
Asset Maintenance	This service provides management and ongoing maintenance of the Council's assets, including 2,951 km of roads, 209 bridges and 23 pedestrian bridges; over 300 km of drains, 223 km of footpath, and 517 km of kerb and channel; numerous playgrounds, parks, gardens, and recreation reserves; three aerodromes; over 4,000 street lights; 41 public jetties, 19 fishing platforms and 31 boat ramps; and the Raymond Island Ferry.	<i>Exp</i>	11,004	11,076
		<i>Rev</i>	931	206
		<i>NET</i>	21,094	10,870

Major Initiatives

5. Complete shire-wide road resealing and gravel road resheet programs for high priority works.
6. Improve Lakes Entrance town centre infrastructure including streetscapes and seawalls.
7. Continually improve the efficiency of access to Raymond Island.
8. Transition to one landfill site servicing all of East Gippsland.
9. Reduce waste going to landfill, through introduction of e-waste services, education and introducing new approaches to reusing waste.
10. Implement the Renewable Energy Feasibility Study priority projects for East Gippsland.

Other Initiatives

17. Drive maintenance expenditure through evidence based service planning that meets current and future community needs.
18. Develop and maintain high quality infrastructure assets that service future generations at minimum cost, and are fit for purpose.
19. Ensure all new and renewed infrastructure incorporates best practice design, including: universal access, technology and sustainability elements.
20. Support projects and initiatives that improve our open spaces and built environment for present and future generations, while mitigating effects on the environment.
21. Work with communities to be resource smart and invest in innovative programs and projects to reduce energy use and greenhouse gas emissions.
22. Develop and implement a waste recycling and reuse approach for the region that reflects world's best practice and the use of smart technology.
23. Increase recycling, reuse and regeneration through innovative waste management practices and ongoing community education.
24. Advance planning that provides community members and land owners with certainty about the way that land will be used and developed in their town.
25. Ensure that the East Gippsland Planning Scheme continues to facilitate investment confidence to support sustainable growth in East Gippsland.
26. Seek opportunities to work in collaboration with the community to take strategic action to enhance the environment of land that Council manages.
27. Ensure that services and activities delivered are designed to minimise the impact to the environment.
28. Work with private property owners and the Victorian Government to embed better environmental performance into new and existing developments.
29. Advocate with other councils to the Environment Protection Authority to minimise costs associated with waste management.

Service Performance Outcome Indicators

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Statutory Planning*	Decision making	66.67%	DNA	DNA
Roads	Satisfaction	50%	DNA	DNA
Waste Collection	Waste diversion	50.81%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.3 Strategic Objective 3 - A Growing Regional Area of Opportunity

We will continue to develop East Gippsland as a growing regional area with opportunities. We have strong industry sectors, a skilled workforce and local jobs. We are Australia's number one adventure destination. To do this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Major Projects	This service works with the Victorian Government, industry and business to facilitate and advocate for major planning, infrastructure and investment projects aimed at opening significant opportunities for business growth and employment for the region.	<i>Exp</i> <i>Rev</i> <i>NET</i> 23	- - -	- - -
Business Growth	The development of business and industry in East Gippsland is supported by this service, which provides business information services, referrals to other organisations for support, facilitation of industry networking and knowledge sharing events, and facilitation of funding opportunities at all levels of government. It also works with government departments to link businesses to Victorian and Australian Government services to support growth and diversification.	<i>Exp</i> <i>Rev</i> <i>NET</i> -	215 40 175	111 18 93
Economic Development	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	<i>Exp</i> <i>Rev</i> <i>NET</i> 703	956 - 956	1,533 15 1,518
Tourism and Visitor Information Services	Council supports the tourism industry and helps promote East Gippsland as a highly sought after visitor destination. Quality visitor information services are provided with the aim of meeting the expectations and needs of visitors.	<i>Exp</i> <i>Rev</i> <i>NET</i> 580	746 233 513	757 233 524

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Events	This service works with partners to develop East Gippsland's reputation as a recognised events destination through attraction and facilitation of new events and support of existing events. It provides support, resources and training information, and assists with the development of major events that stimulate economic benefits and cultural diversity and enhance the well-being of citizens.	<i>Exp</i> <i>Rev</i> <i>NET</i>	407 - 407	361 - 361
		392		

Major Initiatives

- 11) Implement the Economic Development Strategy.
- 12) Continue to progress towards the outcomes identified within Ageing Well in East Gippsland: Age Friendly Communities Strategy 2017-30.
- 13) Deliver cycling infrastructure, including the first stage of the Omeo Mountain Bike Destination Project.

Other Initiatives

30. Maintain and grow East Gippsland's traditional economic sectors.
31. Advocate to the Australian Government for funding in infrastructure that will position East Gippsland as a major domestic and international exporting region on Australia's East Coast.
32. Work with neighbouring councils to position the South-East region - from Canberra to East Gippsland - as a place of industry growth, experiences and opportunities.
33. Ensure that businesses in emerging sectors are able to find and fit out the space they need to start, grow, and scale their companies.
34. Work with industry partners to support a state-of-the-art food production and distribution industry.
35. Work with industry partners to position East Gippsland as a regional capital for innovation by supporting high-growth and high-value industries.
36. Foster an environment in which small businesses can succeed.
37. Engage the mind capital of our retired community.
38. Advocate for the Victorian Government to reduce the regulatory burden on small businesses.
39. Engage with diverse providers of education to attract training opportunities that support key industries in the region.
40. Develop and promote an adventure region brand that showcases the natural advantages of East Gippsland.
41. Actively pursue and develop international tourism products, experiences and infrastructure that encourage people to spend more time in East Gippsland.
42. Advocate for funding to develop inbound tourism infrastructure.

2.4 Strategic Objective 4 - Good Governance

East Gippsland Shire Council is inclusive, engaged and open. We provide leadership on issues affecting our region. Our relationships with other levels of government and partners deliver great outcomes for East Gippsland. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Community Leadership and Advocacy	Council provides leadership on issues of importance to East Gippsland and advocates on behalf of the community and its vision for the future. It does this through strong, transparent, accountable leadership and the development of strong relationships with key stakeholders and other levels of government.	<i>Exp</i>	1,991	1,998
		<i>Rev</i>	36	36
		<i>NET</i>	1,363	1,955
				1,962
Finance and Treasury	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, and raising and collection of rates and charges.	<i>Exp</i>	824	768
		<i>Rev</i>	16,782	8,989
		<i>NET</i>	(8,851)	(15,958)
				(8,221)
Governance	This service provides a range of governance, statutory and corporate support services to Council, including coordination of business papers for meetings of the Council and its committees; coordination of arrangements for Council and committee meetings; and the maintenance of statutory registers and the conduct of municipal elections. An Audit Committee supports this service. This service also provides the framework, oversight and advice to support Council in complying with statutory procurement and contracting provisions.	<i>Exp</i>	3,637	3,074
		<i>Rev</i>	414	54
		<i>NET</i>	1,812	3,223
				3,020

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Media, Communications and Civic Events	This service oversees provision of advice <i>Exp</i> on communications, in consultation with relevant stakeholders, on behalf of Council. It also provides in-house graphic design services.		531	663
			-	-
	<i>Rev</i>			
	<i>NET</i>	501	531	663
	This service also conducts civic events to recognise, commemorate and celebrate prominent citizens and the successful delivery of significant Council programs, infrastructure and projects.			

Other Initiatives

43. Improve transparency and accessibility to Council through digital technology.
44. Make timely community engagement a priority.
45. Provide leadership on issues affecting East Gippsland.
46. Proactively address critical regional issues with the Victorian and Australian Governments.
47. Work smarter to reduce expenditure through improved practices, new technologies and projects that reduce organisation waste.
48. Generate savings that can be redirected to priority projects that achieve outcomes for the region.
49. Proactively pursue appropriate government grants, subsidies and initiatives to deliver priority projects and initiatives.
50. Advocate to the Victorian Government for a better way to measure the infrastructure gap and renewal.

Service Performance Outcome Indicators

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Governance	Satisfaction	51%	DNA	DNA
DNA - Indicates that data is not available at the time of preparing the budget				

* Refer to table below for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Governance		Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.5 Strategic Objective 3 - Responsive Services

We are a leading Local Government service provider. Our services are driven by the needs of our communities, residents and visitors. We put the customer first and give each customer a great experience of Council's services. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Council Enterprises	This service supports the local economy and provides an alternative revenue stream for Council through the effective operation of a range of Council-managed commercial enterprises such as caravan parks, aerodromes, marinas and the East Gippsland Livestock Exchange.	<i>Exp</i>	3,430	3,117
		<i>Rev</i>	4,836	4,970
		<i>NET</i>	(608)	(1,406)
			(1,406)	(1,853)
Customer and Civic Services	This service acts as the main customer interface with the community. It provides accessible, high-quality customer service at Council's Corporate, Business and Service Centres, which connects people to Council services and general information.	<i>Exp</i>	1,975	2,067
		<i>Rev</i>	45	57
		<i>NET</i>	2,258	1,930
			1,930	2,010
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way. It is also responsible for the provision of document and information management support services and compliance with statutory obligations under Freedom of Information and Information Privacy legislation.	<i>Exp</i>	3,807	3,891
		<i>Rev</i>	-	-
		<i>NET</i>	3,812	3,807
			3,807	3,891
Property Management	The management of Council's property portfolio, including purchases, sales, leases and licenses to ensure land under Council's ownership or management is used effectively and in the best interests of current and future generations is delivered through this service. It also supports local groups that have a focus on land and facility stewardship.	<i>Exp</i>	472	480
		<i>Rev</i>	219	230
		<i>NET</i>	(304)	253
			253	250

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Risk Management and Compliance	This service manages a compliance framework that promotes prudent and responsible management approaches to Council's decision-making and service delivery. It ensures the highest standards of legislative compliance are achieved across all Council functions and that its risk exposure is minimised through proactive and comprehensive systems and processes.	<i>Exp</i>	1,212	1,333
		<i>Rev</i>	1	1
		<i>NET</i>	974	1,332
Human Resources	Through this service Council provides human resource and industrial relations services dedicated to ensuring Council's workforce operates efficiently and effectively within a framework that encourages innovation and continuous improvement.	<i>Exp</i>	1,468	1,635
		<i>Rev</i>	72	165
		<i>NET</i>	1,159	1,470
Organisation Development	This service provides Council with strategic and operational organisation development support. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	<i>Exp</i>	493	408
		<i>Rev</i>	10	10
		<i>NET</i>	273	398

Major initiative

14. Finalise the Business Systems Transformation
15. Undertake Service Planning to establish service levels and community expectations.
16. Implement the Customer Service Strategy.

Other Initiatives

51. Establish ways to capture, distribute and use data better to inform decision-making, service delivery and performance management.
52. Advocate to the Victorian and Australian Governments and other sectors for critical services that Council cannot provide.
53. Provide accessible, easy to understand information to the community about Council programs, plans, policies and activities.
54. Deliver great customer experiences to residents, businesses, and visitors through:
 - innovative place-based service delivery models; and
 - improved access and flexibility to services through multiple access points, including digital and traditional channels.
55. Modernise our processes and systems to improve the quality and responsiveness of services to customers and reduce administration costs.
56. Develop healthier, safer workplaces.
57. Show leadership in accessible and inclusive employment practices through the Recruitment Strategy.

2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
1. Strong Communities	8,569	14,006	5,437
2. A Liveable Region	26,888	32,567	5,679
3. A Growing Regional Area of Opportunity	2,496	2,762	266
4. Good Governance	(2,576)	6,503	9,079
5. Responsive Services	7,498	12,931	5,433
Total	42,875	68,769	25,894
Expenses added in:			
Depreciation and Amortisation	20,453		
Finance costs	304		
Others	-		
Deficit before funding sources	63,632		
Funding sources added in:			
Rates and charges revenue	50,904		
Waste charge revenue	7,725		
Capital Grants and Contributions	12,004		
Total funding sources	70,633		
Operating (surplus)/deficit for the year	(7,001)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Pending Accounting Standards

The 2019/20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that accounting standards that will be in effect from the 2019/20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements that have not been considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby councils will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

Comprehensive Income Statement
For the four years ending 30 June 2023

		Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	56,964	58,629	60,493	62,422	64,410
Statutory fees and fines	4.1.2	1,984	1,921	1,969	2,018	2,069
User fees	4.1.3	11,034	11,685	11,787	11,890	11,995
Grants - Operating	4.1.4	17,729	9,321	17,414	17,762	18,117
Grants - Capital	4.1.4	7,968	9,844	7,918	4,794	6,873
Contributions - monetary	4.1.5	194	233	234	235	237
Contributions - non-monetary	4.1.5	2,000	2,000	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	-	-	-	-
Other income	4.1.6	3,712	2,294	2,310	2,366	2,423
Total income		101,585	95,927	104,125	103,487	108,124
Expenses						
Employee costs	4.1.7	28,826	29,753	30,071	30,412	31,275
Materials and services	4.1.8	37,787	36,987	37,325	37,680	37,869
Depreciation and amortisation	4.1.9	21,964	20,453	22,678	23,667	24,670
Bad and doubtful debts		12	43	44	45	46
Borrowing costs		449	304	290	290	143
Other expenses	4.1.10	1,445	1,386	1,414	1,442	1,471
Total expenses		90,483	88,926	91,822	93,536	95,474
Surplus/(deficit) for the year		11,102	7,001	12,303	9,951	12,650
Other comprehensive income						
Net asset revaluation increment /(decrement)		25,335	-	-	106,842	28,515
Total comprehensive result		36,437	7,001	12,303	116,793	41,165

Balance Sheet

For the four years ending 30 June 2023

		Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
		43,535	18,481	18,954	17,750	14,820
		8,413	8,515	8,567	8,662	8,782
		-	-	-	-	-
		1,056	1,075	1,094	1,114	1,133
	4.2.1	53,004	28,071	28,615	27,526	24,735
Non-current assets						
		292	12	-	-	-
		1,093,522	1,120,210	1,133,048	1,248,102	1,288,927
		1,138	1,138	1,138	1,138	1,138
		643	3,228	2,328	1,428	4,028
	4.2.1	1,095,595	1,124,588	1,136,514	1,250,668	1,294,093
		1,148,599	1,152,659	1,165,129	1,278,194	1,318,828
Liabilities						
Current liabilities						
		4,313	4,313	4,314	4,314	4,314
		1,649	1,649	1,649	1,649	1,649
		215	215	215	215	215
		10,335	5,369	7,874	10,191	6,309
	4.2.3	727	-	1,700	-	-
	4.2.2	17,239	11,546	15,752	16,369	12,487
Non-current liabilities						
		5,054	7,806	5,467	1,121	4,476
		921	921	921	922	918
	4.2.3	3,350	3,350	1,650	1,650	1,650
	4.2.2	9,325	12,077	8,038	3,693	7,044
		26,564	23,623	23,790	20,062	19,531
		1,122,035	1,129,036	1,141,339	1,258,132	1,299,297
Equity						
		363,250	370,417	382,720	392,671	405,321
		758,785	758,619	758,619	865,461	893,976
		1,122,035	1,129,036	1,141,339	1,258,132	1,299,297

Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2019 Forecast Actual					
Balance at beginning of the financial year		1,085,598	352,148	732,492	958
Surplus/(deficit) for the year		11,102	11,102	-	-
Net asset revaluation increment/(decrement)		25,335	-	25,335	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		1,122,035	363,250	757,827	958
2020 Budget					
Balance at beginning of the financial year		1,122,035	363,250	757,827	958
Surplus/(deficit) for the year		7,001	7,001	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	166	-	(166)
Balance at end of the financial year	4.3.2	1,129,036	370,417	757,827	792
2021					
Balance at beginning of the financial year		1,129,036	370,417	757,827	792
Surplus/(deficit) for the year		12,303	12,303	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		1,141,339	382,720	757,827	792
2022					
Balance at beginning of the financial year		1,141,339	382,720	757,827	792
Surplus/(deficit) for the year		9,951	9,951	-	-
Net asset revaluation increment/(decrement)		106,842	-	106,842	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		1,258,132	392,671	864,669	792
2023					
Balance at beginning of the financial year		1,258,132	392,671	864,669	792
Surplus/(deficit) for the year		12,650	12,650	-	-
Net asset revaluation increment/(decrement)		28,515	-	28,515	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		1,299,297	405,321	893,184	792

Statement of Cash Flows

For the four years ending 30 June 2023

	Notes	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Strategic Resource Plan Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		57,108	58,528	60,381	62,306	64,290
Statutory fees and fines		1,984	1,921	1,969	2,018	2,069
User fees		11,270	11,916	11,810	11,861	11,940
Grants - operating		17,729	9,321	17,414	17,762	18,117
Grants - capital		7,968	9,844	7,918	4,794	6,873
Contributions - monetary		194	233	234	235	237
Interest received		790	700	826	846	868
Trust funds and deposits taken		6,500	6,650	6,800	6,950	7,100
Other receipts		2,812	1,594	1,484	1,519	1,556
Employee costs		(28,882)	(29,400)	(29,714)	(30,049)	(30,903)
Materials and services		(40,607)	(42,268)	(37,530)	(40,086)	(42,282)
Trust funds and deposits repaid		(6,500)	(6,650)	(6,800)	(6,950)	(7,100)
Other payments		(1,445)	(1,386)	(1,414)	(1,442)	(1,472)
Net cash provided by/(used in) operating activities	4.4.1	28,921	21,003	33,378	29,764	31,293
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(37,193)	(45,626)	(33,215)	(29,578)	(34,680)
Proceeds from sale of property, infrastructure, plant and equipment		600	600	600	600	600
Proceeds from sale of investments		26,250	-	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(10,343)	(45,026)	(32,615)	(28,978)	(34,080)
Cash flows from financing activities						
Finance costs		(449)	(304)	(290)	(290)	(143)
Proceeds from borrowings		-	-	-	-	-
Repayment of borrowings		(1,853)	(727)	-	(1,700)	-
Net cash provided by/(used in) financing activities	4.4.3	(2,302)	(1,031)	(290)	(1,990)	(143)
Net increase/(decrease) in cash & cash equivalents		16,276	(25,054)	473	(1,204)	(2,930)
Cash and cash equivalents at the beginning of the financial year		27,259	43,535	18,481	18,954	17,750
Cash and cash equivalents at the end of the financial year		43,535	18,481	18,954	17,750	14,820

Statement of Capital Works

For the four years ending 30 June 2023

		Forecast	Budget	Strategic Resource Plan Projections		
		Actual				
		2018/19	2019/20	2020/21	2021/22	2022/23
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		388	100	100	100	100
Land improvements		-	-	-	-	-
Total land		388	100	100	100	100
Buildings		2,629	3,093	5,027	3,000	3,200
Heritage buildings		-	388	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
Total buildings		2,629	3,481	5,027	3,000	3,200
Total property		3,017	3,581	5,127	3,100	3,300
Plant and equipment						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		3,142	4,040	3,510	3,476	1,981
Fixtures, fittings and furniture		70	30	30	30	30
Computers and telecommunications		769	2,863	600	1,150	600
Library books		261	339	250	250	250
Total plant and equipment		4,242	7,272	4,390	4,906	2,861
Infrastructure						
Roads		12,454	13,857	10,244	12,995	12,385
Bridges		5,024	3,708	1,899	1,984	3,082
Footpaths and cycleways		1,149	2,370	2,973	750	750
Drainage		166	2,190	1,100	945	1,445
Recreational, leisure and community facilities		5,503	2,155	1,062	398	4,085
Waste management		2,402	3,162	2,450	2,400	400
Parks, open space and streetscapes		2,225	2,964	650	550	4,310
Aerodromes		-	-	-	-	-
Off street car parks		10	-	-	-	-
Other infrastructure		1,001	4,367	3,320	1,550	2,062
Total infrastructure		29,934	34,773	23,698	21,572	28,519
Total capital works expenditure	4.5.1	37,193	45,626	33,215	29,578	34,680
Represented by:						
New asset expenditure		3,956	4,143	5,540	1,632	2,145
Asset renewal expenditure		31,122	35,918	24,745	26,286	28,192
Asset expansion expenditure		641	850	28	-	-
Asset upgrade expenditure		1,474	4,715	2,902	1,660	4,343
Total capital works expenditure	4.5.1	37,193	45,626	33,215	29,578	34,680
Funding sources represented by:						
Grants		6,769	9,844	7,918	4,794	6,873
Contributions and Reserve		228	349	115	-	-
Council cash		30,196	35,433	25,182	24,784	27,807
Borrowings		-	-	-	-	-
Total capital works expenditure	4.5.1	37,193	45,626	33,215	29,578	34,680

Statement of Human Resources

For the four years ending 30 June 2023

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Strategic Resource Plan Projections		
			2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Staff expenditure					
Employee costs - operating	28,826	29,753	30,071	30,412	31,275
Employee costs - capital	928	756	777	798	820
Total staff expenditure	29,754	30,509	30,848	31,210	32,095
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	337.5	344.8	344.8	344.8	344.8
Total staff numbers	337.5	344.8	344.8	344.8	344.8

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2019/20 \$'000	Comprises			
		Permanent Full Time \$'000	Part time \$'000	Casual \$'000	Temporary \$'000
Corporate Services	3,571	2,941	630	16	164
Development	7,831	5,787	2,044	1,434	563
Community Strategy	5,692	3,489	2,203	311	-
Operations	8,452	7,464	988	144	473
Office of the CEO	1,102	1,050	52	-	-
Total permanent staff expenditure	26,648	20,731	5,917	1,905	1,200
Casuals, temporary and other expenditure	3,105				
Capitalised labour costs	756				
Total expenditure	30,509				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is

Department	Budget 2019/20	Comprises			
		Permanent Full Time	Part time	Casual	Temporary
Corporate Services	49	41	8	-	2
Development	86	57	29	24	4
Community Strategy	53	30	23	5	5
Operations	95	80	15	2	3
Office of the CEO	8.8	8	0.8	-	-
Total permanent staff expenditure	291.8	216	75.8	31	14
Casuals, temporary and other expenditure	45				
Capitalised labour costs	8				
Total staff	344.8				

Summary of planned human resources expenditure by service area

Department	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Corporate				
Permanent full time	2,941	2,921	2,968	3,050
Permanent part time	630	647	665	687
Total Corporate	3,571	3,568	3,633	3,737
Development				
Permanent full time	5,787	5,844	5,855	6,016
Permanent part time	2,044	2,100	2,158	2,229
Total Development	7,831	7,944	8,013	8,245
Community Strategy				
Permanent full time	3,489	3,485	3,481	3,577
Permanent part time	2,203	2,264	2,326	2,403
Total Community Strategy	5,692	5,749	5,807	5,979
Operations				
Permanent full time	7,464	7,469	7,472	7,670
Permanent part time	988	1,015	1,043	1,078
Total Operations	8,452	8,484	8,515	8,748
Office of the CEO				
Permanent full time	1,050	1,081	1,111	1,142
Permanent part time	52	53	55	57
Total Office of the CEO	1,102	1,135	1,166	1,198
Total casuals and others	3,105	3,190	3,278	3,368
Total staff expenditure - Operating	29,753	30,071	30,412	31,275
Total Capitalised labour costs	756	777	798	820
Total staff expenditure	30,509	30,848	31,210	32,095

Summary of planned human resources numbers by service area

Department	2019/20 FTE	2020/21 FTE	2021/22 FTE	2022/23 FTE
Corporate				
Permanent full time	41.0	41.0	41.0	41.0
Permanent part time	8.0	8.0	8.0	8.0
Total Corporate	49.0	49.0	49.0	49.0
Development				
Permanent full time	57.0	57.0	57.0	57.0
Permanent part time	29.0	29.0	29.0	29.0
Total Development	86.0	86.0	86.0	86.0
Community Strategy				
Permanent full time	30.0	30.0	30.0	30.0
Permanent part time	23.0	23.0	23.0	23.0
Total Community Strategy	53.0	53.0	53.0	53.0
Operations				
Permanent full time	80.0	80.0	80.0	80.0
Permanent part time	15.0	15.0	15.0	15.0
Total Operations	95.0	95.0	95.0	95.0
Office of the CEO				
Permanent full time	8.0	8.0	8.0	8.0
Permanent part time	0.8	0.8	0.8	0.8
Total Office of the CEO	8.8	8.8	8.8	8.8
Total casuals and others	45.0	45.0	45.0	45.0
Total staff numbers - operations	336.8	336.8	336.8	336.8
Total capitalised staff numbers	8.0	8.0	8.0	8.0
Total FTE numbers	344.8	344.8	344.8	344.8

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014* to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

This will raise total rates and charges for 2019/20 to \$58.629 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018-19 Forecast Actual \$'000	2019/20 Budget \$'000	Change \$'000	%
General rates*	39,846	43,272	3,426	8.60%
Municipal charge*	8,821	7,042	(1,779)	(20.17%)
Waste management charge	7,398	7,733	335	4.53%
Supplementary rates and rate adjustments	170	150	(20)	(11.76%)
Interest on rates and charges	250	260	10	4.00%
Revenue in lieu of rates	160	172	12	7.50%
Total rates and charges	56,645	58,629	1,984	3.50%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 cents/\$CIV	2019/20 cents/\$CIV	Change
General rate for rateable residential properties	0.00391157	0.00403615	3.18%
General rate for rateable commercial/industrial properties	0.00567178	0.00577169	1.76%
General rate for rateable farm properties	0.00352041	0.00332982	(5.41%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year (Refer to note 4.1.1(m) for comparison of base rates and municipal charge).

Type or class of land	2018/19 \$'000	2019/20 \$'000	Change \$'000	%
Residential	29,857	32,826	2,969	9.94%
Commercial/Industrial	5,466	5,744	278	5.09%
Farm	4,523	4,702	179	3.96%
Total amount to be raised by general rates	39,846	43,272	3,426	8.60%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018/19 Number	2019/20 Number	Change Number	%
Residential	26,791	26,969	178	0.66%
Commercial/Industrial	2,048	2,053	5	0.24%
Farm *	2,731	2,706	(25)	(0.92%)
Total number of assessments	31,570	31,728	158	0.50%

* Of the 2,706 Farm assessments only 1,626 incur a municipal charge as 1,080 assessment are exempt in accordance with the eligibility for a Single Farm Enterprise.

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018/19 \$'000	2019/20 \$'000	Change \$'000	%
Residential	7,633,046	8,132,944	499,898	6.55%
Commercial/Industrial	963,752	995,251	31,499	3.27%
Farm	1,284,677	1,411,945	127,268	9.91%
Total value of land	9,881,475	10,540,140	658,665	6.67%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Change \$	%
Municipal	289.71	230.00	(60)	(20.61%)

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year (Refer to note 4.1.1(m) for comparison of base rates and municipal charge).

Type of Charge	2018/19 \$'000	2019/20 \$'000	Change \$'000	%
Municipal	8,821	7,042	(1,779)	(20.17%)

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Change \$	%
Kerbside collection with recycling (120L Bin)	332	340	8	2.41%
Kerbside collection with recycling and green waste (120L Bin)	381	390	9	2.36%
Kerbside collection with recycling (240L Bin)	409	419	10	2.44%
Kerbside collection with recycling and green waste (240L Bin)	458	469	11	2.40%
Rural waste collection charge	225	230	5	2.22%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Kerbside collection with recycling (120L Bin)	1,026	1,061	35	3.41%
Kerbside collection with recycling and green waste (120L Bin)	6,261	6,503	242	3.87%
Kerbside collection with recycling (240L Bin)	9	9	-	0.00%
Kerbside collection with recycling and green waste (240L Bin)	57	58	1	1.75%
Rural waste collection charge	45	102	57	126.67%
Total	7,398	7,733	335	4.53%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
General rates	39,846	43,272	3,426	8.60%
Municipal charge	8,821	7,042	(1,779)	(20.17%)
Kerbside collection and rural waste collection	7,398	7,733	335	4.53%
Rating Agreement	160	172	12	7.50%
Supplementary rates and charges	170	150	(20)	(11.76%)
Total Rates and charges	56,395	58,369	1,974	3.50%

4.1.1(l) Fair Go Rates System Compliance

East Gippsland Shire Council is required to comply with the Victorian Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2018/19	2019/20
Total Rates	\$ 47,595,636	\$ 49,086,796
Number of rateable properties	31,570	31,728
Base Average Rate	\$1,507.62	\$1,547.11
Maximum Rate Increase (set by the Victorian Government)	2.25%	2.50%
Capped Average Rate	\$1,541.54	\$1,585.79
Maximum General Rates and Municipal Charges Revenue	\$ 48,666,538	\$ 50,313,965
Budgeted General Rates and Municipal Charges Revenue	\$ 48,666,483	\$ 50,313,965
Budgeted Supplementary Rates	\$ 120,000	\$ 100,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 48,786,483	\$ 50,413,965

4.1.1(m) The estimated total amount to be raised by general rates and municipal charge in relation to each type or class of land for 2019/20 compared with the previous financial year base rates and municipal charge.

Type or class of land	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Residential	38,068	39,029	961	2.52%
Commercial/Industrial	6,071	6,216	145	2.39%
Farm	4,948	5,069	121	2.45%
Total amount to be raised by general rates and municipal charge	49,087	50,314	1,227	2.50%

Of the 2,706 Farm assessments only 1,626 incur a municipal charge as 1,080 assessment are exempt in accordance with the eligibility for a Single Farm Enterprise.

4.1.1(n) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes that may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: estimated \$150,000 and 2018/19: \$385,000 - Rates and Municipal Charge) and supplementary charges for Kerbside Collection Waste Service (2019/20: estimated \$50,000 and 2018/19 \$88,000)
- The variation of returned levels of value (e.g. valuation appeals) estimated to be \$50,000 for 2019/20 and 2018/19 \$26,000.
- The value of rate and charges paid by the due dates may impact on the estimated penalty interest for overdue rates and charges estimated to be \$260,000 for 2019/20 and \$285,000 for 2018/19.
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(o) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.00403615 cents in the dollar of CIV for all rateable residential properties;
- A general rate of 0.00577169 cents in the dollar of CIV for all rateable commercial/industrial properties (143% of the general rate for residential properties); and
- A general rate of 0.00332982 cents in the dollar of CIV for all rateable farm properties (82.5% of the general rate for residential properties).

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant cents in the dollar as indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land that are subject to each differential rate and the uses of each differential rate, are set out below.

General land

General land is any land that is:

- Used primarily for residential purposes; or
- Unoccupied but zoned Residential, Township or Rural Living under the East Gippsland Shire Council Planning Scheme; or
- Any land that is not defined as Farm Land or Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets; and
- Development and provision of services to the community.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it may be located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of the Planning Scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to General land. The vacant land affected by this rate is any land that is zoned Residential, Township and/or Rural Living under the East Gippsland Shire Council Planning Scheme. The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2019/20 financial year.

Commercial/Industrial land

Commercial and industrial land is any land that is:

- Used primarily for the manufacture, or production of, or trade in, goods or services; or
- Obviously adapted for the primary use of commercial or industrial purposes; or
- Occupied primarily for the purpose of service delivery for tourism, leisure and/or accommodation; or
- Unoccupied but zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development Zone under the East Gippsland Shire Council Planning Scheme; or
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Provision of tourism and visitor programs and services;
- Physical beautification of key business areas; and
- Encouragement of economic and employment growth through a range of programs and services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

An Economic Development Discretionary Fund of \$314,620 will be used for specific economic development and tourism activities as determined by Council in consultation with the Economic Development Advisory Board.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of land within this differential rate, in the case of improved land, is any use of land.

The characteristics of Planning Scheme zoning are applicable to the determination of vacant land that will be subject to the rate applicable to Commercial and Industrial land. The vacant land affected by this rate is that which is zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development under the East Gippsland Shire Council Planning Scheme.

The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2019/20 financial year.

Farm Land

In order for a property to be classified under the Differential Farm rate land must fulfil the following criteria and be defined as such.

Farming land is any land that is:

- Used primarily for a farming or agricultural business; and
- Conforming to the definition of "farm land" as specified within the *Valuation of Land Act 1960*; and
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Farm Land; and
- The ratepayer has Primary Producer status with the Australian Taxation Office.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Preservation and protection of agricultural land as a productive resource; and
- To recognise and address the special circumstances that impact farm properties, including variable income and seasonal fluctuations.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2019/20 financial year.

Rating Rebate

An initiative was instigated in 2005/06 to further assist pensioners in the community who pay municipal rates. This initiative was introduced in recognition of the increased burden that municipal rates place on the resources of this sector of the community, particularly in areas where valuations have increased. Council proposes to continue to provide a rebate to properties where the ratepayer is in receipt of the Victorian Government pension concession.

In 2013/14 the rebate was set at a flat rebate of \$50 in respect of properties where the ratepayer is in receipt of the Victorian Government pension concession. The rebate is to be increased by the same increase as general rates and charges each year and as a result will be set at \$58.45 for the 2019/20 year (\$57.02 2018/19). It is estimated that the rebate will cost Council \$0.380 million in 2019/20.

4.1.2 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000 %	
Infringements and costs	160	160	0	0.00%
Court recoveries	135	135	0	0.00%
Statutory planning fees	558	500	(58)	(10.39%)
Building regulatory fees	140	90	(50)	(35.71%)
Fire Hazard Fines	-	15	15	#DIV/0!
Land Information Certificates	55	55	0	0.00%
Animal Registration Fees	400	390	(10)	(2.50%)
Parking fines	70	70	0	0.00%
Other Community Laws fines	74	74	0	0.00%
Septic Tank fees	52	52	0	0.00%
Health Registration fees	340	380	40	11.76%
Total statutory fees and fines	1,984	1,921	(63)	(3.18%)

Statutory fees and fines (\$0.063 million decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations, statutory planning fees and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 3.18% or \$0.063 million over the 2018/19 fee level.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000 %	
Waste Disposal	3,207	3,520	313	9.76%
East Gippsland Livestock Exchange	1,153	1,153	-	0.00%
Indoor Recreation Centres	2,361	2,590	229	9.70%
Outdoor Pools	89	95	6	6.74%
Caravan Parks	2,527	2,542	15	0.59%
Raymond Island Ferry	170	175	5	2.94%
Building services	25	40	15	60.00%
Visitor Information Centres	218	218	-	0.00%
Animals	21	18	(3)	(14.29%)
Immunisation	15	18	3	20.00%
Marinas	854	854	-	0.00%
Arts and Culture	318	352	34	10.69%
Customer Service Centres	36	48	12	33.33%
Library	26	26	-	0.00%
Other	14	36	22	157.14%
Total user fees	11,034	11,685	651	5.90%

10.2.3 User fees (\$0.651 million increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include livestock exchange operations, marina berth fees, caravan parks, use of recreation facilities, entertainment and other community facilities. User fees and charges have generally been increased by 2.5% in 2019/20 except where external benchmarking has been used to set the proposed 2019/20 fee.

Total user fees are projected to increase by 5.90% or \$0.651 million over what was forecast for 2018/19.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Grants were received in respect of the following:				
Summary of grants				
Australian Government funded grants	19,959	14,310	(5,649)	(28.30%)
Victorian Government funded grants	5,738	4,855	(883)	(15.39%)
Total grants received	25,697	19,165	(6,532)	(25.42%)
(a) Operating Grants				
Recurrent - Australian Government				
Financial Assistance Grants	15,153	7,907	(7,246)	(47.82%)
Recurrent - Victorian Government				
Senior Citizens	41	42	1	2.44%
Roadside Weeds and Pest Management	61	60	(1)	(1.64%)
Immunisations	28	20	(8)	(28.57%)
Library Programs - Local Priorities	17	17	0	0.00%
FreeZa	25	25	0	0.00%
Mosquito Control	15	15	0	0.00%
Tobacco Education	12	12	0	0.00%
Municipal Emergency Resourcing	120	120	0	0.00%
Rural Access	134	-	(134)	(100.00%)
Best Start Program	117	117	0	0.00%
Vulnerable Persons	44	44	0	0.00%
ResourceSmart AuSSI VicProgram	17	-	(17)	(100.00%)
East Gippsland Art Gallery - Creative Victoria	40	40	0	0.00%
Forge Theatre and Arts Hub - Creative Victoria	60	60	0	0.00%
Victorian Seniors Festival	2	3	1	50.00%
Children's Week Event	1	1	0	0.00%
Library Operations	326	334	8	2.45%
School Crossing Supervision	92	85	(7)	(7.61%)
Lake Tyers Aboriginal Trust	149	149	0	0.00%
Walk to School Program	15	-	(15)	(100.00%)
Foreshores and River Frontages	3	-	(3)	(100.00%)
Beach Cleaning	3	2	(1)	(33.33%)
Total recurrent grants	16,475	9,053	(7,422)	(45.05%)
Non-recurrent - Australian Government				
Growing an Enterprising East Gippsland	-	98	98	#DIV/0!
Non-recurrent - Victorian Government				
Bairnsdale Sporting Infrastructure	3	-	(3)	(100.00%)
REP - New Energy Jobs	20	-	(20)	(100.00%)
One Place One Plan	23	52	29	126.09%
Emergency Management Flood Preparedness	6	-	(6)	(100.00%)
Communities That Care	15	-	(15)	(100.00%)
East Gippsland Sporting Facilities Plan	-	3	3	#DIV/0!
Sugar Free Sport	27	27	0	0.00%
Strength to Strength	-	36	36	#DIV/0!
Magee's Gully	8	8	0	0.00%
Recycling Market Relief	11	-	(11)	(100.00%)
East Gippsland Rail Trail Business Case	11	4	(7)	(63.64%)
Capacity Building Workshops and Engagement	22	7	(15)	(68.18%)
Estimating Flood Frequency in Lakes Entrance	30	-	(30)	(100.00%)
New market Opportunities in Recreational Fishing	26	9	(17)	(65.38%)
Get Online Week	2	-	(2)	(100.00%)
Kindergarten Central Enrolment	25	-	(25)	(100.00%)
Free from Violence	81	9	(72)	(88.89%)
Energy Efficient Audits	25	-	(25)	(100.00%)
Drought Community Resilience Program	250	-	(250)	(100.00%)
Maximising Future Outcomes for the Omeo Region	45	-	(45)	(100.00%)
Capacity Assessment of Kindergartens	20	-	(20)	(100.00%)
This Girl Can	15	-	(15)	(100.00%)
East Gippsland Dog Fight-Farmers Building the Barrier	343	-	(343)	(100.00%)
Lakes Entrance Netball Court Upgrade	108	-	(108)	(100.00%)
Flood Lighting	138	15	(123)	(89.13%)
Total non-recurrent grants	1,254	268	(986)	(78.63%)
Total operating grants	17,729	9,321	(8,408)	(47.43%)

(b) Capital Grants**Recurrent - Australian Government**

Roads to Recovery	2,912	2,619	(293)	(10.06%)
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Recurrent - Victorian Government

Library	9	9	0	0.00%
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Total recurrent grants	2,921	2,628	(293)	(10.03%)
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Non-recurrent - Australian Government

Buildings	250	726	476	190.40%
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Blackspot - Roads	403	215	(188)	(46.65%)
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Bridges	581	1,170	589	101.38%
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Footpaths and Cycleways	150	600	450	300.00%
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Recreation	-	500	500	#DIV/0!
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Other Infrastructure	510	475	(35)	(6.86%)
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Non-recurrent - Victorian Government

Buildings	480	20	(460)	(95.83%)
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Roads	1,825	1,460	(365)	(20.00%)
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Footpaths and Cycleways	100	1,000	900	900.00%
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Drainage	47	-	(47)	(100.00%)
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Waste	290	100	(190)	(65.52%)
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Recreation	310	-	(310)	(100.00%)
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Other Infrastructure	101	950	849	840.59%
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Total non-recurrent grants	5,047	7,216	2,169	42.98%
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Total capital grants	7,968	9,844	1,876	23.54%
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Total Grants	25,697	19,165	-	(25.42%)
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Grants - operating - (\$8.408 million decrease)

Operating grants include all money received from Victorian and Australian Government sources for the purposes of funding the delivery of Council's services to the community. Overall, the level of operating grants is projected to decrease by 47.43% or \$8.408 million compared to 2018/19. This is primarily a result of the advance payment of \$7.751 million of the 2019/20 Victoria Grants Commission payment that will be received in the 2018/19 financial year. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included above.

Grants - capital (\$1.876 million increase)

Capital grants include all money received from Victorian and Australian Government and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 23.54% or \$1.876 million compared to 2018/19 as a result of various grants that will be received for projects in 2019/20. Section 4.5. 'Capital Works Program' includes a more detailed analysis of the grants and contributions expected to be received during the 2019/20 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included above.

4.1.5 Contributions

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Monetary	194	233	39	20.10%
Non-monetary	2,000	2,000	0	0.00%
Total contributions	2,194	2,233	39	1.78%

Contributions - monetary (\$0.039 million increase)

Contributions relate to money paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to increase by \$0.039 million or 20.1% compared to 2018/19.

Contributions -non-monetary (no change)

Contributions relate to infrastructure assets handed over to Council by developers in relation to subdivisions.

4.1.6 Other income

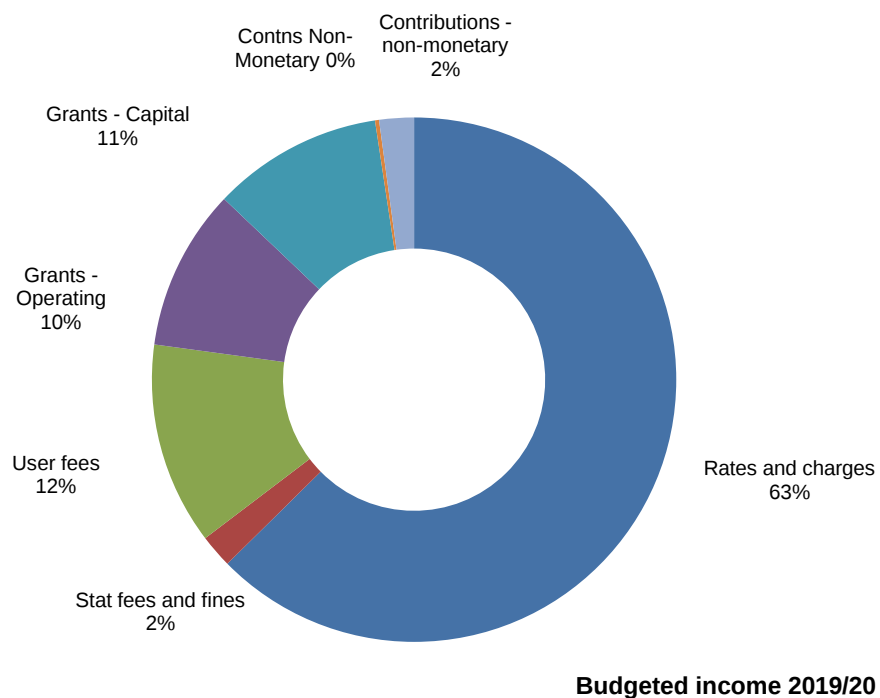
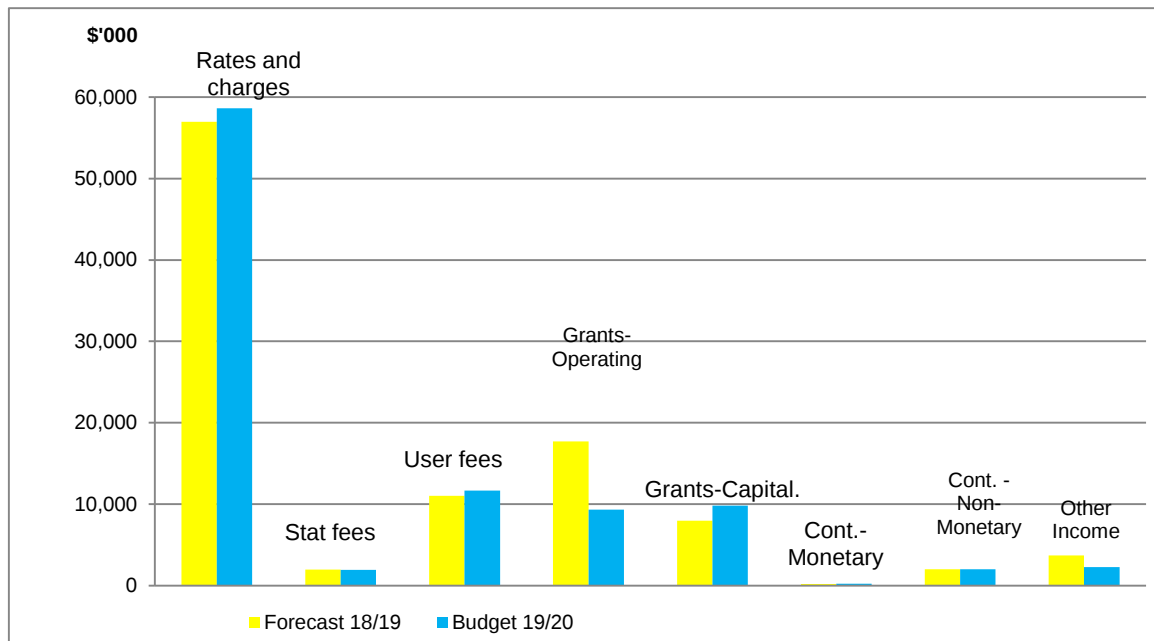
	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Interest	1,012	800	(212)	(20.95%)
Reimbursements	1,768	511	(1,257)	(71.10%)
Investment property rental/leases	848	894	46	5.42%
Other Sundry	84	89	5	5.95%
Total other income	3,712	2,294	(1,418)	(38.20%)

Other income (\$1.418 million decrease)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and reimbursements for natural disaster event expenditure.

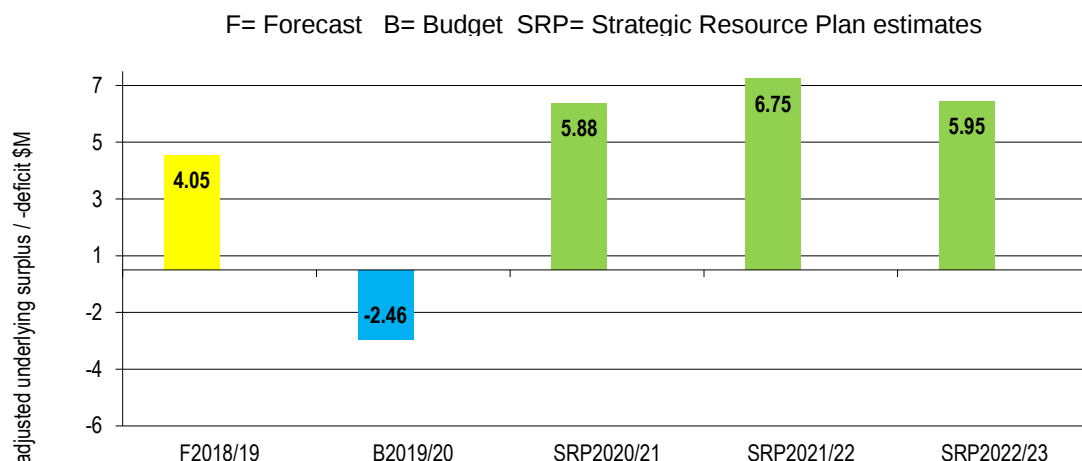
Other income is forecast to decrease by \$1.418 million compared to 2018/19. This is mainly a result of all reimbursements for natural disaster projects being forecast to be finalised in the 2018/19 year.

4.1.7 Snapshot of Income



Adjusted underlying surplus (\$6.503 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a good measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items that can often mask the operating result. The adjusted underlying result for the 2019/20 year is a deficit of \$2.457 million, which is a decrease of \$6.503 million from the 2018/19 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes that are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. The advance payment of \$7.751 million of the 2019/20 Victoria Grants Commission allocation in the 2018/19 year has impacted on the operating result and the underlying result for the 2019/20 year.



4.1.8 Employee costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Wages and salaries	25,276	26,133	857	3.39%
WorkCover	1,022	961	(61)	(5.97%)
Superannuation	2,394	2,524	130	5.43%
Fringe Benefits	134	135	1	0.75%
Total employee costs	28,826	29,753	927	3.22%

Employee costs (\$0.927 million increase)

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation etc.

Employee costs are forecast to increase by 3.22% or \$0.927 million compared to 2018/19. This increase relates to three key factors:

- terms and conditions of Council's Enterprise Agreement No. 5 (EA);
- incremental movements within employment Bands for applicable employees; and
- a number of grant funded positions.

4.1.9 Materials and services

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Contracts				
Roadside Weed and Pest management	-	70	70	#DIV/0!
Fire Hazard removal	560	569	9	1.61%
Cleaning	824	858	34	4.13%
General Repairs and Maintenance	22	459	437	1,986.36%
Maintenance of Barbeques	110	117	7	6.36%
Waste Services	4,214	4,967	753	17.87%
Raymond Island Ferry Operations and maintenance	782	803	21	2.69%
Road maintenance	4,962	5,909	947	19.09%
Bridges	1,070	-	(1,070)	(100.00%)
Roadside vegetation and furniture maintenance	653	679	26	3.98%
Maintenance of parks, trees and Shrubs	-	159	159	#DIV/0!
Other sundry works contracts	832	312	(520)	(62.50%)
Information Management	83	89	6	7.23%
Animal Management	201	217	16	7.96%
Total Contracts	14,313	15,208	895	6.25%
Other Materials and Services				
General maintenance and services	8,274	7,025	(1,249)	(15.10%)
Service Agreements	1,386	1,400	14	1.01%
Office administration	883	757	(126)	(14.27%)
Utilities	2,226	2,301	75	3.37%
Insurance	932	1,021	89	9.55%
Vehicles and Plant - Maintenance and insurances	1,332	1,373	41	3.08%
Information Technology	2,122	2,254	132	6.22%
Consultants	1,934	1,715	(219)	(11.32%)
Contributions	2,409	1,836	(573)	(23.79%)
Waste Levy	1,300	1,300	0	0.00%
Training and associated costs	676	797	121	17.90%
Total other materials and services	23,474	21,779	(1,695)	(23.35%)
Total Materials and Services	37,787	36,987	(800)	(2.12%)

Materials and services (\$0.800 million decrease)

Materials and services include the purchase of consumables, and payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 2.12% or \$0.800 million compared to 2018/19.

Contracts are forecast to increase by \$0.895 million compared to 2018/19 in line with CPI and other known factor increases. Waste Services contract payments are expected to increase by \$0.753 millions as a result of the increase in costs for the processing and transportation of green waste together with the increased costs for managing recyclable waste. Road maintenance contract works are also expected to increase by \$0.947 million as a result of the planned road maintenance program. Bridge maintenance contract works will decrease by \$1.070 million as a result of a change to maintaining bridges using internal resources. Various other contract works are also expected to decrease by \$0.520 million as a result of a decrease in the expected use of schedule of rates contracts. General maintenance works and services is expected to decrease by \$1.249 million as a result of works being undertaken by in-house works crews.

4.1.10 Depreciation and amortisation

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Property	410	446	36	8.78%
Plant and equipment	1,877	1,855	(22)	(1.17%)
Infrastructure	19,677	18,152	(1,525)	(7.75%)
Total depreciation and amortisation	21,964	20,453	(1,511)	(6.88%)

Depreciation and amortisation (\$1.511 million decrease)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The decrease of \$1.511 million for 2019/20 is due mainly to the impact of the revaluation of infrastructure assets at the end of 2017/18 which increased the remaining useful life of a significant number of roads and bridges together with the revised timing for the construction of the new waste landfill cell.

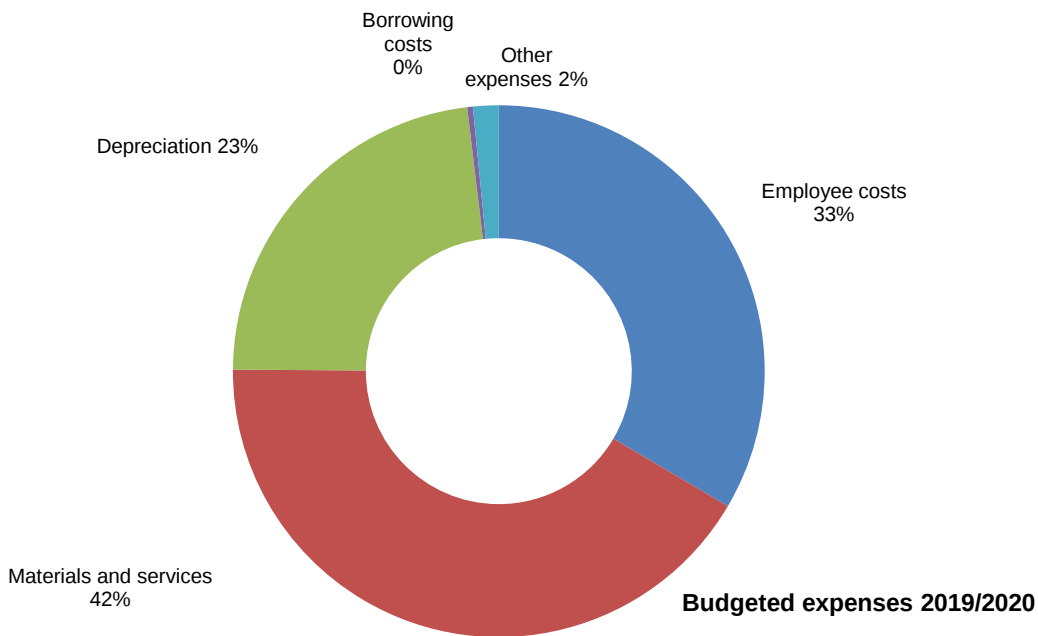
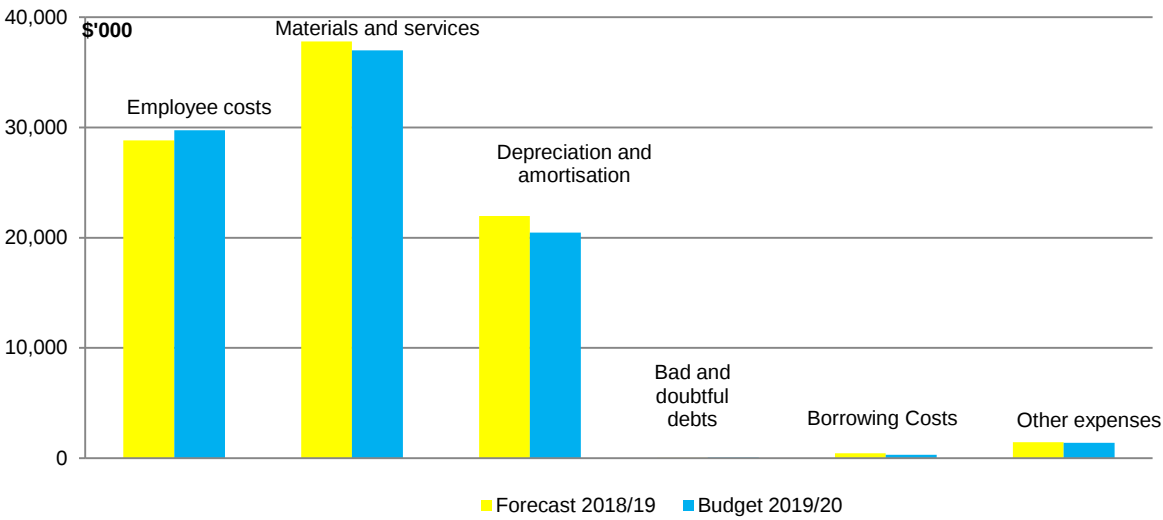
4.1.11 Other expenses

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Auditors External	57	52	(5)	(8.77%)
Auditors Internal	55	55	0	0.00%
Councillor allowances	324	330	6	1.85%
Operating lease rentals	191	167	(24)	(12.57%)
Memberships/Subscriptions	246	218	(28)	(11.38%)
Bank Fees and Charges	154	169	15	9.74%
Legal Fees	402	393	(9)	(2.24%)
Other	16	2	(14)	(87.50%)
Total other expenses	1,445	1,386	(59)	(4.08%)

Other expenses (\$0.059 million decrease)

Other expenses relate to a range of unclassified items including Councillor allowances, audit fees, legal costs, memberships and subscriptions, bank charges and other miscellaneous expenditure items. Other expenses are forecast to decrease by \$0.059 million or 4.08% compared to 2018/19.

4.1.12 Snapshot of Expenditure



4.2 Balance Sheet

4.2.1 Assets

Current Assets (\$24.933 million decrease) and Non-Current Assets (\$28.993 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$25.054 million during the year mainly to fund incomplete capital works and landfill rehabilitation projects of \$13.490 million from the 2018/19 year that had been fully budgeted for in that year. Advance funding of \$1.198 million of capital grant funding was received in 2018/19 for new capital works in 2019/20. Advance funding of \$7.751 million of the 2019/20 Victoria Grants Commission payment was also received in the 2018/19 year.

Property, infrastructure, plant and equipment make up the largest component of Council's worth and represent the value of all the land, buildings, roads, vehicles, equipment, etc. that has been built up by Council over many years. The \$29.273 million increase in this balance is attributable to the net result of the capital works program (\$45.626 million of new works), depreciation of assets (\$20.453 million), the sale of plant and equipment (\$0.600 million), developer contributed assets (\$2.0 million) and the creation of a new intangible asset of air space for a new landfill cell of \$2.700 million.

4.2.2 Liabilities

Current Liabilities (\$5.693 million decrease) and Non Current Liabilities (\$2.752 million increase)

Trade and other payables are entities or individuals to whom Council owes money as at 30 June. These liabilities are budgeted to remain at the same level as 2018/19.

Provisions include accrued long service leave and annual leave owing to employees as well as the provision for landfill rehabilitation. The employee entitlements are expected to increase marginally but the provision for landfill rehabilitation will decrease for current liabilities as a result of the works planned; but increase for non current liabilities as a result of the valuation for a new airspace asset.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of \$0.727 million over the year.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 \$'000	2019/20 \$'000
Amount borrowed as at 30 June of the prior year	5,930	4,077
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(1,853)	(727)
Amount of borrowings as at 30 June	4,077	3,350

No new borrowings are proposed for the 2019/20 year. It is proposed though that repayment of borrowings will be \$0.727 million for the 2019/20 year. This will see the liability for borrowings reduce to \$3.350 million at the end of the year.

4.3 Statement of changes in Equity

4.3.1 Reserves

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuation. There is no revaluation of assets planned for the 2019/20 year and as a result there is no movement in the year end balance for the Asset Revaluation Reserve.

Statutory reserves are expected to decrease by \$0.166 million at the end of 2020 as a result of the use of funds for works.

4.3.2 Equity

Equity (\$7.001 million increase)

Total equity always equals net assets and is made up of Reserves and Accumulated Surplus.

Movement in reserves accounts for \$0.166 million of the increase in accumulated surplus as this amount has transferred from reserves back into retained earnings.

Accumulated surplus is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus is the result of the 2019/20 operating surplus of \$7.001 million plus the transfer from reserves of \$0.166 million.

Included in the accumulated surplus are funds identified as discretionary reserves. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2019/20 year \$0.3 million is budgeted to be transferred to a Discretionary Reserve for the purpose of Replacement of the Raymond Island Ferry. The total discretionary allocation of these funds at the end of the 2019/20 year is \$2.1 million. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities \$21.003 million inflow (\$7.918 million inflow decrease)

The net decrease in cash inflows from operating activities in 2019/20 compared to 2018/19 is due mainly to the advance payment of \$7.751 million of the 2019/20 Victoria Grants Commission payment being received in 2018/19. Capital grants are estimated to increase by \$1.867 million in the 2019/20 year as a result of additional grant funding for capital projects. There is also an estimated \$1.420 million increase in rate and charges revenue for 2019/20 and an increase in fees and charges of \$0.646 million. Cash outflows for materials and services are also expected to increase by \$1.661 million over the 2018/19 year. There is also a greater use of cash for employee costs of \$0.518 million and a reduction in other income of \$1.218 million that mainly relates to reimbursements for natural disaster restoration works that were received in 2018/19 year.

The net cash flow from operating activities does not equal the surplus/(deficit) for the year, as Council's expected revenues and expenses include non-cash items that have been excluded from the Cash Flow Statement. It also takes into account balance sheet movements relevant to operating income and expenditure in the cash flow. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2018/2019 \$'000	Budget 2019/2020 \$'000	Variance \$'000
Surplus (deficit) for the year	11,102	7,001	(4,101)
Contributions - non-monetary	(2,000)	(2,000)	0
Depreciation	21,964	20,453	(1,511)
Loss (gain) on disposal of property, infrastructure, plant and equipment	0	0	0
Finance costs	449	304	(145)
Net movement in current assets and liabilities	(2,594)	(4,755)	(2,161)
Cash flows available from operating activities	28,921	21,003	(7,918)

4.4.2 Net cash flows provided by/used in investing activities

Investing activities \$45.026 million outflow (\$34.683 million increase in outflows)

The outflows in cash from investing activities have increased, primarily as a result of the inflow of cash from an investment of \$26.250 million in 2018/19 year. There is also an expected increase in cash outflow of \$8.433 million for the payment for property, plant and equipment and infrastructure as set out in the capital works program for 2019/20.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities \$1.031 million outflow (\$1.271 million outflow decrease)

For 2019/20 the total of loan principal repayments is \$0.727 million which is less than the 2018/19 year by \$1.126 million in line with the loan repayment schedules. Financing costs are also \$0.145 million less in 2019/20 than in 2018/19.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

Details of major works that are not classified as capital works are also included in this section for information. These projects mainly relate to landfill rehabilitation projects.

4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	3,017	3,581	564	18.69%
Plant and equipment	4,242	7,272	3,030	71.42%
Infrastructure	29,934	34,773	4,839	16.17%
Total	37,193	45,626	8,433	22.67%

Property (\$3.581 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2019/20 year, \$3.581 million will be expended on building and building improvement projects. The more significant projects include the Shire-wide Building Renewal Program (\$0.950 million), construction of new facilities at the East Gippsland Livestock Exchange in Bairnsdale (\$0.400 million) and the construction of a new pavilion at the Mallacoota Recreation Reserve (\$1.013 million).

Plant and equipment (\$7.272 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications equipment, and library books.

For the 2019/20 year, \$7.272 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$1.745 million), upgrade and replacement of information and communications technology (ICT) (\$2.863 million), the purchase of library books and the renewal of library management system software (\$0.330 million).

Infrastructure (\$34.773 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation and community facilities, parks, open space and streetscapes, off-street car parks and other structures.

For the 2019/20 year \$13.857 million will be expended on roads. This includes gravel road resheets of \$1.5 million, road reseals of \$4.160 million, the upgrade of Pearson Street, Bairnsdale of \$2.0 million, Road Safety Improvements works at Scriveners Road, Lakes Entrance of \$1.688 million and the reconstruction of McMillan Street and Phillips Lane, Lucknow of \$0.782 million.

Bridge construction works of \$3.708 million are proposed. Six timber bridges will be replaced, the largest of which are Sandy Flat Road Bridge \$0.981 million and Timbarra Bridge \$1.357 million.

Drainage works of \$2.190 million will be undertaken. Waste projects of \$3.162 million are planned, including the Lakes Entrance Waste Transfer Station upgrade at \$1.5 million. Recreation and community facilities will be upgraded at a cost of \$2.155 million, the largest of these projects being the renewal of change rooms and netball courts at the Lucknow Recreation Reserve \$1.005 million. Sheep pens at East Gippsland Livestock Exchange will be renewed at a cost of \$0.850 million and \$1.350 million will be spent on Lakes Entrance Seawall Reconstruction Stage 2. Jemmys Point - Stage 2 will have \$0.750 million spent on works in 2019/20 and it is proposed to spend \$1.7 million on various streetscape projects.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	3,581	813	2,728	40	0	746	0	2,835	0
Plant and equipment	7,272	445	6,707	120	0	9	0	7,263	0
Infrastructure	34,773	2,885	26,483	4,555	850	9,089	349	25,335	0
Total	45,626	4,143	35,918	4,715	850	9,844	349	35,433	0

Asset renewal (\$35.918 million), new assets (\$4.143 million), upgrade (\$4.715 million) and expansion (\$0.850 million)

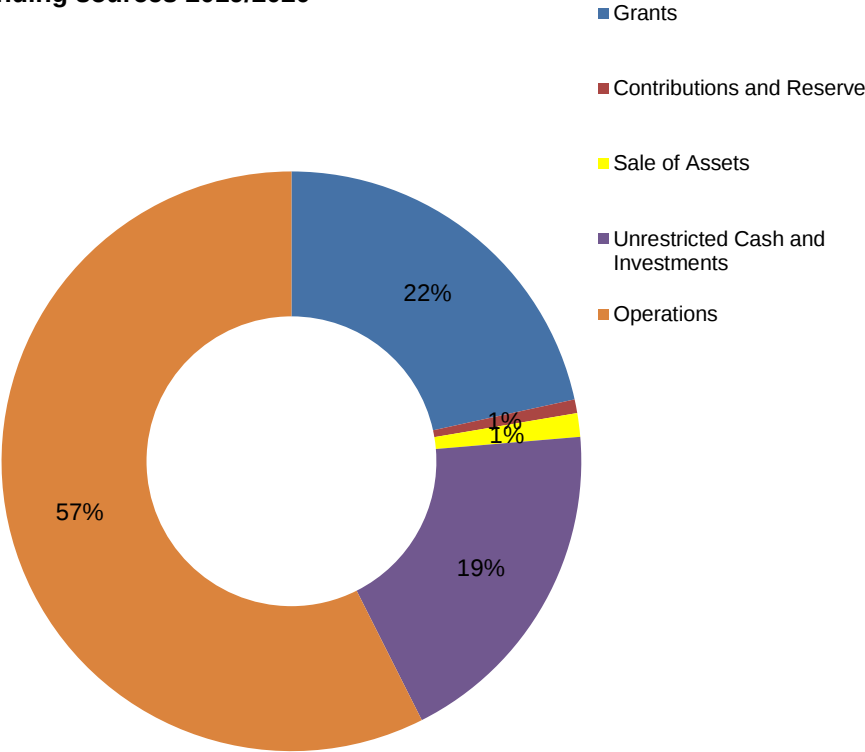
A distinction is made between expenditure on new assets, asset renewal, asset upgrade and asset expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories that constitute expenditure on new assets are Mallacoota Pavilion Stage 2 (\$0.613 million), purchase of a waste hook truck \$0.380 million, Eastwood/Great Alpine Road Pathway (\$0.500 million) and the development of the Omeo Mountain Bike Trails (\$1.350 million). Various other small projects make up the remainder of new capital works expenditure. The remaining capital expenditure represents renewals, expansion and upgrades of existing assets.

Funding sources

Sources of funding	Ref	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000
Works carried forward				
<i>Current year funding</i>				
Grants		0	1,813	1,813
Council cash				
- reserve cash and investments		0	66	66
- unrestricted cash and investments		0	8,632	8,632
Total works carried forward		0	10,511	10,511
New works				
<i>Current year funding</i>				
Grants		6,769	8,031	1,262
Contributions		228	283	55
Council cash				
- operations		29,596	26,201	(3,395)
- proceeds on sale of assets		600	600	0
- reserve cash and investments		0	0	0
- unrestricted cash and investments		0	0	0
Total new works		37,193	35,115	(2,078)
Total funding sources		37,193	45,626	8,433

Budgeted total funding sources 2019/2020



Carried forward works (\$10.511 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2018/19 year it is forecast that \$10.511 million of capital works will be incomplete and carried forward into the 2019/20 year. These carry forward capital works will be funded from unrestricted cash and investments (\$8.632 million), grants (\$1.813 million) and reserves (\$0.066 million).

New Works

Grants - Capital (\$8.031 million)

Capital grants include all money received from Victorian and Australian Government sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for new projects in 2019/20 including Roads to Recovery projects (\$2.619 million), Jemmys Point Stage 2 (\$0.375 million), Mallacoota Pavilion Stage 2 (\$0.363 million), various bridges (\$1.170 million), various roads (\$1.335 million), Lucknow Recreation Reserve Change Rooms and Netball Court upgrade (0.500 million), Lakes Entrance Seawall Reconstruction Stage 2 (\$0.950 million) and East Gippsland Livestock Exchange sheep pen renewal (\$0.100 million).

Contributions (\$0.283 million)

Council receives contributions from external groups towards the funding of some capital works projects. In 2019/20 it is expected that contributions of \$0.283 million will be received towards funding a specific capital project.

Council cash - operations (\$26.201 million)

Council generates cash from its operating activities that is used as a funding source for the capital works program. It is forecast that \$26.801 million will be generated from operations to fund the new capital works program in 2019/20.

Council cash - proceeds from sale of assets (\$0.600 million)

Proceeds from sale of assets include motor vehicle sales of \$0.600 million in accordance with Council's vehicle fleet renewal policy .

Reserve cash - reserve cash and investments (Nil)

Council has cash reserves that are set aside for specific purposes. During 2019/20 it is not proposed to utilise reserve funds for any new capital projects.

Council cash - unrestricted cash and investments (Nil)

In addition to reserve investments, Council has uncommitted cash and investments that represent unrestricted cash and investments and funds preserved from the previous year, mainly as a result of capital projects that have been carried forward for completion in 2019/20. The total anticipated to be carried forward as unrestricted cash and investments for these incomplete works is \$8.632 million. The 2019/20 capital works program, excluding the carry forward projects from 2018/19, will not use any unrestricted cash and investments.

4.5.2 Current Budget 2019/20

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY										
Land										
	Strategic Property Acquisitions	75	75	0	0	0	0	0	75	0
	Total Land	75	75	0	0	0	0	0	75	0
Land Improvements										
	Total Land and land improvements	75	75	0	0	0	0	0	75	0
Buildings										
	Mallacoota Pavilion Stage 2	613	613	0	0	0	363	0	250	0
	Building Renewal (Council Owned)	950	0	950	0	0	0	0	950	0
	Energy Efficiency Upgrades	100	100	0	0	0	0	0	100	0
	Mallacoota Service Centre - Reception Redesign	50	0	50	0	0	0	0	50	0
	Lakes Entrance Service Centre - Facility Upgrade	40	0	0	40	0	0	0	40	0
	Total Buildings	1,753	713	1,000	40	0	363	0	1,390	0
Building Improvements										
Leasehold Improvements										
Heritage buildings										
	Omeo Justice Precinct	300	0	300	0	0	20	0	280	0
	Total Heritage buildings	300	0	300	0	0	20	0	280	0
	TOTAL PROPERTY	2,128	788	1,300	40	0	383	0	1,745	0

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	PLANT AND EQUIPMENT									
	Plant, Machinery and Equipment									
	Plant Replacement Program	910	0	910	0	0	0	910	0	
	Raymond Island Ferry Renewal	1,100	0	1,100	0	0	0	1,100	0	
	Vehicle Fleet Replacement Program	835	0	835	0	0	0	835	0	
	Plant - Purchase Waste Hook Truck and Trailer	380	380	0	0	0	0	380	0	
	Turf Maintenance Equipment, Shire Wide	35	35	0	0	0	0	35	0	
	BARC Stadium Floor Scrubber Replacement	27	0	27	0	0	0	27	0	
	Renewal of Environmental team's Spray Unit and	33	0	33	0	0	0	33	0	
	Total Plant, Machinery and Equipment	3,320	415	2,905	0	0	0	3,320	0	
	Fixtures, Fittings and Furniture									
	Office Furniture and Equipment	30	0	30	0	0	0	30	0	
	Total Fixtures, Fittings and Furniture	30	0	30	0	0	0	30	0	
	Computers and Telecommunications									
	Photocopiers / Printers Renewal	250	0	250	0	0	0	250	0	
	CCTV Renewal	150	0	150	0	0	0	150	0	
	Project Management Office ICT Equipment and Software	30	30	0	0	0	0	30	0	
	Digital Strategy - Transition from Legacy Systems	900	0	900	0	0	0	900	0	
	Renewal of EDRMS	700	0	700	0	0	0	700	0	
	Total Computers and Telecommunications	2,030	30	2,000	0	0	0	2,030	0	
	Heritage Plant and Equipment									
	Library books									
	Purchase Library Resources	210	0	210	0	0	0	210	0	
	Premier's Reading Challenge	9	0	9	0	9	0	0	0	
	Total Library books	219	0	219	0	9	0	210	0	
	TOTAL PLANT AND EQUIPMENT	5,599	445	5,154	0	9	0	5,590	0	

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	INFRASTRUCTURE									
	Roads									
	Renewal of Gravel Roads	1,500	0	1,500	0	0	0	0	1,500	0
	Renewal of Guard Fence	300	0	300	0	0	0	0	300	0
	* Upgrade of Pearson Street, Bairnsdale	2,000	0	1,800	200	0	1,192	0	808	0
	Construction of Roundabout at Wallace Street and Goold Street, Bairnsdale	646	0	346	300	0	646	0	0	0
	Pavement Rehabilitation at Tranquil Court and O'Donnell Drive, Lakes Entrance	450	0	450	0	0	450	0	0	0
	McMillan Street and Phillips Lane, Lucknow	782	0	782	0	0	390	0	392	0
	Resealing of sealed roads	4,160	0	4,160	0	0	0	0	4,160	0
	Replacement of Culverts	366	0	366	0	0	0	0	366	0
	Kerb and Channel Replacement, Shire-wide	250	0	250	0	0	0	0	250	0
	Dust Suppression seal	200	0	0	200	0	0	0	200	0
	Parking Design - Marine Parade, Lakes Entrance	75	0	75	0	0	0	0	75	0
	* Road Safety Improvement at Scriveners Road, Lakes Entrance Stage 2	1,688	0	1,688	0	0	1,046	0	642	0
	Palmers Road, Lakes Entrance upgrade design	60	0	60	0	0	0	0	60	0
	Improvements Short Street and McEacharn Street	230	0	230	0	0	230	0	0	0
	Forward Designs for Roads and Drainage	250	0	250	0	0	0	0	250	0
	Total Roads	12,957	0	12,257	700	0	3,954	0	9,003	0
	Bridges									
	Bridge Replacement - Boyds Rd, Mt Taylor	350	0	350	0	0	0	0	350	0
	Bridge Replacement - Pages Rd, Johnsonville	320	0	320	0	0	0	0	320	0
	Bridge Replacement - Harmans Rd, Johnsonville	350	0	350	0	0	0	0	350	0
	Bridge Replacement - Tices Rd, Omeo	350	0	350	0	0	0	0	350	0
	Bridge Replacement - Sandy Flat Road	981	0	981	0	0	491	0	490	0
	Bridge Replacement - Timbarra Bridge	1,357	0	1,357	0	0	679	0	678	0
	Total Bridges	3,708	0	3,708	0	0	1,170	0	2,538	0

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	Footpaths and Cycleways					0				
	Eastwood / Great Alpine Road Pathway	500	500	0	0	0	250	0	250	0
	Footpath installation, Swifts Creek	50	0	0	50	0	0	0	50	0
	Footpath Renewal Program	250	0	250	0	0	0	0	250	0
	Footpath from Cann River Township to Caravan Park	70	70	0	0	0	0	0	70	0
	Footpath to Swing Bridge in Buchan	55	55	0	0	0	0	0	55	0
	Total Footpaths and Cycleways	925	625	250	50	0	250	0	675	0
	Drainage									
	Wolseley Street, Orbost Kerb and Channel Renewal	340	0	340	0	0	340	0	0	0
	WSUD Croke Street Bairnsdale Drainage Stage 1	250	0	0	250	0	0	0	250	0
	Upgrade Drainage at AJ Freeman Recreation Reserve, Paynesville - Design	30	0	30	0	0	0	0	30	0
	Upgrade Drainage at Bairnsdale Aerodrome	300	0	300	0	0	0	0	300	0
	Gully Road Drainage Works, Lake Tyers Beach	500	0	400	100	0	0	0	500	0
	Total Drainage	1,420	0	1,070	350	0	340	0	1,080	0
	Recreational, Leisure and Community Facilities									
	BARC Stadium Floor Sanding	47	0	47	0	0	0	0	47	0
	BARC Change Room Renewal, Bairnsdale	225	0	225	0	0	0	0	225	0
	Replacement of Curtains and Upgrade of Track - Forge Theatre	23	0	18	5	0	0	0	23	0
	Replacement of Projector - Forge Theatre	30	0	30	0	0	0	0	30	0
	* Davison Oval Skatepark - Stage 1 (not Stage 2)	275	0	150	125	0	0	0	275	0
	Lakes Entrance North Arm Bridge Boat ramp Upgrade - Design	50	0	50	0	0	0	0	50	0
	Hard Court Renewal, Shire Wide	30	0	30	0	0	0	0	30	0
	Lucknow Recreation Reserve Change Rooms and Netball Court upgrade	1,005	0	600	405	0	500	5	500	0
	Community Facilities Small Project Renewal Fund, Shire Wide	20	0	20	0	0	0	0	20	0
	Total Recreational, Leisure and Community Facilities	1,705	0	1,170	535	0	500	5	1,200	0

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	Waste Management									
	Upgrade Swifts Creek Transfer Station	200	0	200	0	0	0	0	200	0
	Upgrade Metung Transfer Station	300	0	300	0	0	0	0	300	0
	Upgrade Marlo Transfer Station	340	0	170	170	0	0	0	340	0
	Skip Bins	75	0	75	0	0	0	0	75	0
	Bairnsdale RRC - EPA Auditor Compliance - Gas and Groundwater bores	100	0	0	100	0	0	0	100	0
	Waste Bin Flaps Renewal	150	0	150	0	0	0	0	150	0
	Total Waste Management	1,165	0	895	270	0	0	0	1,165	0
	Parks, Open Space and Streetscapes									
	Sunset Cove Upgrade	207	0	104	103	0	0	0	207	0
	FMP Implementation - Eagle Point Detailed Design	150	45	105	0	0	0	0	150	0
	Metung Back Beach Upgrade Stage 2	120	0	60	60	0	0	0	120	0
	Lakes Entrance streetscape pavement improvements	800	0	800	0	0	0	0	800	0
	Lakes Entrance Fitness Trail	30	30	0	0	0	0	0	30	0
	Total Parks, Open Space and Streetscapes	1,307	75	1,069	163	0	0	0	1,307	0
	Aerodromes									
	Off Street Car Parks									

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Other Infrastructure											
	Capital Discretionary Fund	200	50	150	0	0	0	0	200	0	
	Bairnsdale Laneways Design	30	0	0	30	0	0	0	30	0	
	Grant Seed Funding	100	25	75	0	0	0	0	100	0	
	Jemmy's Point - Stage 2	750	0	150	600	0	375	0	375	0	
	Parking Upgrade - Lakes Entrance	100	0	0	100	0	0	100	0	0	
	Safe to School Improvements - Lindenow	35	0	0	35	0	0	0	35	0	
	Port of Bairnsdale Low Level Jetty Renewal	35	0	35	0	0	0	0	35	0	
	Port of Bairnsdale Timber Jetty Renewal	130	0	130	0	0	0	0	130	0	
	Raymond Island Boat Ramp Fixed Jetty	40	0	40	0	0	0	0	40	0	
	Concrete Storage Bays at Bruce Road Depot	28	0	0	28	0	0	0	28	0	
	Storage Unit	125	125	0	0	0	0	0	125	0	
	Paynesville seawall - Detailed design	100	75	25	0	0	0	0	100	0	
	Mallacoota Seawall design	100	0	100	0	0	0	0	100	0	
	Lakes Entrance Seawall Reconstruction Stage 2	1,350	0	1,350	0	0	950	0	400	0	
	Refurbishment of the Bairnsdale Cenotaph	228	0	228	0	0	0	178	50	0	
	Livestock Exchange Sheep Pen Renewal	850	0	850	0	0	100	0	750	0	
	Total Other Infrastructure	4,201	275	3,133	793	0	1,425	278	2,498	0	
TOTAL INFRASTRUCTURE			27,388	975	23,552	2,861	0	7,639	283	19,466	0
TOTAL NEW CAPITAL WORKS 2019/20			35,115	2,208	30,006	2,901	0	8,031	283	26,801	0

* Road Safety Improvement at Scriveners Road, Lakes Entrance Stage 2 and Pearson Street, Bairnsdale Upgrade received 40% of their approved Fixing Country Roads grant funding in advance in the 2018/19 year totalling \$973K. \$225K has also been received in advance for Davison Oval Skate Park, Bairnsdale.

4.5.3 Works carried forward from the 2018/19 year

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	PROPERTY									
	Land									
11738	Property Acquisitions (Admin Services)	25	25	0	0	0	0	0	25	0
	Total Land	25	25	0	0	0	0	0	25	0
	Land Improvements									
	Total Land and land improvements	25	25	0	0	0	0	0	25	0
	Buildings									
11576	East Gippsland Livestock Exchange Bairnsdale - Sheep Pen Renewal	400	0	400	0	0	0	0	400	0
11579	Mallacoota Caravan Park - Toilet Block Renewal	240	0	240	0	0	0	0	240	0
11665	Toilet Block Replacement (Design) - Port of Bairnsdale	50	0	50	0	0	0	0	50	0
11660	Replacement of Toilet Block Harry Clues Recreation Reserve, Johnsonville	250	0	250	0	0	0	0	250	0
11575	New Pavilion Mallacoota Stage 1 and 2	400	0	400	0	0	363	0	37	0
	Total Buildings	1,340	0	1,340	0	0	363	0	977	0
	Building Improvements									
	Leasehold Improvements									
	Heritage buildings									
11718	Omeo Justice Precinct	88	0	88	0	0	0	0	88	0
	Total Heritage Buildings	88	0	88	0	0	0	0	88	0
	TOTAL PROPERTY	1,453	25	1,428	0	0	363	0	1,090	0
	PLANT AND EQUIPMENT									
	Plant, Machinery and Equipment									
11578	Vehicle Renewal	220	0	220	0	0	0	0	220	0
11577	Plant renewal	500	0	500	0	0	0	0	500	0
	Total Plant, Machinery and Equipment	720	0	720	0	0	0	0	720	0
	Fixtures, Fittings and Furniture									

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Computers and Telecommunications										
11369	ICT Systems Upgrade	250	0	250	0	0	0	0	250	0
11670	Asset Management System	13	0	13	0	0	0	0	13	0
11671	Security and Duress Devices - Customer Service	30	0	30	0	0	0	0	30	0
11585	Information Technology Infrastructure - Shire Wide	390	0	390	0	0	0	0	390	0
11672	Internal CCTV Renewal	150	0	150	0	0	0	0	150	0
Total Computers and Telecommunications			833	0	833	0	0	0	833	0
Heritage Plant and Equipment										
Library books										
11675	Library Management System Renewal	120	0	0	120	0	0	0	120	0
Total Library books			120	0	0	120	0	0	120	0
TOTAL PLANT AND EQUIPMENT			1,673	0	1,553	120	0	0	1,673	0
INFRASTRUCTURE										
Roads										
11644	Fernbank Glenaladale Road Widening	900	0	450	450	0	0	0	900	0
Total Roads			900	0	450	450	0	0	900	0
Bridges										
Footpaths and Cycleways										
11750	Great Alpine Road Footpath Design and Construction	95	95	0	0	0	0	0	95	0
11679	Omeo Mountain Bike Trails - Stage 1	1,350	1,350	0	0	0	1,350	0	0	0
Total Footpaths and Cycleways			1,445	1,445	0	0	0	1,350	0	95
Drainage										
11465	Drainage Bairnsdale Aerodrome	200	0	200	0	0	0	0	200	0
11388	Drainage Scheme Jones Bay/McMillan Street Industrial Estate Bairnsdale	570	0	570	0	0	0	0	570	0
Total Drainage			770	0	770	0	0	0	770	0
Recreational, Leisure and Community Facilities										
11688	Bairnsdale Outdoor Pool Change rooms	100	0	100	0	0	0	0	100	0
11622	BARC Fire Services	350	0	350	0	0	0	0	350	0
Total Recreational, Leisure and Community Facilities			450	0	450	0	0	0	450	0

Project No.	Capital Works Area 2019/20	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Waste Management											
11395	Lakes Entrance Waste Transfer Station, Lakes Entrance - Upgrade Transfer Station	1,500	0	0	650	850	0	0	1,500	0	
11698	Bairnsdale Cell 4 - Design	270	270	0	0	0	0	0	270	0	
11599	Bairnsdale Landfill Cell 3B	80	80	0	0	0	0	0	80	0	
11540	Relocation Gelantipy Waste Facility	47	0	47	0	0	0	0	47	0	
11741	Lakes Entrance Landfill E Waste Infrastructure	100	0	0	100	0	100	0	0	0	
Total Waste Management			1,997	350	47	750	850	100	0	1,897	0
Parks, Open Space and Streetscapes											
11716	Twin Rivers Streetscape	70	35	35	0	0	0	0	70	0	
11702	FMP Implementation - Paynesville Foreshore Upgrade	160	80	0	80	0	0	0	160	0	
11701	FMP Implementation - Metung Back Beach	120	0	0	120	0	0	0	120	0	
11705	Davison Oval Skatepark Upgrade	117	0	58	59	0	0	0	117	0	
11650	Orbost Streetscape	500	0	500	0	0	0	0	500	0	
11594	Walking Track - Mitchell River, Bairnsdale	174	0	174	0	0	0	0	174	0	
11625	Bairnsdale Streetscapes	250	0	250	0	0	0	0	250	0	
11708	Sunset Cove Play Space Renewal	50	0	50	0	0	0	0	50	0	
11704	Lakes Entrance Streetscapes	150	0	0	150	0	0	0	150	0	
11297	Open Space Eagle Point	66	0	66	0	0	0	66	0	0	
Total Parks, Open Space and Streetscapes			1,657	115	1,133	409	0	0	66	1,591	0
Aerodromes											
Off Street Car Parks											
Other Infrastructure											
11715	Progress Jetty Precinct Design	55	0	0	55	0	0	0	55	0	
11639	Benambra Playground Stage 2	35	0	35	0	0	0	0	35	0	
11772	Howitt Park Pump Track (Discretionary Fund)	20	0	20	0	0	0	0	20	0	
11768	Community Information Sign (Discretionary Fund)	10	0	10	0	0	0	0	10	0	
11770	Omeo/Ensay Engine Shelter (Discretionary Fund)	16	0	16	0	0	0	0	16	0	
11713	Metung Village Green Design	30	0	0	30	0	0	0	30	0	
Total Other Infrastructure			166	0	81	85	0	0	0	166	0
TOTAL INFRASTRUCTURE			7,385	1,910	2,931	1,694	850	1,450	66	5,869	0
TOTAL CARRIED FORWARD CAPITAL WORKS 2018/19			10,511	1,935	5,912	1,814	850	1,813	66	8,632	0

4.6 Major Projects (Non-Capital)

Major Projects (Non-Capital)			Summary of funding sources			
Project No.	Major Projects (Non-Capital) 2019/20	Project Cost \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
4.6.1 New Works						
	Bairnsdale Cell 3A Capping Design	100	0	0	100	0
	Bosworth Road Aftercare	21	0	0	21	0
	Orbost Landfill Aftercare	7	0	0	7	0
	Mallacoota Landfill Aftercare	7	0	0	7	0
	Bairnsdale Cell 1 Aftercare	13	0	0	13	0
	Bairnsdale Cell 2 Aftercare	11	0	0	11	0
	Bairnsdale RRC - Cell 1 and 2 - EPA Compliance Flare	250	0	0	250	0
	Design of WORLD Sporting Facilities	350	0	0	350	0
Total New Works Major Projects 2019/20			0	0	759	0
4.6.2 Carry Forward Major Projects 2018/19						
50008	Lakes Entrance Landfill Capping, Lakes Entrance	3,330	0	0	3,330	0
50003	Bairnsdale Landfill Cell 1 and 2 Capping	1,178	0	0	1,178	0
50015	Cann River Landfill Capping	350	0	0	350	0
Total Carry Forward Major Projects from 2018/19			0	0	4,858	0
TOTAL MAJOR PROJECTS (NON-CAPITAL) 2019/20			0	0	5,617	0

4.7 Capital Works 2020/21

Capital Works Area 2020/21	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
Total Land	100	100	0	0	0	0	0	100	0
Land Improvements									
Total Land and land improvements	100	100	0	0	0	0	0	100	0
Buildings									
Mallacoota Foreshore Holiday Park Toilet Block Design	20	0	20	0	0	0	0	20	0
Eagle Point Caravan Park Fire Safety Works	100	0	100	0	0	0	0	100	0
Eagle Point Caravan Park Amenities Block Renewal Design	30	0	30	0	0	0	0	30	0
Mallacoota Foreshore Holiday Park Fire Safety and Drainage Works	200	0	200	0	0	0	0	200	0
Energy Efficiency Upgrades	500	500	0	0	0	250	0	250	0
Forest Park Toilet Upgrade, Orbost	285	0	285	0	0	0	0	285	0
Gilsenan Reserve Toilet Replacement (Design and construct)	185	0	85	100	0	0	0	185	0
Relocate Eagle Point Toilet Block	550	0	275	275	0	300	0	250	0
Flagstaff Jetty Sewer Connection	50	0	0	50	0	0	0	50	0
Gymnastics Pavilion, Lucknow Recreation Reserve	1,300	1,300	0	0	0	650	100	550	0
Building Renewal (Council Owned)	1,000	0	1,000	0	0	0	0	1,000	0
Amenities Block - Metung Marina	390	0	390	0	0	0	0	390	0
BARC Pool Bi-Fold Door replacement	47	0	47	0	0	0	0	47	0
Eastwood Toilet and Playground Construction	370	170	0	200	0	0	0	370	0
Total Buildings	5,027	1,970	2,432	625	0	1,200	100	3,727	0

Capital Works Area 2020/21	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Building Improvements									
Leasehold Improvements									
Heritage buildings									
TOTAL PROPERTY	5,127	2,070	2,432	625	0	1,200	100	3,827	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant Replacement Program	1,180	0	1,180	0	0	0	0	1,180	0
Raymond Island Ferry Renewal	1,030	0	1,030	0	0	0	0	1,030	0
Vehicle Fleet Replacement Program	1,300	0	1,300	0	0	0	0	1,300	0
Total Plant, Machinery and Equipment	3,510	0	3,510	0	0	0	0	3,510	0
Fixtures, Fittings and Furniture									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	30	0	30	0	0	0	0	30	0
Computers and Telecommunications									
Digital Strategy Transition from Legacy Systems	300	0	300	0	0	0	0	300	0
ICT Renewal	300	0	300	0	0	0	0	300	0
Total Computers and Telecommunications	600	0	600	0	0	0	0	600	0
Heritage Plant and Equipment									
Library books									
Purchase Library Resources	250	62	188	0	0	0	0	250	0
Total Library books	250	62	188	0	0	0	0	250	0
TOTAL PLANT AND EQUIPMENT	4,390	62	4,328	0	0	0	0	4,390	0

Capital Works Area 2020/21	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads					0				
Renewal of Gravel Roads	1,200	0	1,200	0	0	0	0	1,200	0
Renewal Culverts	500	0	500	0	0	0	0	500	0
Seal gravel roads to be nominated	250	250	0	0	0	0	0	250	0
Reseal existing sealed roads	2,850	0	2,850	0	0	0	0	2,850	0
Kerb and Channel Replacement, Shire Wide	400	0	400	0	0	0	0	400	0
Pavement Rehabilitation at McMillan Street and Phillips Lane, Lucknow	1,118	0	900	0	0	623	0	495	0
Upgrade to Moroney Street, Bairnsdale	650	0	650	0	0	650	0	0	0
Forward Designs - Road and Drainage	250	0	250	0	0	0	0	250	0
Car Park Upgrades - McArthur St.	102	0	80	22	0	0	15	87	0
Payne Street Upgrade, Princes Highway to Forge Creek Road, Bairnsdale	750	0	600	150	0	750	0	0	0
Major Road Upgrades - to be allocated	1,574	0	1,792	0	0	971	0	603	0
VicRoads Program	500	125	375	0	0	400	0	100	0
Renew Guard Fence	100	0	100	0	0	0	0	100	0
Total Roads	10,244	375	9,697	172	0	3,394	15	6,835	0
Bridges									
Bridge Renewal to be nominated	1,849	0	1,849	0	0	599	0	1,250	0
Forward Bridge Design	50	0	50	0	0	0	0	50	0
Total Bridges	1,899	0	1,899	0	0	599	0	1,300	0
Footpaths and Cycleways					0				
Omeo Mountain Bike Trails - Stage 2	2,500	2,500	0	0	0	1,000	0	1,500	0
Eagle Point School Connection	223	223	0	0	0	0	0	223	0
Footpath Renewal Program	250	0	250	0	0	0	0	250	0
Total Footpaths and Cycleways	2,973	2,723	250	0	0	1,000	0	1,973	0

Capital Works Area 2020/21	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Drainage									
Marlo Town drainage upgrade	500	0	500	0	0	0	0	500	0
Lakes Tyers Beach Drainage Upgrade - Stage 1 (Flounders to Tavern)	500	0	500	0	0	0	0	500	0
AJ Freeman Drainage Renewal	100	0	100	0	0	0	0	100	0
Total Drainage	1,100	0	1,100	0	0	0	0	1,100	0
Recreational, Leisure and Community Facilities									
Davison Oval Skatepark - Stage 1 (not Stage 2)	25	0	25	0	0	25	0	0	0
North Arm Bridge Boat Ramp, Lakes Entrance	550	0	275	275	0	300	0	250	0
Recreation Centre Health Club Equipment Renewal	24	0	24	0	0	0	0	24	0
WORLD Netball Pavilion	150	0	75	75	0	100	0	50	0
Hard Court Renewal, Shire Wide	30	0	30	0	0	0	0	30	0
Community Facilities Small Project Renewal Fund, Shire Wide	40	0	20	20	0	0	0	40	0
BARC Main Pool Retiling	100	0	100	0	0	0	0	100	0
Back of House Communication System - Forge Theatre	28	0	0	0	28	0	0	28	0
BARC Stadium Schematic Design	65	65	0	0	0	0	0	65	0
Lakes Entrance Aquadome Master Plan	50	50	0	0	0	0	0	50	0
Total Recreational, Leisure and Community Facilities	1,062	115	549	370	28	425	0	637	0
Waste Management									
Bairnsdale Cell 4 Construction	2,250	0	2,250	0	0	0	0	2,250	0
Bairnsdale RRC - EPA Auditor Compliance - Gas ar	50	0	0	50	0	0	0	50	0
Skip Bins	50	0	50	0	0	0	0	50	0
Bairnsdale RRC - MAV Insurance, Security and Safety Upgrade	75	0	0	75	0	0	0	75	0
Bairnsdale RRC - EPA Litter Compliance Fencing	25	0	25	0	0	0	0	25	0
Total Waste Management	2,450	0	2,325	125	0	0	0	2,450	0

Capital Works Area 2020/21	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Parks, Open Space and Streetscapes									
Day Ave Park Omeo Playground	55	0	30	25	0	0	0	55	0
Marlo Triangle Park Upgrade	100	0	50	50	0	25	0	75	0
Bruthen Streetscape Detailed Design, Bruthen	125	0	100	25	0	0	0	125	0
Lakes Entrance Streetscape - Footpath	250	0	250	0	0	0	0	250	0
Replacement (North Side), Stages 2 and 3									
Port of Bairnsdale Precinct - Design	100	0	50	50	0	0	0	100	0
Lakes Entrance Foreshore Park Design	20	20	0	0	0	0	0	20	0
Total Parks, Open Space and Streetscapes	650	20	480	150	0	25	0	625	0
Aerodromes									
Off Street Car Parks									
Other Infrastructure									
Capital Discretionary Fund	200	50	150	0	0	0	0	200	0
Implement Capital Projects from Community Plans, Shire Wide	150	0	75	75	0	0	0	150	0
Metung Village Green and Shaving Point Detailed Design	60	0	0	60	0	0	0	60	0
Grant Seed Funding	200	50	150	0	0	0	0	200	0
Bairnsdale Laneways	150	75	0	75	0	0	0	150	0
Newlands Arm FMP Implementation	100	0	50	50	0	0	0	100	0
East Bairnsdale Play Area Renewal - Construct	60	0	60	0	0	0	0	60	0
Mallacoota Seawalls - Construction	750	0	750	0	0	600	0	150	0
Seawall Renewal (Annual Allocation)	300	0	300	0	0	0	0	300	0
Jemmy's Point - Stage 2	750	0	150	600	0	375	0	375	0
Progress Jetty Precinct Upgrade	600	0	0	600	0	300	0	300	0
Total Other Infrastructure	3,320	175	1,685	1,460	0	1,275	0	2,045	0
TOTAL INFRASTRUCTURE	23,698	3,408	17,985	2,277	28	6,718	15	16,965	0
TOTAL NEW CAPITAL WORKS 2020/21	33,215	5,540	24,745	2,902	28	7,918	115	25,182	0

4.8 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2020/21	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Bairnsdale Cell 3A Capping Design	100	0	0	100	0
Bosworth Road Aftercare	21	0	0	21	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
Total New Works Major Projects 2020/21	191	0	0	191	0

4.9 Capital Works 2021/22

Capital Works Area 2021/22	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
Total Land	100	100	0	0	0	0	0	100	0
Land Improvements									
Total Land and land improvements	100	100	0	0	0	0	0	100	0
Buildings									
Mallacoota Foreshore Holiday Park Toilet Block Construction	400	0	400	0	0	0	0	400	0
Council Managed Caravan Parks Fire Safety Works	50	0	50	0	0	0	0	50	0
Eagle Point Caravan Park Amenities Block Replacement	400	0	400	0	0	0	0	400	0
Recreation Reserve Toilets / Changerooms, Shire Wide	400	0	200	200	0	0	0	400	0
Toilet Block Replacement	350	0	350	0	0	0	0	350	0
Building Renewal (Council Owned)	1,400	0	1,400	0	0	0	0	1,400	0
Total Buildings	3,000	0	2,800	200	0	0	0	3,000	0
Building Improvements									
Leasehold Improvements									
Heritage buildings									
TOTAL PROPERTY	3,100	100	2,800	200	0	0	0	3,100	0

Capital Works Area 2021/22	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant Replacement Program	980	0	980	0	0	0	0	980	0
Raymond Island Ferry Renewal	1,290	0	1,290	0	0	0	0	1,290	0
Vehicle Fleet Replacement Program	1,206	0	1,206	0	0	0	0	1,206	0
Total Plant, Machinery and Equipment	3,476	0	3,476	0	0	0	0	3,476	0
Fixtures, Fittings and Furniture									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	30	0	30	0	0	0	0	30	0
Computers and Telecommunications									
Data Centre Hardware Refresh	350	0	350	0	0	0	0	350	0
ICT Hardware Refresh - Tablets and Mobile Phones	350	0	350	0	0	0	0	350	0
Scanner Refresh, Shire Wide	150	0	150	0	0	0	0	150	0
Digital Strategy	300	0	300	0	0	0	0	300	0
Total Computers and Telecommunications	1,150	0	1,150	0	0	0	0	1,150	0
Heritage Plant and Equipment									
Library books									
Purchase Library Resources	250	62	188	0	0	0	0	250	0
Total Library books	250	62	188	0	0	0	0	250	0
TOTAL PLANT AND EQUIPMENT	4,906	62	4,844	0	0	0	0	4,906	0

Capital Works Area 2021/22	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads					0				
Renewal of Gravel Roads	1,750	0	1,750	0	0	0	0	1,750	0
Renewal Culverts	700	0	700	0	0	0	0	700	0
Seal gravel roads to be nominated	250	0	0	250	0	0	0	250	0
Reseal existing sealed roads	4,200	0	4,200	0	0	0	0	4,200	0
Kerb and Channel Replacement, Shire Wide	500	0	500	0	0	0	0	500	0
Forward Designs - Road and Drainage	300	0	300	0	0	0	0	300	0
Upgrade to Moroney Street, Bairnsdale	700	0	700	0	0	0	0	700	0
Major Road Upgrades - to be allocated	3,495	0	2,330	1,165	0	2,995	0	500	0
Urban Improvement program Lakes Entrance and Bairnsdale	500	125	375	0	0	0	0	500	0
Vic Roads Program	500	125	375	0	0	400	0	100	0
Renew Guard Fence	100	0	100	0	0	0	0	100	0
Total Roads	12,995	250	11,330	1,415	0	3,395	0	9,600	0
Bridges									
Bridge Renewal	1,499	0	1,499	0	0	599	0	900	0
Bridge Replacement to be nominated	485	0	485	0	0	0	0	485	0
Total Bridges	1,984	0	1,984	0	0	599	0	1,385	0
Footpaths and Cycleways					0				
New Footpath Projects	500	500	0	0	0	0	0	500	0
Footpath Renewal	250	0	250	0	0	0	0	250	0
Total Footpaths and Cycleways	750	500	250	0	0	0	0	750	0
Drainage									
New Drainage to be nominated	445	445	0	0	0	0	0	445	0
Lakes Tyers Beach Drainage Upgrade - Stages 2 and 3	500	0	500	0	0	0	0	500	0
Total Drainage	945	445	500	0	0	0	0	945	0

Capital Works Area 2021/22	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Marine Safety to be nominated	300	100	200	0	0	100	0	200	0
Community Facilities Small Project Renewal Fund, Shire Wide	40	0	20	20	0	0	0	40	0
Hard Court Renewal	30	0	30	0	0	0	0	30	0
Recreation Centre Health Club Equipment Renewal	28	0	28	0	0	0	0	28	0
Total Recreational, Leisure and Community Facilities	398	100	278	20	0	100	0	298	0
Waste Management									
Bairnsdale Cell 4 Construction	2,250	0	2,250	0	0	0	0	2,250	0
Bairnsdale Cell 5 Design	100	0	100	0	0	0	0	100	0
Upgrade Bairnsdale Transfer Station	50	0	25	25	0	0	0	50	0
Total Waste Management	2,400	0	2,375	25	0	0	0	2,400	0
Parks, Open Space and Streetscapes									
Lakes Entrance Streetscape - Footpath Replacement (North Side), Stages 2 and 3	250	0	250	0	0	0	0	250	0
Playground Upgrades and Renewal	300	75	225	0	0	100	0	200	0
Total Parks, Open Space and Streetscapes	550	75	475	0	0	100	0	450	0
Aerodromes									
Off Street Car Parks									
Other Infrastructure									
Capital Discretionary Fund	200	50	150	0	0	0	0	200	0
Forward Designs	100	0	100	0	0	0	0	100	0
Grant Seed Funding	200	50	150	0	0	0	0	200	0
Mallacoota Seawalls - Construction	750	0	750	0	0	600	0	150	0
Seawall Renewal (Annual Allocation)	300	0	300	0	0	0	0	300	0
Total Other Infrastructure	1,550	100	1,450	0	0	600	0	950	0
TOTAL INFRASTRUCTURE	21,572	1,470	18,642	1,460	0	4,794	0	16,778	0
TOTAL NEW CAPITAL WORKS 2021/22	29,578	1,632	26,286	1,660	0	4,794	0	24,784	0

4.10 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2021/22	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Bairnsdale Cell 3A Capping Construction	2,300	0	0	2300	0
Bosworth Road Aftercare	21	0	0	21	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
Total New Works Major Projects 2021/22	2,391	0	0	2,391	0

4.11 Capital Works 2022/23

Capital Works Area 2022/23	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
Total Land	100	100	0	0	0	0	0	100	0
Land Improvements									
Total Land and land improvements	100	100	0	0	0	0	0	100	0
Buildings									
Caravan Park Renewal for Council Managed Park	850	0	850	0	0	0	0	850	0
Toilet Block Replacement	850	0	850	0	0	0	0	850	0
Building Renewal (Council Owned)	1,500	0	1,500	0	0	0	0	1,500	0
Total Buildings	3,200	0	3,200	0	0	0	0	3,200	0
Building Improvements									
Leasehold Improvements									
Heritage buildings									
TOTAL PROPERTY	3,300	100	3,200	0	0	0	0	3,300	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant Replacement Program	930	0	930	0	0	0	0	930	0
Raymond Island Ferry Renewal	300	0	300	0	0	0	0	300	0
Vehicle Fleet Replacement Program	751	0	751	0	0	0	0	751	0
Total Plant, Machinery and Equipment	1,981	0	1,981	0	0	0	0	1,981	0

Capital Works Area 2022/23	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Fixtures, Fittings and Furniture									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
Total Fixtures, Fittings and Furniture	30	0	30	0	0	0	0	30	0
Computers and Telecommunications									
ICT Renewal	300	0	300	0	0	0	0	300	0
Digital Strategy	300	0	300	0	0	0	0	300	0
Total Computers and Telecommunications	600	0	600	0	0	0	0	600	0
Heritage Plant and Equipment									
Library books									
Purchase Library Resources	250	0	250	0	0	0	0	250	0
Total Library books	250	0	250	0	0	0	0	250	0
TOTAL PLANT AND EQUIPMENT	2,861	0	2,861	0	0	0	0	2,861	0
INFRASTRUCTURE									
Roads					0				
Renewal of Gravel Roads	1,700	0	1,700	0	0	0	0	1,700	0
Renewal Culverts	700	0	700	0	0	0	0	700	0
Seal gravel roads to be nominated	250	0	0	250	0	0	0	250	0
Reseal existing sealed roads	4,250	0	4,250	0	0	0	0	4,250	0
Urban Improvement program Lakes Entrance and Bairnsdale	500	125	375	0	0	0	0	500	0
Forward Designs - Road and Drainage	300	0	300	0	0	0	0	300	0
Upgrade to Moroney Street, Bairnsdale	1,750	0	1,400	350	0	1,050	0	700	0
Major Road Upgrades to be allocated	2,335	0	1,557	778	0	1,123	0	1,212	0
Vic Roads Program	500	125	375	0	0	400	0	100	0
Renew Guard Fence	100	0	100	0	0	0	0	100	0
Total Roads	12,385	250	10,757	1,378	0	2,573	0	9,812	0

Capital Works Area 2022/23	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Bridges									
Bridge Renewal	2,600	0	2,600	0	0	0	0	2,600	0
Bridge Replacement to be nominated	482	0	482	0	0	0	0	482	0
Total Bridges	3,082	0	3,082	0	0	0	0	3,082	0
Footpaths and Cycleways					0				
Footpath Renewal Program	250	0	250	0	0	0	0	250	0
New Footpath Projects	500	500	0	0	0	0	0	500	0
Total Footpaths and Cycleways	750	500	250	0	0	0	0	750	0
Drainage									
New Drainage to be nominated	445	445	0	0	0	0	0	445	0
Lakes Tyers Beach Drainage Upgrade - Stages 2 and 3	500	0	500	0	0	0	0	500	0
Drainage Renewal to be nominated	500	0	500	0	0	0	0	500	0
Total Drainage	1,445	445	1,000	0	0	0	0	1,445	0
Recreational, Leisure and Community Facilities									
Marine Safety to be nominated	300	100	200	0	0	100	0	200	0
FMP Implementation - Eagle Point	1,100	0	550	550	0	550	0	550	0
Community Facilities Small Project Renewal Fund	40	0	20	20	0	0	0	40	0
Hard Court Renewal	30	0	30	0	0	0	0	30	0
WORLD Netball Pavilion and Courts and Soccer - Stage 1	2,500	0	1,250	1,250	0	2,000	0	500	0
Recreation Centre Health Club Equipment Renewal	115	0	115	0	0	0	0	115	0
Total Recreational, Leisure and Community Facilities	4,085	100	2,165	1,820	0	2,650	0	1,435	0

Capital Works Area 2022/23	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Waste Management									
Bairnsdale Cell 5 Design	100	0	100	0	0	0	0	100	0
Bairnsdale RRC - Waste Wheel Wash Relocation	100	0	0	100	0	0	0	100	0
Skip Bins and E waste stillages	200	0	200	0	0	0	0	200	0
Total Waste Management	400	0	300	100	0	0	0	400	0
Parks, Open Space and Streetscapes									
Foreshore Management Plans to be nominated	500	0	400	100	0	0	0	500	0
Port of Bairnsdale Streetscape	1,200	200	800	200	0	500	0	700	0
Playground Upgrades and Renewal	300	0	225	75	0	100	0	200	0
Bruthen Streetscape	740	0	370	370	0	250	0	490	0
Metung Village Green and Shaving Point Upgrade	300	0	150	150	0	0	0	300	0
Lakes Entrance Foreshore Park	770	500	270	0	0	300	0	470	0
Lakes Entrance Streetscape	500	0	500	0	0	0	0	500	0
Total Parks, Open Space and Streetscapes	4,310	700	2,715	895	0	1,150	0	3,160	0
Aerodromes									
Off Street Car Parks									
Other Infrastructure									
Capital Discretionary Fund	200	50	150	0	0	0	0	200	0
Forward Designs	362	0	362	0	0	0	0	362	0
Grant Seed Funding	200	0	150	50	0	0	0	200	0
Seawall Renewal (Annual Allocation)	300	0	300	0	0	0	0	300	0
Implement Capital Projects from Community Plans, Shire Wide	1,000	0	900	100	0	500	0	500	0
Total Other Infrastructure	2,062	50	1,862	150	0	500	0	1,562	0
TOTAL INFRASTRUCTURE	28,519	2,045	22,131	4,343	0	6,873	0	21,646	0
TOTAL NEW CAPITAL WORKS 2022/23	34,680	2,145	28,192	4,343	0	6,873	0	27,807	0

4.12 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2022/23	Project Cost \$'000	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowin gs
		\$'000	\$'000	\$'000	\$'000
Bairnsdale 3B Capping Construction	2,600	0	0	2600	0
Cann River Capping	1,700	0	0	1700	0
Bosworth Road Aftercare	23	0	0	23	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Cann River Landfill Aftercare	6	0	0	6	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
Total New Works Major Projects 2022/23	4,399	0	0	4,399	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan Projections			Trend +/-
						2020/21	2021/22	2022/23	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	7.06%	4.08%	(2.84%)	5.89%	6.51%	5.65%	o
Liquidity									
Working Capital	Current assets / current liabilities	2	333.34%	307.47%	243.12%	181.66%	168.16%	198.09%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	5.73%	230.47%	138.92%	104.83%	93.52%	99.14%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	10.80%	7.16%	5.71%	5.54%	2.64%	2.56%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.03%	4.04%	1.76%	0.48%	3.19%	0.22%	+
Indebtedness	Non-current liabilities / own source revenue		16.72%	12.65%	16.20%	10.50%	4.69%	8.71%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	71.86%	144.47%	176.61%	113.76%	115.71%	118.85%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	57.85%	60.38%	67.80%	62.00%	62.39%	63.65%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.57%	0.57%	0.56%	0.57%	0.59%	0.61%	-
Indicator	Measure	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan Projections			Trend +/-
						2020/21	2021/22	2022/23	
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$2,794	\$2,955	\$2,904	\$2,969	\$2,995	\$3,026	-
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,643	\$1,412	\$1,440	\$1,469	\$1,498	\$1,527	-
Workforce turnover	No. of permanent staff resignations and terminations / average no. of permanent staff for the financial year		11.40%	11.43%	11.11%	11.11%	11.11%	11.11%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators**1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The advance payment of \$7.751 million of the Victoria Grants Commission (VGC) 2019/20 payment in the 2018/19 year has impacted on the measure for the 2019/20 year, giving a negative result. It is expected that this ratio will remain positive over the remaining three years of the Strategic Resource Plan. A result of more than 0% indicates surpluses are being generated consistently and represents a lower risk of Council not being able to fund works and services.

2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level with no short term cash issues. Council aims to have a working capital ratio on average of at least 150%.

3. Unrestricted Cash

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. This indicator measures Council's ability to fund current liabilities with unrestricted cash if they all fell due at year end. The results for this indicator are relatively steady over the forecast periods and are at an acceptable level to fund short-term commitments. The indicator is impacted by the planned landfill rehabilitation works and will decline in years where estimated costs for planned works are provided for in current provisions.

4. Debt compared to rates

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt.

5. Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage of 100 or greater indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. Planned asset renewal for all years is greater than 100 percent.

6. Rates concentration

Reflects the extent of reliance on rate revenue to fund Council's ongoing services. Trend analysis indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature that will be charged in respect

GST Code refers to the classification of the supply type for the determination of Goods and Services

G = GST applicable

E = GST exempt

Fee Status

Non-Statutory - These fees are set by Council

Statutory - These fees are set by legislation

Note 1: Marina fees for Slip Bight Marina are subject to approval by the Minister for Energy, Environment and Climate Change.

Note 2: Marina fees for Metung Marina are subject to approval by the Minister for Energy, Environment and Climate Change, the Minister for Local Government and the Minister for Planning.

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Fees and Charges

2019-20

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
BUILDING FEES					
Plans and Occupancy Permit Search Fee Post 1997	Each	Non - Statutory	G	\$68.00	\$69.70
Plans and Occupancy Permit Urgent Search Fee Post 1997	Each	Non - Statutory	G	\$124.50	\$127.60
Plans and Occupancy Permit Search Fee Pre 1997	Each	Non - Statutory	G	\$124.50	\$127.60
Email Details (if scanning of paper files is required)	Each	Non - Statutory	G	\$10.30	\$10.60
Certificate Regulation 326(1) - (Sales)	Each	Statutory	E	\$52.20	\$46.10
Certificate Regulation 326(2) - (Design)	Each	Statutory	E	\$52.20	\$46.10
Storm Water Regulation 610 - (Class 1-10)	Each	Non - Statutory	E	\$41.10	\$42.00
Storm Water Regulation 610 - (Class 1)	Each	Statutory	E	\$64.10	\$141.10
Storm Water Regulation 610 - (Class 2-9)	Each	Statutory	E	\$64.10	\$141.10
Lodgement Classes (All) >= \$5000 Value	Each	Statutory	E	\$38.30	\$118.90
Council Consent (Siting) Regulation 310 and Parts 4, 5 and 8	Each	Statutory	E	\$262.10	\$262.10
Council Consent (Heritage) Section 29A	Each	Statutory	E	\$64.10	\$83.00
Notification to Neighbours for Council Consent and Report	Each	Non - Statutory	G	\$14.40	\$15.00
ESM Inspection and Education Fee	Each	Non - Statutory	G	\$116.10	\$119.00
PLANNING AND DEVELOPMENT					
Certificate of compliance	Each	Statutory	E	\$312.80	\$317.90
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from certain requirements prescribed under section 20(A) of the Act	Each	Statutory	E	\$924.30	\$939.30
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from the requirements referred to in section 20(4) of the Act	Each	Statutory	E	\$3,839.40	\$3,901.50
Planning and Subdivision Fees For New Applications					
Application - Class 1 - Use	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Class 2 - Single dwelling/ancillary up to \$10,000	Each	Statutory	E	\$192.00	\$195.10
Application - Class 3 - Single dwelling/ancillary \$10,001 to \$100,000	Each	Statutory	E	\$604.40	\$614.10
Application - Class 4 - Single dwelling/ancillary \$100,001 to \$500,000	Each	Statutory	E	\$1,237.10	\$1,257.20
Application - Class 5 - Single dwelling/ancillary \$500,001 to \$1,000,000	Each	Statutory	E	\$1,336.70	\$1,358.30
Application - Class 6 - Single dwelling/ancillary \$1,000,001 to no more than \$2,000,000	Each	Statutory	E	\$1,436.20	\$1,459.50
Application - Class 7 - VicSmart up to and including \$10,000	Each	Statutory	E	\$192.00	\$195.10
Application - Class 8 - VicSmart greater than \$10,000	Each	Statutory	E	\$412.40	\$419.10
Application - Class 9 - VicSmart to subdivide or consolidate land	Each	Statutory	E	\$192.00	\$195.10
Application - Class 10 - Vicsmart (other than a class 7, class 8 or class 9 permit)	Each	Statutory	E	\$192.00	\$195.10
Application - Class 11 - Development (other than class 2,3,7, 8 or subdivision) up to \$100,000	Each	Statutory	E	\$1,102.10	\$1,119.90
Application - Class 12 - Development (other than class 4,5,8 or subdivision) \$100,001 to \$1,000,000	Each	Statutory	E	\$1,486.00	\$1,510.00
Application - Class 13 - Development (other than class 6, 8 or subdivision) \$1,000,001 to \$5,000,000	Each	Statutory	E	\$3,277.70	\$3,330.70
Application - Class 14 - Development (other than class 8 or subdivision) \$5,000,001 to \$15,000,000	Each	Statutory	E	\$8,354.30	\$8,489.40
Application - Class 15 - Development (other than class 8 or subdivision) \$15,000,001 to \$50,000,000	Each	Statutory	E	\$24,636.20	\$25,034.50
Application - Class 16 - Development (other than class 8 or subdivision) greater than \$50,000,000	Each	Statutory	E	\$55,372.70	\$56,268.30
Application - Class 21 - to a) create, vary or remove restrictions, b) create or remove a right of way, c) create, vary or remove an easement other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Class 17 - Subdivide building (other than class 9)	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Class 18 - Subdivide land into 2 lots (other than class 9 or 16)	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Class 19 - boundary realignment or consolidate 2 or more lots	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Class 20 - Subdivide land (other than class 9, 16, 17, 18)	Each	Statutory	E	\$1265.60 per 100 lots created	\$1286.10 per 100 lots created
Application - Class 22 - A permit not otherwise provided for in the regulation	Each	Statutory	E	\$1,265.60	\$1,286.10

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Application - Combined permit application	Each	Statutory	E	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made
Application - Combined permit application and planning scheme amendment	Each	Statutory	E	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Application - Certification of plan of subdivision	Each	Statutory	E	\$167.80	\$170.50
Application - Alteration of a plan under section 10(2) of the Subdivision Act	Each	Statutory	E	\$106.70	\$108.40
Application - Amendment of certified plan under section 11(1) of the Subdivision Act	Each	Statutory	E	\$135.10	\$137.50
Satisfaction Matters	Each	Statutory	E	\$312.80	\$317.90
Time Extension to Planning Permit	Each	Non - Statutory	G	\$205.50	\$210.60
Copy of Planning Permit	Each	Non - Statutory	G	\$66.80	\$68.50
Title Search	Each	Non - Statutory	G	\$48.30	\$49.50
Advertising of Section 173 Agreements (less than 10 notices) plus any outgoings (paid advertisements, postage, etc.)	Each	Non - Statutory	G	\$116.20	\$119.10
Advertising of Section 173 Agreements (for each additional notice above 10 notices)	Each	Non - Statutory	G	\$3.50	\$3.60
Written planning advice	Each	Non - Statutory	G	\$104.90	\$107.50
Fee for an agreement to a proposal to amend or end an agreement under S 173 of the Act	Each	Statutory	E	\$632.80	\$643.00
Planning and Subdivision Fees For Amended Applications					
Application - Use	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Amendment to a permit (other than use or development for single dwelling on single lot or ancillary) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is \$10,000 or less	Each	Statutory	E	\$192.00	\$195.10
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Each	Statutory	E	\$604.40	\$614.10
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	Each	Statutory	E	\$1,237.10	\$1,257.20
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000	Each	Statutory	E	\$1,336.70	\$1,358.30
Application - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Each	Statutory	E	\$192.00	\$195.10

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Application - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Each	Statutory	E	\$412.40	\$419.10
Application - Amendment to Class 9 permit	Each	Statutory	E	\$192.00	\$195.10
Application - Amendment to Class 10 permit	Each	Statutory	E	\$1,102.10	\$195.10
Application - Amendment to a class 11 permit, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Each	Statutory	E	\$1,486.00	\$1,119.90
Application - Amendment to a class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Each	Statutory	E	\$1,265.60	\$1,510.00
Application - Amendment to a class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is more than \$1,000,000	Each	Statutory	E	\$3,277.10	\$3,330.70
Application - Amendment to Class 17 permit	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Amendment to Class 18 permit	Each	Statutory	E	\$1,265.60	\$1,286.10
Application - Amendment to Class 19 permit	Each	Statutory	E	\$1,265.60 per 100 lots created	\$1,265.60 per 100 lots created
Application - Amendment to Class 20 permit	Each	Statutory	E		\$1,265.60 per 100 lots created
Application - Amendment to Class 21 permit	Each	Statutory	E	\$1,265.60	\$1,286.10
Application to amend an application for a permit under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit
Application to amend an 'application to amend a permit' under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit
Application to amend an application for a permit or application to amend an application to amend a permit where the amendment has the effect of changing the class of that permit to a new class	Each	Statutory	E	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit
Application - Combined application to amend permit	Each	Statutory	E	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
CARAVAN PARK REGISTRATIONS					
Registration Transfer	Each	Statutory	E	5 fee units	5 fee units
Registration fee (per site)	Each	Statutory	E	See below	See below
Registration Not exceeding 25 sites (3 year registration)	Each	Statutory	E	17 fee units	17 fee units
Registration Exceeding 25 but not exceeding 50 sites (3 year registration)	Each	Statutory	E	34 fee units	34 fee units
Registration Exceeding 50 but not exceeding 100 sites (3 year registration)	Each	Statutory	E	68 fee units	68 fee units
Registration Exceeding 100 but not exceeding 150 sites (3 year registration)	Each	Statutory	E	103 fee units	103 fee units
Registration Exceeding 150 but not exceeding 200 sites (3 year registration)	Each	Statutory	E	137 fee units	137 fee units
Registration Exceeding 200 but not exceeding 250 sites (3 year registration)	Each	Statutory	E	171 fee units	171 fee units
Registration Exceeding 250 but not exceeding 300 sites (3 year registration)	Each	Statutory	E	205 fee units	205 fee units
Registration Exceeding 300 but not exceeding 350 sites (3 year registration)	Each	Statutory	E	240 fee units	240 fee units
Registration Exceeding 350 but not exceeding 400 sites (3 year registration)	Each	Statutory	E	274 fee units	274 fee units
Registration Exceeding 400 but not exceeding 450 sites (3 year registration)	Each	Statutory	E	308 fee units	308 fee units
Registration Exceeding 450 but not exceeding 500 sites (3 year registration)	Each	Statutory	E	342 fee units	342 fee units
Registration Exceeding 500 but not exceeding 550 sites (3 year registration)	Each	Statutory	E	376 fee units	376 fee units
Registration Exceeding 550 but not exceeding 600 sites (3 year registration)	Each	Statutory	E	441 fee units	441 fee units
Registration Exceeding 600 but not exceeding 650 sites (3 year registration)	Each	Statutory	E	445 fee units	445 fee units
Registration Exceeding 650 but not exceeding 700 sites (3 year registration)	Each	Statutory	E	479 fee units	479 fee units
Registration Exceeding 700 but not exceeding 750 sites (3 year registration)	Each	Statutory	E	513 fee units	513 fee units
Registration Exceeding 750 but not exceeding 800 sites (3 year registration)	Each	Statutory	E	574 fee units	574 fee units
Registration Exceeding 800 but not exceeding 850 sites (3 year registration)	Each	Statutory	E	582 fee units	582 fee units
Registration Exceeding 850 but not exceeding 900 sites (3 year registration)	Each	Statutory	E	616 fee units	616 fee units
Registration Exceeding 900 but not exceeding 950 sites (3 year registration)	Each	Statutory	E	650 fee units	650 fee units
Registration Exceeding 950 but not exceeding 1000 sites (3 year registration)	Each	Statutory	E	684 fee units	684 fee units
Registration Exceeding 1000 but not exceeding 1050 sites (3 year registration)	Each	Statutory	E	719 fee units	719 fee units
Registration Exceeding 1050 but not exceeding 1100 sites (3 year registration)	Each	Statutory	E	753 fee units	753 fee units
Registration Exceeding 1100 but not exceeding 1150 sites (3 year registration)	Each	Statutory	E	787 fee units	787 fee units
Registration Exceeding 1150 but not exceeding 1200 sites (3 year registration)	Each	Statutory	E	821 fee units	821 fee units
Registration Exceeding 1200 but not exceeding 1250 sites (3 year registration)	Each	Statutory	E	855 fee units	855 fee units
Registration Exceeding 1250 but not exceeding 1300 sites (3 year registration)	Each	Statutory	E	890 fee units	890 fee units
Registration Exceeding 1300 but not exceeding 1350 sites (3 year registration)	Each	Statutory	E	924 fee units	924 fee units
Registration Exceeding 1350 but not exceeding 1400 sites (3 year registration)	Each	Statutory	E	958 fee units	958 fee units
Registration Exceeding 1400 but not exceeding 1450 sites (3 year registration)	Each	Statutory	E	992 fee units	992 fee units

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
FOOD PREMISES					
Registration (Up to 5 Employees)					
Core Business (Class 1)	Annual	Non - Statutory	E	\$644.30	\$660.00
Core Business (Class 2)	Annual	Non - Statutory	E	\$644.30	\$660.00
Core Business (Class 3)	Annual	Non - Statutory	E	\$219.90	\$225.00
Non-Core Business (Class 1)	Annual	Non - Statutory	E	\$368.90	\$378.00
Non-Core Business (Class 2)	Annual	Non - Statutory	E	\$368.90	\$378.00
Community Groups	Annual	Non - Statutory	E	\$88.40	\$90.00
Each Additional Employee - Non third party audited	Annual	Non - Statutory	E	\$36.90	\$38.00
Each Additional Employee - Third party audited	Annual	Non - Statutory	E	\$19.30	\$20.00
Registration Transfer	Each	Non - Statutory	E	50% of annual fee	50% of annual fee
Registration - Temporary Stalls (Other than Not-For-Profit)	Daily	Non - Statutory	E	\$51.40	\$53.00
Registration Renewal - Temporary Stalls (Other than Not-For-Profit)	Annual	Non - Statutory	E	\$219.90	\$225.00
Food and Water Sample Administration Fee - 2nd Non-Compliant Sample	Each	Non - Statutory	G	\$155.20	\$159.00
Food Safety Plan Compliance Checking Fee - Non-Compliance after Two Visits	Each	Non - Statutory	G	\$72.00	\$74.00
New registered premises application fee Food Class 1 and 2 (plus Renewal fee)	Each	Non - Statutory	G	\$253.80	\$260.00
New registered premises application fee Food Class 3 (plus Renewal fee)	Each	Non - Statutory	G	\$127.50	\$131.00
New registered premises application fee Health premises (plus Renewal fee)	Each	Non - Statutory	G	\$78.10	\$80.00
Administration fee for refunds	Each	Non - Statutory	G	\$64.80	\$67.00
Solicitors request for information on a food premises Class 1, 2 and 3	Each	Non - Statutory	G	\$260.00	\$267.00
Solicitors request for information on a health premises	Each	Non - Statutory	G	\$260.00	\$267.00
Solicitors request for information on a caravan park	Each	Non - Statutory	G	\$260.00	\$267.00
HEALTH					
Prescribed Accommodation less than 25 beds	Each	Non - Statutory	E	\$219.90	\$225.00
Prescribed Accommodation 25 beds or greater	Each	Non - Statutory	E	\$333.00	\$341.00
Prescribed Accommodation Transfer (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Search Fee - Copy of Septic Plan/Permit	Each	Non - Statutory	E	\$23.50	\$24.00
Septic Tank Permit	Each	Non - Statutory	E	\$574.40	\$589.00
Septic Tank Permit - Alteration to Existing (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Septic Tank Permit - Composting Toilet (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Septic tank permit renewal fee (Expires after 2 years)	Each	Non - Statutory	G	\$229.20	\$235.00
Registration - Health Premises	Annual	Non - Statutory	E	\$236.40	\$242.00
Registration Transfer - Health Premises (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee
Vaccinations - Hepatitis B (single dose)	Each	Non - Statutory	E	\$30.00	\$31.00
Vaccinations - Influenza vaccination at a Council session (single dose)	Each	Non - Statutory	E	\$25.00	\$26.00
Vaccinations - Influenza vaccination at a workplace (single dose) - Stain 4	Each	Non - Statutory	E	\$35.00	\$36.00
Vaccinations - Whooping Cough (single dose)	Each	Non - Statutory	E	\$49.00	\$50.00
Administration Fee Vaccinations	Each	Non - Statutory	G	\$5.90	\$6.00
Thermometer	Each	Non - Statutory	G	\$66.80	\$68.00
PUBLICATIONS					
Freedom of Information Request Fee	Each	Statutory	E	\$28.90	\$29.60
Freedom of Information Request (In the public's interest)	Each	Statutory	E	Free	Free
Freedom of Information Access Search Charge	Hourly	Statutory	G	\$21.70	\$22.20
Freedom of Information Access Supervision Charge	Quarter of Hour	Statutory	G	\$5.40	\$5.60
Freedom of Information Access Photocopying Charge	A4 Black and White Page	Statutory	G	\$0.20	\$0.20
Note - Other reasonable costs for access may be charged in accordance with Freedom of Information (Access Charges) Regulations 2014.					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
AERODROME					
Overnight Storage - Hangar (per visit)	Each	Non - Statutory	G	\$17.20	\$18.00
Weekly Storage	Weekly	Non - Statutory	G	\$49.00	\$50.00
RAYMOND ISLAND FERRY					
Ferry Pass - Owners of developed land - Cars, Motor Cycles - First Vehicle	Annual	Non - Statutory	G	Free	Free
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Second Vehicle	Annual	Non - Statutory	G	Free	Free
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Third and Subsequent Vehicles	Annual	Non - Statutory	G	\$257.00	\$265.00
Ferry Pass - Non-owners of developed land - Cars, Motor Cycles	Annual	Non - Statutory	G	\$257.00	\$265.00
Ferry Pass - Trucks and Buses	Annual	Non - Statutory	G	\$525.00	\$540.00
Cars (per return trip) *	Each	Non - Statutory	G	\$13.00	\$13.00
Motor Cycles (per return trip) *	Each	Non - Statutory	G	\$6.00	\$6.00
Hazardous Chemical Truck (per return trip)	Each	Non - Statutory	G	\$37.00	\$38.00
Out of Hours Service (per return trip)	Each	Non - Statutory	G	\$255.00	\$265.00
Trucks and Buses 20GVM or less (per return trip) *	Each	Non - Statutory	G	\$19.00	\$20.00
Trucks and Buses greater than 20GVM (per return trip) *	Each	Non - Statutory	G	\$27.00	\$28.00
Commercial vehicle towing a trailer (per return trip) *	Each	Non - Statutory	G	\$27.00	\$28.00
Truck and Buses 20GVM or less towing a trailer (per return trip) *	Each	Non - Statutory	G	\$37.00	\$38.00
Truck and Buses greater than 20GVM towing a trailer (per return trip) *	Each	Non - Statutory	G	\$53.00	\$55.00
Hazardous Chemical Truck towing a trailer (per return trip)	Each	Non - Statutory	G	\$72.00	\$74.00
Note - All single trips "each" fees, marked with an * may be purchased in blocks of 10 return trips					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
LOCAL LAWS					
Animal Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$74.00 to \$738.00	\$74.00 to \$738.00
Impounding of Livestock Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$295.00 to \$590.00	\$295.00 to \$590.00
Parking Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$74.00 to \$148.00	\$74.00 to \$148.00
Litter Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$289.00 to \$1,732.00	\$289.00 to \$1,732.00
Vehicles on nature strip for display purposes (up to 4 vehicles)	Annual	Non - Statutory	E	\$437.00	\$448.00
Goods on footpath (1m x 1m)	Annual	Non - Statutory	E	\$110.00	\$113.00
Permit - Grazing	Annual	Non - Statutory	E	\$110.00	\$113.00
Domestic Animal Business (For period starting 10/4 each year)	Annual	Non - Statutory	E	\$216.00	\$221.00
Permit - Other	Each	Non - Statutory	E	\$110.00	\$113.00
Fine - Local Laws	Each	Statutory	E	1 penalty unit under Local Government Act. Currently \$100	1 penalty unit under Local Government Act. Currently \$100
General Local Laws Impoundment - Administration	Each	Non - Statutory	G	\$45.00	\$46.00
General Local Laws Impoundment - Call Out - Business Hours	Hourly	Non - Statutory	G	\$45.00	\$46.00
General Local Laws Impoundment - Call Out - After Hours	Hourly	Non - Statutory	G	\$76.00	\$78.00
General Local Laws Impoundment - Release Fee	Each	Non - Statutory	G	\$76.00	\$78.00
Inspection Fee - Other	Each	Non - Statutory	G	\$116.00	\$119.00
LOCAL LAWS - fees apply from 10 April each year					
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (full fee)	Each	Non - Statutory	E	\$183.00	\$188.00
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (pensioner)	Each	Non - Statutory	E	\$91.50	\$93.80
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age; OR animal kept for breeding with a Domestic Animal Business - (full fee)	Each	Non - Statutory	E	\$61.50	\$63.00
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age - ; OR animal kept for breeding with a Domestic Animal Business (pensioner)	Each	Non - Statutory	E	\$31.00	\$32.00
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (full fee)	Each	Non - Statutory	E	\$33.00	\$34.00
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in+A33 the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (pensioner)	Each	Non - Statutory	E	\$16.50	\$17.00
Dog/Cat Impoundment Release Base Fee (excludes Contractor fee)	Each	Non - Statutory	E	\$67.00	\$69.00
Dog/Cat Tag Replacement	Each	Non - Statutory	E	\$5.65	\$6.00
Permit - keeping more than two dogs or two cats	Each	Non - Statutory	E	\$51.00	\$52.00
Cat Trap Replacement Fee	Each	Non - Statutory	E	\$169.50	\$174.00
Hoarding Permit	Each	Non - Statutory	E	\$110.00	\$113.00
Hoarding Permit - Additional Fee (after two weeks)	Per Square Metre Per Week	Non - Statutory	E	\$5.65	\$6.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
LIBRARY					
Inter Library Loan Charge	Each	Non - Statutory	G	\$3.50	\$3.60
Inter Library Loan Fine (Overdue <4 weeks)	Each	Non - Statutory	E	\$9.50	\$10.00
Inter Library Loan Fine (Overdue 4-6 weeks)	Each	Non - Statutory	E	\$19.50	\$20.00
Inter Library Loan - Plastic Loan Straps (Replacement)	Each	Non - Statutory	G	\$4.00	\$4.00
Laminating Pouch A4	Each	Non - Statutory	G	\$0.70	\$0.70
Scanning - up to 10 pages	Each	Non - Statutory	G	Free	Free
Overdue Charge (per Reminder Notice)	Each	Non - Statutory	E	\$1.40	\$1.40
Overdue Charge (Final Reminder)	Each	Non - Statutory	E	\$2.50	\$2.50
Repairs - General	Each	Non - Statutory	G	Up to \$25	Up to \$25
Repairs - Pages (per item - Torn, Loose)	Each	Non - Statutory	G	\$4.10	\$4.20
Recovering Charge (per Item)	Each	Non - Statutory	E	Up to \$30	Up to \$30
Replace Barcode (per item)	Each	Non - Statutory	G	\$3.40	\$3.50
Replace Library Card (per item)	Each	Non - Statutory	G	\$3.30	\$3.40
Replace Due Date Slip (per Item)	Each	Non - Statutory	G	\$1.40	\$1.40
Replace Talking Book CD	Each	Non - Statutory	G	\$40.00	\$40.00
Replace Playaway battery cover	Each	Non - Statutory	G		\$2.00
Replace Playaway lanyard	Each	Non - Statutory	G		\$1.00
Book Trimming (per Item)	Each	Non - Statutory	G	\$6.40	\$6.50
Replace a Page (per Item)	Each	Non - Statutory	G	\$6.40	\$6.50
Replace Talking Book Case (per Item)	Each	Non - Statutory	G	Up to \$40	Up to \$40
Replace CD/DVD Case (per Item)	Each	Non - Statutory	G	\$4.00	\$4.00
Disc cleaning	Each	Non - Statutory	G		\$5.00
Library bag	Each	Non - Statutory	G		\$5.00
Process Charge (per Item)	Each	Non - Statutory	G	\$6.70	\$6.50
PHOTOCOPYING					
Photocopying Black and White (per A4 page)	Each	Non - Statutory	G	\$0.30	\$0.30
Photocopying colour (per A4 page)	Each	Non - Statutory	G	\$1.30	\$1.30
Photocopying (per A3 page)	Each	Non - Statutory	G	\$0.50	\$0.50
Photocopying - Colour (per A3 page)	Each	Non - Statutory	G	\$2.10	\$2.10
PLAN COPYING					
Plan Copying (per A0 copy)	Each	Non - Statutory	G	\$17.30	\$17.70
Plan Copying/Photocopying - Multiple Copies (A0)	Each	Non - Statutory	G	\$13.90	\$14.20
Plan Copying (per A1 copy)	Each	Non - Statutory	G	\$17.30	\$17.70
Plan Copying/Photocopying - Multiple Copies (A1)	Each	Non - Statutory	G	\$13.90	\$14.20
Plan Copying (per A2 copy)	Each	Non - Statutory	G	\$17.30	\$17.70
Plan Copying/Photocopying - Multiple Copies (A2)	Each	Non - Statutory	G	\$13.90	\$14.20
FACILITY HIRE - BAIRNSDALE LIBRARY					
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	\$8.00	\$8.00
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$48.10	\$48.00
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	\$24.00	\$24.00
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$72.10	\$72.00
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$144.30	\$144.00
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	\$11.60	\$12.00
hours)	Each	Non - Statutory	G	\$34.60	\$36.00
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$69.20	\$72.00
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	\$34.60	\$36.00
hours)	Each	Non - Statutory	G	\$103.90	\$108.00
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$207.80	\$216.00
Bairnsdale - Library kitchen only, Community Groups	Hourly	Non - Statutory	G	\$5.90	\$6.00
Bairnsdale - Library kitchen only, Community Groups (4 hours)	Each	Non - Statutory	G	\$17.40	\$18.00
Bairnsdale - Library kitchen only, Community Groups (8 hours)	Daily	Non - Statutory	G	\$34.60	\$36.00
Bairnsdale - Library kitchen only, Government/Private	Hourly	Non - Statutory	G	\$17.40	\$18.00
Bairnsdale - Library kitchen only, Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$54.00
Bairnsdale - Library kitchen only, Government/Private (8 hours)	Daily	Non - Statutory	G	\$103.90	\$108.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
FACILITY HIRE - OTHER					
Paynesville - Community Hall, including kitchen - Permanent Users	Hourly	Non - Statutory	G	\$7.00	\$7.00
Paynesville - Community Hall, including kitchen - Permanent Users (4 hours)	Each	Non - Statutory	G	\$21.00	\$21.00
Paynesville - Community Hall, including kitchen - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$41.00	\$42.00
Paynesville - Community Hall, including kitchen - Community Groups	Hourly	Non - Statutory	G	\$14.00	\$14.00
Paynesville - Community Hall, including kitchen - Community Groups (4 hours)	Each	Non - Statutory	G	\$41.50	\$42.00
Paynesville - Community Hall, including kitchen - Community Groups (8 hours)	Daily	Non - Statutory	G	\$83.00	\$84.00
Paynesville - Community Hall, including kitchen - Government/Private	Hourly	Non - Statutory	G	\$41.50	\$42.00
Paynesville - Community Hall, including kitchen - Government/Private (4 hours)	Each	Non - Statutory	G	\$124.00	\$126.00
Paynesville - Community Hall, including kitchen - Government/Private (8 hours)	Daily	Non - Statutory	G	\$248.00	\$252.00
Paynesville - Kitchen Only - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00
Paynesville - Kitchen Only - Permanent Users (4 hours)	Each	Non - Statutory	G	\$8.70	\$9.00
Paynesville - Kitchen Only - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Kitchen Only - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00
Paynesville - Kitchen Only - Community Groups (4 hours)	Each	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Kitchen Only - Community Groups (8 hours)	Daily	Non - Statutory	G	\$34.50	\$36.00
Paynesville - Kitchen Only - Government/Private	Hourly	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Kitchen Only - Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$54.00
Paynesville - Kitchen Only - Government/Private (8 hours)	Daily	Non - Statutory	G	\$104.00	\$108.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Paynesville - Meeting Rooms 1 or 2 - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00
Paynesville - Meeting Rooms 1 or 2 - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00
Paynesville - Office - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00
Paynesville - Office - Permanent Users (4 hours)	Each	Non - Statutory	G	\$8.50	\$9.00
Paynesville - Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Office - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00
Paynesville - Office - Community Groups (4 hours)	Each	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Office - Community Groups (8 hours)	Daily	Non - Statutory	G	\$34.50	\$36.00
Paynesville - Office - Government/Private	Hourly	Non - Statutory	G	\$17.50	\$18.00
Paynesville - Office - Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$54.00
Paynesville - Office - Government/Private (8 hours)	Daily	Non - Statutory	G	\$104.00	\$108.00
Lakes Entrance - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00
Lakes Entrance - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00
Lakes Entrance - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00
Lakes Entrance - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00
Lakes Entrance - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Lakes Entrance - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00
Lakes Entrance - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00
Lakes Entrance - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00
Lakes Entrance - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00
Orbost - The Bemm Office - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00
Orbost - The Bemm Office - Permanent Users (4 hours)	Each	Non - Statutory	G	\$9.00	\$9.00
Orbost - The Bemm Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$17.50	\$18.00
Orbost - The Bemm Office - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00
Orbost - The Bemm Office - Community Groups (4 hours)	Each	Non - Statutory	G	\$17.50	\$18.00
Orbost - The Bemm Office - Community Groups (8 hours)	Daily	Non - Statutory	G	\$34.50	\$36.00
Orbost - The Bemm Office - Government/Private	Hourly	Non - Statutory	G	\$17.50	\$18.00
Orbost - The Bemm Office - Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$54.00
Orbost - The Bemm Office - Government/Private (8 hours)	Daily	Non - Statutory	G	\$104.00	\$108.00
Orbost - The Snowy Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$41.00	\$42.00
Orbost - The Brodribb Room - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00
Orbost - The Brodribb Room - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00
Orbost - The Brodribb Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00
Orbost - The Brodribb Room - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00
Orbost - The Brodribb Room - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Orbost - The Brodribb Room - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Orbost - The Brodribb Room - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00
Orbost - The Brodribb Room - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00
Orbost - The Brodribb Room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00
Orbost - Mechanics Hall - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00
Orbost - Mechanics Hall - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00
Orbost - Mechanics Hall - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00
Orbost - Mechanics Hall - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00
Orbost - Mechanics Hall - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Orbost - Mechanics Hall - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00
Orbost - Mechanics Hall - Government/Private Groups	Hourly	Non - Statutory	G	\$24.00	\$24.00
Orbost - Mechanics Hall - Government/Private Groups (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00
Orbost - Mechanics Hall - Government/Private Groups (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00
Mallacoota - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00
Mallacoota - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00
Mallacoota - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00
Mallacoota - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00
Mallacoota - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00
Mallacoota - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00
Mallacoota - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00
Mallacoota - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00
Mallacoota - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	\$143.00	\$144.00
Omeo Service Centre Training room - Community Groups and Permanent Users	Hourly	Non - Statutory	G	\$6.00	\$6.00
hours)	Each	Non - Statutory	G	\$17.50	\$18.00
hours)	Daily	Non - Statutory	G	\$34.50	\$36.00
Omeo Service Centre Training room - Government/Private	Hourly	Non - Statutory	G	\$17.50	\$18.00
Omeo Service Centre Training room - Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$54.00
Omeo Service Centre Training room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$104.00	\$108.00
Omeo Service Centre Meeting room - Community Groups and Permanent Users	Hourly	Non - Statutory	G	\$6.00	\$3.00
Omeo Service Centre Meeting room - Community Groups and Permanent Users (4 hours)	Each	Non - Statutory	G	\$17.50	\$9.00
Omeo Service Centre Meeting room - Community Groups and Permanent Users (8 hours)	Daily	Non - Statutory	G	\$34.70	\$18.00
Omeo Service Centre - Meeting room - Government/Private	Hourly	Non - Statutory	G	\$17.50	\$9.00
Omeo Service Centre - Meeting room - Government/Private (4 hours)	Each	Non - Statutory	G	\$52.00	\$27.00
Omeo Service Centre - Meeting room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$104.00	\$54.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
JETTIES - PRIVATE					
General Fees					
Administration Fee New License	Each	Non - Statutory	G	\$61.00	\$63.00
Transfer Jetty License Fee	On Jetty Property Sale	Non - Statutory	G	\$71.00	\$73.00
Application to Build New/Extend Existing Private Jetty	Each	Non - Statutory	G	\$186.00	\$191.00
Administration Fee for Late Payment	On Each Letter	Non - Statutory	G	\$37.00	\$38.00
CHINAMAN'S CREEK PRIVATE JETTIES					
Jetty - Residential rate (per m2)	Annual	Non - Statutory	G	\$13.50	\$14.00
Jetty 158 Each License	Annual	Non - Statutory	G	\$524.00	\$537.00
Jetty 159 Each License	Annual	Non - Statutory	G	\$422.00	\$433.00
Jetty 160 Each License	Annual	Non - Statutory	G	\$435.00	\$446.00
Jetty 161 Each Mooring	Annual	Non - Statutory	G	\$382.00	\$392.00
Jetty 201 Each License	Annual	Non - Statutory	G	\$400.00	\$410.00
Jetty 307 Each License	Annual	Non - Statutory	G	\$443.00	\$454.00
MALLACOOTA INLET JETTIES					
Rental Fees					
Jetty M1 Each License	Annual	Non - Statutory	G	\$866.00	\$888.00
Jetty M2 Each License	Annual	Non - Statutory	G	\$2,010.00	\$2,060.00
Jetty M3 Each License	Annual	Non - Statutory	G	\$798.00	\$818.00
Jetty M4 Each License	Annual	Non - Statutory	G	\$902.00	\$925.00
Jetty M6 Each License	Annual	Non - Statutory	G	\$859.00	\$880.00
Jetty M7 Each License	Annual	Non - Statutory	G	\$864.00	\$886.00
Jetty M8 Each License	Annual	Non - Statutory	G	\$790.00	\$810.00
Jetty M9 Each License	Annual	Non - Statutory	G	\$894.00	\$916.00
Jetty M10 Each License	Annual	Non - Statutory	G	\$868.00	\$890.00
Jetty M11 Each License	Annual	Non - Statutory	G	\$858.00	\$879.00
Jetty M14 Each License	Annual	Non - Statutory	G	\$768.00	\$787.00
Jetty M15 Each License	Annual	Non - Statutory	G	\$760.00	\$779.00
Jetty M16 Each License	Annual	Non - Statutory	G	\$742.00	\$761.00
Jetty M17 Each License	Annual	Non - Statutory	G	\$758.00	\$777.00
Jetty M18 Each License	Annual	Non - Statutory	G	\$751.00	\$770.00
Jetty M19 Each License	Annual	Non - Statutory	G	\$773.00	\$792.00
Jetty M20 Each License	Annual	Non - Statutory	G	\$814.00	\$834.00
Jetty M21 Each License	Annual	Non - Statutory	G	\$750.00	\$769.00
Jetty M22 Each License	Annual	Non - Statutory	G	\$832.00	\$853.00
Jetty M23 Each License	Annual	Non - Statutory	G	\$762.00	\$781.00
Jetty M24 Each License	Annual	Non - Statutory	G	\$740.00	\$759.00
Jetty M25 Each License	Annual	Non - Statutory	G	\$821.00	\$842.00
Jetty M26 Each License	Annual	Non - Statutory	G	\$743.00	\$762.00
Jetty M27 Each License	Annual	Non - Statutory	G	\$787.00	\$807.00
Jetty M28 Each License	Annual	Non - Statutory	G	\$769.00	\$788.00
Jetty M29 Each License	Annual	Non - Statutory	G	\$415.00	\$425.00
Jetty M30 Each License	Annual	Non - Statutory	G	\$746.00	\$765.00
Jetty M31 Each License	Annual	Non - Statutory	G	\$741.00	\$760.00
Jetty M32 Each License	Annual	Non - Statutory	G	\$764.00	\$783.00
Jetty M33 Each License	Annual	Non - Statutory	G	\$808.00	\$828.00
Jetty M34 Each License	Annual	Non - Statutory	G	\$1,131.00	\$1,159.00
Jetty M35 Each License	Annual	Non - Statutory	G	\$756.00	\$775.00
Jetty M36 Each License	Annual	Non - Statutory	G	\$1,145.00	\$1,174.00
Jetty M37 Each License	Annual	Non - Statutory	G	\$1,603.00	\$1,643.00
Jetty M38 Each License	Annual	Non - Statutory	G	\$1,611.00	\$1,651.00
Jetty M39 Each License	Annual	Non - Statutory	G	\$885.00	\$907.00
Jetty M40 Each License	Annual	Non - Statutory	G	\$817.00	\$837.00
Jetty M41 Each License	Annual	Non - Statutory	G	\$787.00	\$807.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
BRODRIBB RIVER MARLO JETTIES					
Jetty M48 Each License	Annual	Non - Statutory	G	\$127.00	\$130.00
Jetty M51 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
Jetty M52 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
Jetty M53 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
Jetty M54 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
Jetty M55 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
Jetty M56 Each License	Annual	Non - Statutory	G	\$248.00	\$254.00
RIVIERA HARBOUR CANAL JETTIES					
Full Share	Annual	Non - Statutory	E	\$297.00	\$304.00
Half Share	Annual	Non - Statutory	E	\$149.00	\$152.00
Quarter Share	Annual	Non - Statutory	E	\$76.00	\$76.00
Administration Fee for Late Payment (per letter)	Each	Non - Statutory	G	\$37.00	\$38.00
MARINA FEES					
General Fees					
Administration Fee for Late Payment (per letter)	Each	Non - Statutory	G	\$37.00	\$38.00
Commission Fee on sub letting of multiple year agreements only	Each	Non - Statutory	G	\$52.00	\$52.00
Casual Daily Hire - Off Peak 1 May to 30 November - Berth Daily pro rata plus 100%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 125%. Peak 1 December to 28 February - Berth Daily pro rata plus 155%	Daily	Non - Statutory	G	Refer to fee description	Refer to fee description
Casual Weekly Hire. Off Peak 1 May to 30 November - Berth Daily plus 75%. Shoulder 1 March to 30 April - Berth Daily plus 110%. Peak 1 December to 28 February - Berth Daily plus 130%	Weekly	Non - Statutory	G	Refer to fee description	Refer to fee description
Casual Calendar Monthly Hire (30 days). Off Peak 1 May to 30 November - Berth Daily plus 50%. Shoulder 1 March to 30 April - Berth Daily plus 75%. Peak 1 December to 28 February - Berth Daily plus 105%	Monthly	Non - Statutory	G	Refer to fee description	Refer to fee description
Commission Fee on sale of berth of multiple year agreement. 2% of sale price.	Each	Non - Statutory	G	Refer to fee description	Refer to fee description
Chinamans Creek Marina					
Operations and Maintenance Fee					
K Berths	Annual	Non - Statutory	G	\$615.00	\$615.00
L and M Moorings	Annual	Non - Statutory	G	\$190.00	\$190.00
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00
Rental Fee					
K pen 3.5m x 10m	Annual	Non - Statutory	G	\$1,015.00	\$1,015.00
K pen 4m x 12m	Annual	Non - Statutory	G	\$1,390.00	\$1,390.00
L mooring pen 11m x 3m	Annual	Non - Statutory	G	\$270.00	\$270.00
M mooring 12m	Annual	Non - Statutory	G	\$210.00	\$210.00
M mooring 13m	Annual	Non - Statutory	G	\$220.00	\$220.00
M mooring 14m	Annual	Non - Statutory	G	\$285.00	\$285.00
M mooring 15m	Annual	Non - Statutory	G	\$375.00	\$375.00
M mooring 16m	Annual	Non - Statutory	G	\$460.00	\$460.00
M mooring 18m	Annual	Non - Statutory	G	\$585.00	\$585.00
N mooring 4.3m x 15m	Annual	Non - Statutory	G	\$1,870.00	\$1,870.00
K pen 3.5m x 10m (20 Year Permit)	Multi Year	Non - Statutory	G	\$18,750.00	\$20,300.00
K pen 3.5m x 10m (15 Year Permit)	Multi Year	Non - Statutory	G	\$15,750.00	\$15,225.00
K pen 3.5m x 10m (10 Year Permit)	Multi Year	Non - Statutory	G	\$11,900.00	\$10,150.00
K pen 3.5m x 10m (5 Year Permit)	Multi Year	Non - Statutory	G	\$6,970.00	\$5,075.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Metung Dry Berth Marina					
Operations and Maintenance Fee	Annual	Non - Statutory	G	\$150.00	\$150.00
Dry Berth Rental	Annual	Non - Statutory	G	\$1,485.00	\$1,485.00
Metung Marina					
Operations and Maintenance Fee	Annual	Non - Statutory	G	\$700.00	\$700.00
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00
Rental fee					
Berth Unserved 9 metre (Alongside)	Annual	Non - Statutory	G	\$1,530.00	\$1,530.00
Berth 9 metre Pen - Serviced	Annual	Non - Statutory	G	\$1,830.00	\$1,830.00
Berth 10 metre	Annual	Non - Statutory	G	\$2,670.00	\$2,670.00
Berth 12 metre	Annual	Non - Statutory	G	\$3,350.00	\$3,350.00
Berth 14 metre	Annual	Non - Statutory	G	\$4,160.00	\$4,160.00
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G	\$45.00	\$45.00
Berth - 9 metre - 20 Year Permit	Annual	Non - Statutory	G	\$36,600.00	\$36,600.00
Berth - 9 metre - 15 Year Permit	Annual	Non - Statutory	G	\$27,450.00	\$27,450.00
Berth - 9 metre - 10 Year Permit	Annual	Non - Statutory	G	\$18,300.00	\$18,300.00
Berth - 9 metre - 5 Year Permit	Annual	Non - Statutory	G	\$9,150.00	\$9,150.00
Berth - 10 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$53,400.00	\$53,400.00
Berth - 10 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$40,050.00	\$40,050.00
Berth - 10 metre - 10 Year Permit	Multi Year	Non - Statutory	G	\$26,700.00	\$26,700.00
Berth - 10 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$13,350.00	\$13,350.00
Berth - 12 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$67,000.00	\$67,000.00
Berth - 12 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$50,250.00	\$50,250.00
Berth - 12 metre -10 Year Permit	Multi Year	Non - Statutory	G	\$33,500.00	\$33,500.00
Berth - 12 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$16,750.00	\$16,750.00
Berth - 14 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00
Berth - 14 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$62,400.00	\$62,400.00
Berth - 14 metre - 10 Year Permit	Multi Year	Non - Statutory	G	\$41,600.00	\$41,600.00
Berth - 14 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$20,800.00	\$20,800.00
Slip Bight Marina					
Operation and Maintenance Fee. Jetty 1-4	Annual	Non - Statutory	G	\$1,335.00	\$1,335.00
Operation and Maintenance Fee. Jetty 5	Annual	Non - Statutory	G	\$700.00	\$700.00
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00
Slip Bight Marina Rental fee					
8 metre berth	Annual	Non - Statutory	G	\$1,375.00	\$1,375.00
10 metre berth	Annual	Non - Statutory	G	\$1,645.00	\$1,645.00
8 metre berth 4m jetty	Annual	Non - Statutory	G	\$1,530.00	\$1,530.00
10 metre berth 4m jetty	Annual	Non - Statutory	G	\$1,830.00	\$1,830.00
12 metre berth 4m jetty	Annual	Non - Statutory	G	\$2,670.00	\$2,670.00
14 metre berth 4m jetty	Annual	Non - Statutory	G	\$3,350.00	\$3,350.00
18 metre berth 4m jetty	Annual	Non - Statutory	G	\$4,570.00	\$4,570.00
8 metre berth 8m jetty	Annual	Non - Statutory	G	\$1,685.00	\$1,685.00
10 metre berth 8m jetty	Annual	Non - Statutory	G	\$2,020.00	\$2,020.00
12 metre berth 8m jetty	Annual	Non - Statutory	G	\$2,950.00	\$2,950.00
14 metre berth 8m jetty	Annual	Non - Statutory	G	\$3,700.00	\$3,700.00
16 metre berth 8m jetty	Annual	Non - Statutory	G	\$4,160.00	\$4,160.00
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G	\$35.10	\$35.10
8 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	\$27,500.00	\$27,500.00
8 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	\$20,625.00	\$20,625.00
8 metre berth 10 Year Permit	Multi Year	Non - Statutory	G	\$13,750.00	\$13,750.00
8 metre berth 5 Year Permit	Multi Year	Non - Statutory	G	\$6,875.00	\$6,875.00
8 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$30,600.00	\$30,600.00
8 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$22,950.00	\$22,950.00
8 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$15,300.00	\$15,300.00
8 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$7,650.00	\$7,650.00
8 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$33,700.00	\$33,700.00
8 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$25,275.00	\$25,275.00
8 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$16,850.00	\$16,850.00
8 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$8,425.00	\$8,425.00
10 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	\$32,900.00	\$32,900.00
10 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	\$24,675.00	\$24,675.00
10metre berth 10 Year Permit	Multi Year	Non - Statutory	G	\$16,450.00	\$16,450.00
10metre berth 5 Year Permit	Multi Year	Non - Statutory	G	\$8,225.00	\$8,225.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
10 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$36,300.00	\$36,300.00
10 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$27,450.00	\$27,450.00
10 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$18,300.00	\$18,300.00
10 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$9,150.00	\$9,150.00
10 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$40,400.00	\$40,400.00
10 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$30,300.00	\$30,300.00
10 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$20,200.00	\$20,200.00
10 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$10,100.00	\$10,100.00
12 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$53,400.00	\$53,400.00
12 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$40,050.00	\$40,050.00
12 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$26,700.00	\$26,700.00
12 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$13,350.00	\$13,350.00
12 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$59,000.00	\$59,000.00
12 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$44,250.00	\$44,250.00
12 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$29,500.00	\$29,500.00
12 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$14,750.00	\$14,750.00
14 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$67,000.00	\$67,000.00
14 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$50,250.00	\$50,250.00
14 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$33,500.00	\$33,500.00
14 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$16,750.00	\$16,750.00
14 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$74,000.00	\$74,000.00
14 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$55,500.00	\$55,500.00
14 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$37,000.00	\$37,000.00
14 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$18,500.00	\$18,500.00
16 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00
16 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$62,400.00	\$62,400.00
16 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$41,600.00	\$41,600.00
16 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$20,800.00	\$20,800.00
18 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$91,400.00	\$91,400.00
18 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$68,550.00	\$68,550.00
18 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$45,700.00	\$45,700.00
18 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$22,850.00	\$22,850.00
Slip Bight Marina Jetty 5					
10 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$43,600.00	\$43,600.00
12 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$50,200.00	\$50,200.00
12 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	\$69,500.00	\$69,500.00
14 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$58,500.00	\$58,500.00
14 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00
16 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$68,650.00	\$68,650.00
18 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$76,400.00	\$76,400.00
10 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$60,850.00	\$60,850.00
12 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$70,300.00	\$70,300.00
12 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	\$97,150.00	\$97,150.00
14 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$82,100.00	\$82,100.00
14 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	\$116,700.00	\$116,700.00
16 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$95,800.00	\$95,800.00
18 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$107,300.00	\$107,300.00
10 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$77,600.00	\$77,600.00
12 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$90,000.00	\$90,000.00
12 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	\$124,400.00	\$124,400.00
14 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$105,000.00	\$105,000.00
14 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	\$149,500.00	\$149,500.00
16 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$123,700.00	\$123,700.00
18 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$136,200.00	\$136,200.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
PLANNING SCHEME AMENDMENTS					
Consideration of Request and Supportive Submissions	Each	Statutory	E	\$2,929.30	\$2,976.70
Consideration of up to 10 Submissions seeking change to an amendment	Each	Statutory	E	\$14,518.60	\$14,753.50
Consideration of 11 to 20 Submissions seeking change to an amendment	Each	Statutory	E	\$29,008.80	\$29,478.00
Consideration of greater than 20 Submissions seeking change to an amendment	Each	Statutory	E	\$38,778.00	\$39,405.20
Adoption and Requesting Approval	Each	Statutory	E	\$462.20	\$469.60
Ministerial Fee for Considering Request for Approval	Each	Statutory	E	\$462.20	\$469.60
Administrative Charge for Review of Material for Privately Initiated Planning Scheme Amendments	Hourly	Non - Statutory	G	\$84.30	\$86.80
WORKS WITHIN ROAD RESERVES					
Speed limit greater than 50 kph - Works OTHER than Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$602.20	\$602.20
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$421.00	\$421.00
Speed limit greater than 50 kph - Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$223.00	\$223.00
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$132.40	\$132.40
Speed limit NOT more than 50 kph - Works OTHER than Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$327.60	\$327.60
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$83.60	\$83.60
Speed limit NOT more than 50 kph - Minor Works					
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$129.60	\$129.60
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$83.60	\$83.60
FORGE THEATRE AND ARTS HUB					
VENUE HIRE AND STAFFING - COMMERCIAL HIRERS *note: staffing additional unless otherwise specified					
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$23.70	\$24.30
McKean Room - Daily (up to 8 hours)	Daily	Non - Statutory	G	\$150.00	\$154.00
McKean Room - (minimum 3 hours) With AV equipment	Hourly	Non - Statutory	G	\$50.00	\$51.00
McKean Room - (up to 8 hours) With AV equipment	Daily	Non - Statutory	G	\$300.00	\$306.00
Theatre Hire - Non-Ticketed Event/Conference - minimum 3 hours	Hourly	Non - Statutory	G	\$135.00	\$138.00
Theatre Hire - per day (up to 8 hours access) - Non-Ticketed Event/Conference Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, standard cleaning	Daily	Non - Statutory	G	\$1,645.00	\$1,686.00
Theatre Hire - (up to 8 hours access) - Ticketed Event/Performance. Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office Officer, 4 hrs each 2 x Ushers, standard cleaning	Daily	Non - Statutory	G	\$1800 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater	\$1875 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater
Theatre Hire - Ticketed Event/Performance additional performance hours	Hourly	Non - Statutory	G	\$160.00	\$164.00
Ticketing Fees	Per Performance	Non - Statutory	G	3.5% of Sales	3.5% of Sales
Technical Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	\$50.00	\$51.00
Front of House Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	\$50.00	\$51.00
Stage occupancy charge	Daily	Non - Statutory	G	\$100.00	\$102.00
Projector Hire - per performance (min 3 hours)	Hourly	Non - Statutory	G	\$21.60	\$22.00
Sound and Lighting - Equipment/Service Hire (from External Provider) (per hire) - Commercial / Community (cost only)	Each	Non - Statutory	G	Cost + 15%	Cost + 15%
Projector Hire - per performance (up to 8 hours)	Per Performance/Event	Non - Statutory	G	\$106.90	\$110.00
Yamaha Vivace Baby Grand piano (tuning additional charge – if specifically required) – per performance/event	Per Performance/Event	Non - Statutory	G	\$106.90	\$110.00
Radio Microphones (4 available) (each)	Per Performance/Event	Non - Statutory	G	\$64.70	\$66.50
Hazer Machine (includes fluid)	Per Performance/Event	Non - Statutory	G	\$70.00	\$72.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Gaffer Tape	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00
Lighting gels - non-standard stock	Per Performance/Event	Non - Statutory	G	Cost + 15%	Cost + 15%
Merchandise Fees - on all items sold at the venue	Per Performance/Event	Non - Statutory	G	10% of Gross Sales over \$300.00	10% of Gross Sales over \$300.00
VENUE HIRE AND STAFFING - COMMUNITY NOT FOR PROFIT AND SCHOOLS HIRERS staffing additional unless otherwise specified					
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	\$100.00	\$100.00
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$16.00	\$16.00
McKean Room - Including AV equipment (minimum 3 hrs)	Hourly	Non - Statutory	G	\$30.00	\$30.00
McKean Room - Including AV equipment (up to 8 hrs)	Daily	Non - Statutory	G	\$200.00	\$200.00
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours, includes Duty Technician	Hourly	Non - Statutory	G	\$52.00	\$54.00
Theatre Hire - Additional Performance hours	Hourly	Non - Statutory	G	\$87.30	\$90.00
Theatre Hire Ticketed Event/Performance (up to 8 hours) Includes: Standard Equipment, McKean Room up to 8 hours, 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office, 4 hrs x 1 Usher, standard cleaning	Daily	Non - Statutory	G	\$1,200.00	\$1,230.00
Theatre Hire Additional Ticketed Performance on the same day Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	\$400.00	\$410.00
Theatre Hire Non-Ticketed Event/Conference (up to 8 hours access) Includes: Standard Equipment, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader and standard cleaning.	Daily	Non - Statutory	G	\$1,000.00	\$1,025.00
Ticketing set up fee	Each	Non - Statutory	G	\$26.70	\$28.00
Technical Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	\$38.00	\$39.00
Front of House Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	\$38.00	\$39.00
Stage occupancy charge	Daily	Non - Statutory	G	\$66.80	\$69.00
VENUE HIRE AND STAFFING - LOCAL BUSINESSES (INCLUDING PERFORMING ARTS BUSINESSES SUCH AS DANCE, DRAMA AND MUSIC SCHOOLS) : staffing additional unless otherwise specified					
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	\$130.00	\$133.00
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$18.50	\$19.00
McKean Room - Including AV equipment -(minimum 3 hours)	Hourly	Non - Statutory	G	\$38.00	\$39.00
McKean Room - Including AV equipment (up to 8 hours)	Daily	Non - Statutory	G	\$260.00	\$267.00
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours hire, includes Duty Technician	Hourly	Non - Statutory	G	\$72.00	\$74.00
Theatre Hire Additional Performance hours	Hourly	Non - Statutory	G	\$103.00	\$106.00
Theatre Hire Non-Ticketed Event/Conference (up to 8 hours access per day) Includes: Standard Equipment, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader and standard cleaning.	Hourly	Non - Statutory	G	\$1,541.00	\$1,580.00
Theatre Hire Ticketed Event/Performance - per performance (up to 8 hours access) Includes: Standard Equipment, 8 hours McKean Room, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office, 4 hrs x 1 Usher and standard cleaning	Daily	Non - Statutory	G	\$1660 + 2% of Box Office takings (less credit card fees)	\$1,700.00
Theatre Hire Season of 3 or more Ticketed performances (held on separate days) Includes: Theatre access for up to 8 hours on 1st day and up to 5 hours per day thereafter, Standard Equipment, McKean Room up to 8 hours on 1st day and up to 5 hours per day thereafter, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office, 4 hrs x 1 Usher and standard cleaning	Per Performance	Non - Statutory	G	\$1560 + 2% of Box Office takings (less credit card fees)	\$1,610.00
Theatre Hire Additional Ticketed Performance on the same day Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	\$411 + 2% of Box Office takings (less credit card fees)	\$425.00
Technical Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	\$50.00	\$51.00
Front of House Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	\$48.00	\$49.00
Stage occupancy charge	Daily	Non - Statutory	G	\$67.00	\$69.00
Ticketing Fees	Per Performance	Non - Statutory	G	3% of sales	3% of sales

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Non-Standard Equipment Hire - Not-for-Profit and Schools Hirers and Local Business Hirers					
Yamaha Vivace Baby Grand piano (tuning additional)	Per Performance/Event	Non - Statutory	G	\$51.00	\$52.00
Radio Microphones (4 available) (x each)	Per Performance/Event	Non - Statutory	G	\$30.00	\$31.00
Hazer Machine (includes fluid)	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00
Rostra sections (each) – per performance/event	Per Performance/Event	Non - Statutory	G	Free	Free
Gaffer Tape	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00
Lighting gels - non-standard stock	Per Performance/Event	Non - Statutory	G	Cost + 15%	Cost + 15%
VENUE RECOVERABLE COSTS - ALL HIRERS					
Additional Cleaning Costs - weekdays	Hourly	Non - Statutory	G	\$97.00	\$100.00
Additional Cleaning Costs - Saturdays	Hourly	Non - Statutory	G	\$107.00	\$110.00
Additional Cleaning Costs - Sundays	Hourly	Non - Statutory	G	\$140.00	\$144.00
Additional Cleaning Costs - Public Holidays	Hourly	Non - Statutory	G	\$166.00	\$170.00
Advertising placement (per placement)	Each	Non - Statutory	G	Cost + 10%	Cost + 15%
E Blast (Marketing Email)	Each	Non - Statutory	G	\$115.00	\$118.00
Arts Program Brochure Entry - per 1/3 page	Each	Non - Statutory	G	\$115.00	\$118.00
MOBILE STAGE AND OUTDOOR CINEMA EQUIPMENT AND STAFFING					
Mobile Stage Hire - East Gippsland Community Group	Daily	Non - Statutory	G		\$500.00
Mobile Stage Hire -Commercial, private outside of East Gippsland	Daily	Non - Statutory	G		\$4,500.00
Outdoor Cinema - Screen and Audio/Video - East Gippsland Community Group	Daily	Non - Statutory	G		\$100.00
Outdoor Cinema - Screen and Audio/Video - Commercial, private outside of East Gippsland	Daily	Non - Statutory	G		\$500.00
Technical Support (per staff member, minimum 2 staff) - East Gippsland Community Group	Hourly	Non - Statutory	G		\$50.00
Technical Support (per staff member, minimum 2 staff) - Commercial, private, outside of East Gippsland.	Hourly	Non - Statutory	G		\$125.00
RATES/PROPERTY DATA					
Land Information Certificate (LIC)	Each	Statutory	E	\$26.30	\$26.30
Historic Rates and Valuation information, including rates notices (within 10 years)	Each	Non - Statutory	G	\$18.50	\$19.00
Historic Rates and Valuation information (post 10 year period) - minimum 1 hour fee.	Per hour	Non - Statutory	G		\$50.00
Land Information Certificate Urgent Fee (in addition to LIC fee)	Each	Non - Statutory	G	\$89.00	\$92.00
VISITOR INFORMATION CENTRES					
Brochure racking - Bairnsdale and Lakes Entrance Visitor Information Centres, and the council run local centres to the business (only relevant for businesses in Omeo, Mallacoota, Paynesville areas)	Annual (per business per brochure)	Non - Statutory	G	\$154.00	\$158.00
Brochure Display - Second business	Annual	Non - Statutory	G	\$154.00	\$158.00
A Frame Size Advert - supplied by operator, displayed at Bairnsdale or Lakes Entrance Visitor Information Centres (limited availability)	Annual	Non - Statutory	G	\$445.00	\$456.00
Booking services via BookEasy free listing pay on commission only (accommodation/tours/activities)	Each	Non - Statutory	G	10%	10%
Business and Tourism Associations and East Gippsland Marketing Inc. members that take up either of the Brochure Display services will be offered an A4 advert at no additional cost	Annual	Non - Statutory	G	Free	Free
Online Listing on www.visiteastgippsland.com.au	Each Application	Non - Statutory	G	\$51.00	\$52.50

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
TIPPING FEES					
General Waste - Minimum Fee (up to 80 litre bag)	Each	Non - Statutory	G	\$5.00	\$5.00
General Waste (Bin)	Each	Non - Statutory	G	\$11.00	\$11.00
General Waste (Car / Station Wagon)	Each	Non - Statutory	G	\$23.00	\$23.00
General Waste (Ute Level)	Each	Non - Statutory	G	\$45.00	\$46.00
General Waste (Ute High)	Each	Non - Statutory	G	\$90.00	\$92.00
Waste - Domestic Household (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$34.00	\$34.00
Waste - Domestic Household (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$45.00	\$46.00
Waste - Domestic Household (Trailer High (6x4))	Each	Non - Statutory	G	\$68.00	\$69.00
Waste - Domestic Household (Caged Trailer (6x4))	Each	Non - Statutory	G	\$135.00	\$138.00
Waste - Domestic Household (Large Single axle Trailer up to .3 m high)	Each	Non - Statutory	G	\$45.00	\$46.00
Waste - Domestic Household (Large Single axle Trailer High)	Each	Non - Statutory	G	\$90.00	\$92.00
Waste - Domestic Household (Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$180.00	\$184.00
Waste - Domestic Household (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$68.00	\$69.00
Waste - Domestic Household (All Tandem Trailers High)	Each	Non - Statutory	G	\$135.00	\$138.00
Waste - Domestic Household (All Tandem Trailers Caged)	Each	Non - Statutory	G	\$270.00	\$276.00
Waste - Household/Putrescible (Weighbridge Site)	Tonne	Non - Statutory	G	\$219.00	\$225.00
Waste - Commercial/Industrial/Building (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$80.00	\$82.00
Waste - Commercial/Industrial/Building (Bag/Bin)	Each	Non - Statutory	G	\$20.00	\$20.00
Waste - Commercial/Industrial/Building (Car/Station Wagon)	Each	Non - Statutory	G	\$40.00	\$41.00
Waste - Commercial/Industrial/Building (Sorted - Ute)	Each	Non - Statutory	G	\$80.00	\$82.00
Waste - Commercial/Industrial/Building (Sorted - Ute High)	Each	Non - Statutory	G	\$160.00	\$164.00
Waste - Commercial/Industrial/Building (Sorted Trailer (6x4))	Each	Non - Statutory	G	\$60.00	\$61.00
Waste - Commercial/Industrial/Building (Sorted - High Trailer (6x4))	Each	Non - Statutory	G	\$120.00	\$122.00
Waste - Commercial/Industrial/Building (Sorted - Caged Trailer (6x4))	Each	Non - Statutory	G	\$240.00	\$244.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$80.00	\$82.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer High)	Each	Non - Statutory	G	\$160.00	\$164.00
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$320.00	\$328.00
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$120.00	\$123.00
Waste - Commercial/Industrial/Building (Sorted - All tandem Trailers High)	Each	Non - Statutory	G	\$240.00	\$246.00
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	\$480.00	\$492.00
Waste - Commercial/Industrial/Building (Unsorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$92.00	\$94.00
Waste - Commercial/Industrial/Building (Unsorted - Bag/Bin)	Each	Non - Statutory	G	\$23.00	\$24.00
Waste - Commercial/Industrial/Building (Unsorted - Car/Station Wagon)	Each	Non - Statutory	G	\$46.00	\$48.00
Waste - Commercial/Industrial/Building (Unsorted - Ute)	Each	Non - Statutory	G	\$92.00	\$96.00
Waste - Commercial/Industrial/Building (Unsorted - Ute High)	Each	Non - Statutory	G	\$184.00	\$189.00
Waste - Commercial/Industrial/Building (Unsorted - Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$69.00	\$71.00
Waste - Commercial/Industrial/Building (Unsorted - High Trailer (6x4))	Each	Non - Statutory	G	\$138.00	\$142.00
Waste - Commercial/Industrial/Building (Unsorted - Caged Trailer (6x4))	Each	Non - Statutory	G	\$276.00	\$284.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$92.00	\$94.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer High)	Each	Non - Statutory	G	\$184.00	\$188.00
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$368.00	\$376.00
Waste - Commercial/Industrial/Building (Unsorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$138.00	\$141.00
Waste - Commercial/Industrial/Building (Unsorted - All tandem Trailers High)	Each	Non - Statutory	G	\$276.00	\$282.00
Waste - Commercial/Industrial/Building (Unsorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	\$552.00	\$564.00
Concrete, Brick and Tile (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$159.00	\$163.00
Waste - Commercial/Industrial/Building (Sorted - Weighbridge Site)	Tonne	Non - Statutory	G	\$238.00	\$244.00
Waste - Commercial/Industrial/Building (Unsorted - Weighbridge Site)	Tonne	Non - Statutory	G	\$288.00	\$295.00
Concrete, Brick and Tile (Bag/Bin)	Each	Non - Statutory	G	\$40.00	\$41.00
Concrete, Brick and Tile (Car/Station Wagon)	Each	Non - Statutory	G	\$80.00	\$82.00
Concrete, Brick and Tile (Ute Level)	Each	Non - Statutory	G	\$159.00	\$163.00
Concrete, Brick and Tile (Ute High)	Each	Non - Statutory	G	\$318.00	\$326.00
Concrete, Brick and Tile (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$119.00	\$122.00
Concrete, Brick and Tile (High Trailer (6x4))	Each	Non - Statutory	G	\$239.00	\$244.00
Concrete, Brick and Tile (Caged Trailer (6x4))	Each	Non - Statutory	G	\$477.00	\$488.00
Concrete, Brick and Tile (Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$159.00	\$163.00
Concrete, Brick and Tile (Large Single axle Trailer High)	Each	Non - Statutory	G	\$318.00	\$326.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Concrete, Brick and Tile (Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$636.00	\$652.00
Concrete, Brick and Tile (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$239.00	\$245.00
Concrete, Brick and Tile (All tandem Trailers High)	Each	Non - Statutory	G	\$477.00	\$490.00
Concrete, Brick and Tile (All Tandem Trailers Caged)	Each	Non - Statutory	G	\$954.00	\$980.00
Concrete, Brick and Tile (Weighbridge Site)	Tonne	Non - Statutory	G	\$106.00	\$109.00
Bulk Waste - Commercial Compactor Trucks (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$120.00	\$123.00
Bulk Waste - Commercial Compactor Trucks (Weighbridge Site)	Tonne	Non - Statutory	G	\$238.00	\$244.00
Tree Prunings - Stumps and Logs >0.3m (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$169.00	\$173.00
Tree Prunings - Stumps and Logs >0.3m (Weighbridge Site)	Tonne	Non - Statutory	G	\$238.00	\$244.00
Green Waste	All	Non - Statutory	G	Free	Free
Computer Screen	Each	Non - Statutory	G	\$24.00	\$25.00
Computer CPU/Laptop	Each	Non - Statutory	G	\$11.00	\$11.00
Tyre (Car / Motorcycle)	Each	Non - Statutory	G	\$8.00	\$8.00
Tyre (Light Truck / 4x4)	Each	Non - Statutory	G	\$16.00	\$16.00
Tyre (Truck)	Each	Non - Statutory	G	\$25.00	\$26.00
Tyre (Tractor)	Each	Non - Statutory	G	\$123.00	\$126.00
Tyre (Large Earthmoving)	Each	Non - Statutory	G	\$371.00	\$380.00
Tyre Car/Motorcycle on Rim	Each	Non - Statutory	G	\$17.00	\$17.00
Tyre (Light Truck/4x4) on Rim	Each	Non - Statutory	G	\$30.00	\$31.00
Tyre (Truck) on Rim	Each	Non - Statutory	G	\$49.00	\$51.00
Tyre (Tractor) on Rim	Each	Non - Statutory	G	\$246.00	\$254.00
Tyre (Large Earthmoving) on Rim	Each	Non - Statutory	G	\$742.00	\$764.00
Steel, White Goods, Batteries (sorted)	Each	Non - Statutory	G	Free	Free
Motor Oil	Each	Non - Statutory	G	Free	Free
Mattress (Single)	Each	Non - Statutory	G	\$35.00	\$36.00
Mattress - Double and above	Each	Non - Statutory	G	\$45.00	\$46.00
Mattress - King	Each	Non - Statutory	G	\$55.00	\$56.00
Gas Bottle (10kg or smaller)	Each	Non - Statutory	G	\$10.00	\$10.00
Gas Bottle (Larger than 10kg)	Each	Non - Statutory	G	\$18.00	\$18.00
Prescribed Waste - Scallop	Tonne	Non - Statutory	G	\$278.00	\$285.00
Prescribed Waste - Abalone	Cubic Metres	Non - Statutory	G	\$184.00	\$189.00
Prescribed Waste - Asbestos - Minimum Charge (less than 20kg)	Each	Non - Statutory	G	\$6.00	\$6.00
Prescribed Waste - Asbestos	Tonne	Non - Statutory	G	\$278.00	\$286.00
Prescribed Waste - Low Level Contaminated Soil	Tonne	Non - Statutory	G	\$257.00	\$265.00
Security Load Confirmation	Load	Non - Statutory	G	\$105.00	\$108.00
Gravel Royalties - Johnstons Road Pit	Tonne	Non - Statutory	G	\$7.20	\$7.50
Recyclable Plastic Drums - All Sizes (Non Drum muster)	Each	Non - Statutory	G	\$1.00	\$1.00
Dead Animal Large (Sheep, Cow, Horse)	Tonne	Non - Statutory	G	\$222.00	\$229.00
Dead Animal Calf (Poddy less than 4 Months) (Bairnsdale and Lakes Only)	Each	Non - Statutory	G	\$15.00	\$15.00
Dead Animal - Cat	Each	Non - Statutory	G	\$4.00	\$4.00
Dead Animal - Dog	Each	Non - Statutory	G	\$11.00	\$11.00
Clean Fill	Cubic Metres	Non - Statutory	G	\$46.00	\$47.00
Clean Fill	Tonne	Non - Statutory	G	\$33.00	\$34.00
E-Waste extra small items (up to A5 size)	Each	Non - Statutory	G	\$1.00	\$1.00
E-Waste small items (up to A4 size)	Each	Non - Statutory	G	\$3.00	\$3.00
E-Waste medium items (up to A3 size)	Each	Non - Statutory	G	\$5.00	\$5.00
E-Waste large items (up to A1 size)	Each	Non - Statutory	G	\$7.00	\$7.00
E-Waste extra large items (A1 above)	Each	Non - Statutory	G	\$9.00	\$9.00
E-Waste (Shoebox)	Each	Non - Statutory	G	\$5.00	\$5.00
E-Waste small box (A4 paper box)	Each	Non - Statutory	G	\$7.00	\$7.00
E-Waste medium box (54cm long x 22cm high approx.)	Each	Non - Statutory	G	\$15.00	\$15.00
E-Waste hazardous waste	Each	Non - Statutory	G	\$30.00	\$30.00
Polystyrene up to 240 litre bin	Each	Non - Statutory	G	\$3.00	\$3.00
Polystyrene Ute	Each	Non - Statutory	G	\$5.00	\$5.00
Polystyrene All Trailers	Each	Non - Statutory	G	\$10.00	\$10.00
Contaminated Waste/Recyclables - Commercial Loads	Each	Non - Statutory	G	\$214.00	\$220.00
Asbestos disposal bag - single	Each	Non - Statutory	G		\$3.00
Cooking Oil - per litre	Each	Non - Statutory	G		\$1.00

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
COMINGLED RECYCLABLES AND CARDBOARD/MIXED PAPERS					
Bag	Each	Non - Statutory	G	\$1.00	\$1.00
Bin (240/120)	Each	Non - Statutory	G	\$2.00	\$2.00
Car/Wagon	Each	Non - Statutory	G	\$4.00	\$4.00
Ute	Each	Non - Statutory	G	\$8.00	\$8.00
Comingled Recyclables and Cardboard/Mixed Papers - Large Volumes	Per M3	Non - Statutory	G	\$8.00	\$8.00
DOMESTIC WASTE - KERBSIDE BIN COLLECTION					
120 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	\$82.00	\$84.00
120 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	\$72.00	\$74.00
240 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	\$91.00	\$93.00
240 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	\$81.00	\$83.00
FIRE HAZARDS					
Non-Compliance Fine (10 penalty units under Monetary Units Act.)	Each	Statutory	E	\$1,612.00	\$1,612.00
Fire hazard clearance charges for private properties: (Slashing costs will be charged out at cost plus an administration fee of \$55)	Each	Statutory	E	Refer to fee description	Refer to fee description

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
BAIRNSDALE AQUATIC AND RECREATION CENTRE / LAKES ENTRANCE					
AQUADOME					
CASUAL ENTRY					
Casual Adult Swim	Each Visit	Non - Statutory	G	\$6.70	\$7.00
Casual Concession Swim	Each Visit	Non - Statutory	G	\$5.40	\$5.50
Casual Child (5-15yrs) Swim	Each Visit	Non - Statutory	G	\$5.40	\$5.50
Casual Child (0-4yrs) Swim (Accompanying adult fee applies)	Each Visit	Non - Statutory	G	Free	Free
Adult Swim when accompanying Child under 10	Each Visit	Non - Statutory	G	\$5.40	\$5.50
Family Swim	Each Visit	Non - Statutory	G	\$15.60	\$16.00
Causal Group Fitness (Land and Water Based)	Each Visit	Non - Statutory	G	\$14.50	\$15.00
Causal Group Fitness (Land and Water Based) Concession	Each Visit	Non - Statutory	G	\$12.30	\$12.50
Casual Health Club	Each Visit	Non - Statutory	G	\$15.00	\$15.50
Casual Health Club Concession	Each Visit	Non - Statutory	G	\$13.00	\$13.50
Casual Teen Gym	Each Visit	Non - Statutory	G	\$8.50	\$9.00
Casual Gold entry (Includes use of gym, group fitness and pool)	Each Visit	Non - Statutory	G	\$20.00	\$20.50
Living Longer Living Stronger	Session	Non - Statutory	G	\$7.00	\$7.00
Personal Training	Each visit, 60 mins	Non - Statutory	G	\$60.00	\$61.50
Personal Training	Each Visit, 30 mins	Non - Statutory	G	\$41.80	\$43.00
Personal Training - Additional Person	Per Person	Non - Statutory	G	\$25.00	\$25.00
Pre Booked Bulk Group Child	Each Child, Each Visit, minimum 12 Children	Non - Statutory	G	\$4.60	\$4.65
Huge Pool Inflatable Per Child (in addition to pool entry)	Session	Non - Statutory	G	\$3.50	\$3.60
Visit pass cards					
10 pass Adult (10% discount off single entry)	Each	Non - Statutory	G	\$60.30	\$63.00
10 pass Concession/Child (10% discount off single entry)	Each	Non - Statutory	G	\$48.60	\$49.50
10 pass Family (Concession) (10% discount off single entry)	Each	Non - Statutory	G	\$140.00	\$144.00
Casual Health Club Visit pass x 20	Each	Non - Statutory	G	\$270.00	\$279.00
Casual Health Club Concession Visit pass x 20	Each	Non - Statutory	G	\$234.00	\$243.00
Personal Training (10% off 10 sessions)	10 session pass - 60 minute sessions	Non - Statutory	G	\$540.00	\$553.50
Personal Training (10% off 10 sessions)	10 session pass - 30 minute sessions	Non - Statutory	G	\$376.20	\$387.00
Schools - Aquatic Education					
Aquatic Education (July to December)	Each Participant, Each 45 mins Session	Non - Statutory	E	\$8.30	\$8.50
Aquatic Education (January to June)	Each Participant, Each 45 mins Session	Non - Statutory	E	\$8.60	\$8.80

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Aquatic Programs					
Swim Lesson - Courage/Active Level	30 mins Session	Non - Statutory	E	\$16.40	\$16.80
Swim Lesson - Courage/Active Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	\$13.90	\$14.20
Swim Lesson - Wonder Level	30 mins Session	Non - Statutory	E	\$13.90	\$14.20
Swim Lesson - Wonder Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	\$13.40	\$13.70
Swim Lesson - Adult/Squad Level	45 mins Session	Non - Statutory	G	\$18.00	\$18.50
Swim Lesson - Adult/Squad Level (Multiple Child/Concession)	45 mins Session	Non - Statutory	G	\$15.30	\$15.70
Aquatic Education - Courage and Active Levels - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$26.40	\$27.10
Aquatic Education - Courage and Active Levels (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$23.50	\$24.10
Aquatic Education - Wonder Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$21.10	\$21.60
Aquatic Education - Wonder Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$18.00	\$18.50
Aquatic Education - Adult/Squad Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	\$26.80	\$27.50
Aquatic Education - Adult/Squad Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	\$22.80	\$23.40
Intensive Lesson - 1 Child	30 mins Session	Non - Statutory	E	\$49.90	\$51.10
Intensive Lesson - Concession - 1 Child	30 mins Session	Non - Statutory	E	\$42.40	\$43.50
Intensive Lesson - 2 Children	Per Child, 30 mins Session	Non - Statutory	E	\$34.30	\$35.20
Intensive Lesson - 2 Children - Concession	Per Child, 30 mins Session	Non - Statutory	E	\$29.20	\$30.00
Holiday Intensive Swim Program	Per week	Non - Statutory	E		\$55.00
Aquatic Hire					
Lane Hire - Casual (No entry fee payable)	Per Lane, Per Hour	Non - Statutory	G	\$41.00	\$42.00
Pool Hire	Half Daily (4 Hours)	Non - Statutory	G	\$592.00	\$607.00
Pool Hire	Daily (8 Hours)	Non - Statutory	G	\$1,085.00	\$1,112.00
Warm Water Program Pool Hire - Half Pool	Per Hour	Non - Statutory	G	N/A	\$63.00
Warm Water Program Pool Hire - Whole Pool	Per Hour	Non - Statutory	G	N/A	\$126.00
Huge Pool Inflatable Hire	Per 2 Hours	Non - Statutory	G	\$350.00	\$359.00
Dry Programs					
Special Programs - Gym/Group Fitness/Aquatics - Non Member (per available class)	Each	Non - Statutory	G	\$13.50	\$13.80
Special Programs - Gym/Group Fitness/Aquatics - Member (per available class)	Each	Non - Statutory	G	\$10.70	\$11.00
Group Fitness - Standard Programs					
Boot Camp and Limited Duration Programs					
Member (Minimum 12 participants)	Session	Non - Statutory	G	\$10.30	\$10.60
Non Member (Minimum 12 participants)	Session	Non - Statutory	G	\$14.40	\$14.80
Martial Arts Self Defence					
Member (Minimum 12 participants)	2 Hour Session	Non - Statutory	G	\$12.30	\$12.60
Non Member (Minimum 12 participants)	2 Hour Session	Non - Statutory	G	\$15.40	\$15.80
Community Programs					
Community program (plus chat and cuppa time)	45min Session	Non - Statutory	G	\$7.20	\$7.40
Junior Fun Fitness Primary School Aged					
Casual (minimum 10 participants)	30min Session	Non - Statutory	G	\$8.00	\$6.20
Preschool Fun Fitness					
Teen Fun Fitness					
Casual (minimum 10 participants)	60min Session	Non - Statutory	G	\$8.50	\$8.70

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Schools					
Supervised Health Club (School Instructor)	Session	Non - Statutory	G	\$6.40	\$6.60
Group Exercise - Recreation Centre Instructor (minimum 12 participants)	60min Session	Non - Statutory	G	\$8.50	\$8.70
Supervised Health Club - Recreation Centre Instructor	60min Session	Non - Statutory	G	\$8.50	\$8.70
MEMBERSHIPS (Direct Debit or Pay in Advance)					
Membership Start up Fees					
Late payment fee - Direct debit only	Each	Non - Statutory	G	\$15.00	\$15.00
Fortnightly Membership Fees					
Corporate Membership Single	Fortnightly	Non - Statutory	G	\$30.70	\$31.50
Platinum Membership - Foundation price (valid for first 50 sign ups)	Fortnightly	Non - Statutory	G	\$45.00	\$45.00
Platinum Membership	Fortnightly		G	\$55.00	\$55.00
Gold Membership	Fortnightly	Non - Statutory	G	\$38.60	\$39.60
Gold Membership (Concession)	Fortnightly	Non - Statutory	G	\$32.80	\$33.60
Gold Family Membership	Fortnightly	Non - Statutory	G	Combination of member types less 20%	Combination of member types less 20%
Gold Membership - Off Peak (8am to 3.30pm only)	Fortnightly	Non - Statutory	G	\$27.00	\$27.70
DRY Membership (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	\$32.00	\$32.80
DRY Membership Concession (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	\$27.20	\$27.90
Junior Membership	Fortnightly	Non - Statutory	G	\$15.00	\$15.40
WET Membership (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	\$27.60	\$28.30
WET Membership (Concession) (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	\$23.50	\$24.10
Term Memberships					
Dry 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$223.00	\$228.60
Dry 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$431.00	\$441.80
Dry 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$847.00	\$868.20
Dry (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$191.80	\$196.60
Dry (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$368.60	\$377.80
Dry (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$722.20	\$740.30
Wet 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$194.40	\$199.30
Wet 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$373.80	\$383.10
Wet 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$732.60	\$750.90
Wet (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$167.75	\$171.90
Wet (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$320.50	\$328.50
Wet (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$626.00	\$642.00
Junior 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$120.00	\$123.00
Junior 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$210.00	\$215.00
Junior 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$405.00	\$415.00
Gold - Off Peak (8am to 3.30pm only) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$190.50	\$195.00
Gold - Off Peak (8am to 3.30pm only) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$366.00	\$375.00
Gold - Off Peak (8am to 3.30pm only) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$717.00	\$735.00
Gold 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$265.90	\$273.00
Gold 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$516.80	\$530.00
Gold 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$1,018.60	\$1,044.00
Gold (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$228.20	\$234.00
Gold (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$441.40	\$452.00
Gold (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$867.80	\$889.00
Holiday Memberships					
Holiday Family Gold	Weekly	Non - Statutory	G	\$90.00	\$92.00
Holiday Single Gold	Weekly	Non - Statutory	G	\$29.20	\$30.00
Holiday Child (Swim Only)	Weekly	Non - Statutory	G	\$21.70	\$22.20

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
Stadium (BARC)					
Room Hire - Crèche	Hourly	Non - Statutory	G	\$40.00	\$41.00
Room Hire - Crèche with cleaning charge	Hourly	Non - Statutory	G	\$80.00	\$82.00
Room Hire - Group Fitness Room - No instructor	Hourly	Non - Statutory	G	\$40.00	\$41.00
Staff Hire Charge (per staff per hour)	Each	Non - Statutory	G	\$47.00	\$48.00
Court Hire and patron entry - per court non-peak	Hourly	Non - Statutory	G	\$36.40	\$37.00
Court Hire and patron entry - per court peak (Mon-Fri 4.30pm-7.30pm)	Hourly	Non - Statutory	G	\$47.20	\$48.00
Court Hire - per day (8 hours)	Day	Non - Statutory	G	\$250.00	\$256.00
Stadium Hire - per day (8 Hours)	Day	Non - Statutory	G	\$700.00	\$718.00
Casual Rate - per person (No set-up)	Hourly	Non - Statutory	G	\$4.30	\$4.50
Basketball (Monthly Hire)	Monthly	Non - Statutory	G	\$4,810.32	\$4,931.00
Stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	\$427.00	\$438.00
Stalls in stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	\$53.00	\$55.00
Structured Sport Fee (Senior) - Indoor cricket, netball, roller derby etc.	Each entry	Non - Statutory	G	\$7.80	\$8.00
Structured Sport Fee (Junior) - Indoor cricket, netball, roller derby etc.	Each Entry	Non - Statutory	G	\$5.90	\$6.00
Childcare					
Crèche Member Rates					
Crèche Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$169.20	\$173.00
Crèche Non-Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$336.60	\$346.00
Crèche Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$144.00	\$148.00
Crèche Non-Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$288.00	\$296.00
Crèche Member - (1.5 hour session)	Each	Non - Statutory	E	\$9.40	\$9.60
Crèche Non-Member - (1.5 hour session)	Each	Non - Statutory	E	\$18.80	\$19.20
Crèche Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	\$8.00	\$8.20
Crèche Non-Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	\$16.00	\$16.40
Children's Programs					
After School Care (Per Session) (maximum 3 hours)	Daily	Non - Statutory	E	\$31.50	\$32.30
After School Care (Per Early Start Session) (maximum 4 hours)	Daily	Non - Statutory	E	\$41.70	\$42.70
Holiday Program - In and Out day (8am - 6pm)	Daily	Non - Statutory	E	\$75.90	\$77.80
Children's Birthday Parties - per person (With Party Host and Activity) (per 2 hour session)	Session	Non - Statutory	G	\$26.70	\$27.40

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
BAIRNSDALE AND ORBOST OUTDOOR POOLS					
Aquatic					
Adult Swim	Each Visit	Non - Statutory	G	\$5.50	\$5.60
Concession/Student/Child Swim	Each Visit	Non - Statutory	G	\$4.70	\$4.80
Adult with Child Under 10	Each Visit	Non - Statutory	G	\$4.70	\$4.80
Family Swim	Each Visit	Non - Statutory	G	\$13.90	\$14.20
Lane Hire	Per Lane, Per Hour	Non - Statutory	G	\$41.00	\$42.00
Pool Hire 4 hours	Half Daily (4 Hours)	Non - Statutory	G	\$592.00	\$607.00
Pool Hire 8 hours	Daily (8 hours)	Non - Statutory	G	\$1,085.00	\$1,112.00
School Bulk - Provide Own Instructor	Per Child, Each Visit	Non - Statutory	G	\$4.50	\$4.60
School Bulk - Using Recreation Centre Instructor (all year)	Per Child, Each Visit	Non - Statutory	G	\$8.50	\$8.70
Memberships (Season Passes)					
Adult Season Pass	Each	Non - Statutory	G	\$110.00	\$113.00
Concession/Student/Child Season Pass	Each	Non - Statutory	G	\$94.00	\$96.00
Family Season Pass (per 15 week season)	Each	Non - Statutory	G	\$238.00	\$244.00
Aquatic Education					
Swim Lesson (30 mins)	Session	Non - Statutory	E	\$17.20	\$16.90
Swim Lesson (2nd Child/Concession) (30 mins)	Session	Non - Statutory	E	\$15.70	\$14.40
Private Lessons	Session	Non - Statutory	E	\$51.40	\$52.70

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
CANN RIVER CARAVAN PARK - NO CHARGE					
MALLACOOTA FORESHORE HOLIDAY PARK					
Waterfront Site Powered Peak (2 adults)	Daily	Non - Statutory	G	\$60.00	\$60.00
Waterfront Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	\$50.00	\$50.00
Waterfront Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	\$33.28	\$33.00
Waterfront Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	\$26.00	\$26.00
Standard Site Powered Peak (2 adults)	Daily	Non - Statutory	G	\$47.00	\$47.00
Standard Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	\$37.00	\$37.00
Standard Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	\$26.00	\$26.00
Standard Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	\$18.50	\$18.50
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	\$10.50	\$10.50
Extra Adult (17 and over) Off Peak periods	Daily	Non - Statutory	G	\$7.00	\$7.00
Extra Child (5 to 16 years)	Daily	Non - Statutory	G	\$6.00	\$6.00
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free
Camp Park Moorings Off Peak	Daily	Non - Statutory	G	\$6.50	\$6.50
Camp Park Moorings Peak	Daily	Non - Statutory	G	\$8.50	\$8.50
Camp Park Jetty Off Peak	Daily	Non - Statutory	G	\$10.00	\$10.00
Camp Park Jetty Peak	Daily	Non - Statutory	G	\$16.50	\$16.50
Marine Camping - Use of Jetty Site Peak	Daily	Non - Statutory	G	\$50.00	\$50.00
Marine Camping - Use of Jetty Site Off-Peak	Daily	Non - Statutory	G	\$37.00	\$37.00
Marine Camping - Use of Mooring Site Peak	Daily	Non - Statutory	G	\$37.00	\$37.00
Marine Camping - Use of Mooring Site Off-Peak	Daily	Non - Statutory	G	\$25.48	\$25.48
Shower Fee - Non Patron	Each	Non - Statutory	G	\$5.00	\$5.00
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	\$55.00	\$55.00
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	\$70.00	\$70.00
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	\$27.50	\$27.50
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	\$39.00	\$39.00
Administration Fee for Booking Cancellation	Each Application	Non - Statutory	G	N/A	\$35.00
Additional casual car site (per car)	Daily	Non - Statutory	G	\$5.50	\$5.50
Dynamic Pricing strategy <i>In off peak season the park has the ability to move between the off peak price and peak price subject to occupancy, and booking demands as per commercial caravan and tourism industry demands</i> Peak 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive Off-Peak - Dynamic Pricing 1 February to 25 December					
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;					
Site fees only cover one car per site;					
Check in time for sites, moorings and jetties is 11am. Check out time for sites, moorings and jetties is 10am;					
Camp Park moorings and jetties are charged together with a site fee; and					
Marine camping mooring and jetties have no site fee involved.					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
EAGLE POINT CARAVAN PARK					
Standard Powered Site Peak (2 adults)	Daily	Non - Statutory	G	\$55.50	\$57.00
Standard Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$25.70	\$26.00
View Powered Site Peak (2 adults)	Daily	Non - Statutory	G	\$63.00	\$65.00
View Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$44.50	\$45.00
Standard Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$36.50	\$37.00
Standard Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$19.00	\$19.00
View Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$48.00	\$49.00
View Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$24.00	\$24.00
Budget Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$150.00	\$154.00
Budget Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$99.00	\$99.00
Standard Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$166.00	\$166.00
Standard Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$114.00	\$114.00
Deluxe Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$180.00	\$180.00
Deluxe Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$128.00	\$128.00
Annual Site Standard up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,302.00	\$3,385.00
Annual Site View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,345.00	\$3,430.00
Annual Site Premium View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,436.00	\$3,521.00
Annual site standard (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$39.25	\$40.00
Annual site View (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$40.00	\$41.00
Annual site Premium (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$40.80	\$42.00
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	\$16.20	\$17.00
Extra Child 5-16 years Peak	Daily	Non - Statutory	G	\$5.70	\$6.00
Extra Child 5-16 years Off Peak	Daily	Non - Statutory	G	Free	Free
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	\$74.50	\$76.00
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	\$90.10	\$92.00
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	\$27.80	\$28.00
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	\$38.10	\$38.00
Additional casual car site (per car)	Daily	Non - Statutory	G	\$5.80	\$6.00
Boat Storage per week	Weekly	Non - Statutory	G	\$38.10	\$39.00
Boat Storage per month	Monthly	Non - Statutory	G	\$131.10	\$134.00
Boat Storage (per six months)	Each	Non - Statutory	G	\$656.60	\$673.00
Boat Storage per week	Annual	Non - Statutory	G	\$1,015.70	\$1,041.00
Designated Parking (per m2)	Annual	Non - Statutory	G	\$31.90	\$33.00
Late Payment Fee	Annual	Non - Statutory	G	\$37.00	\$40.00
Administration Fee	Annual	Non - Statutory	G	\$25.00	\$35.00
Electricity fee - Annual Permit	Annual	Non - Statutory	G	\$130.00	\$133.00
Gas fee - Annual Permit	Annual	Non - Statutory	G		\$133.00
Annual Site Sewerage Connection	Annual	Non - Statutory	G	\$130.00	\$133.00
Dynamic Pricing strategy In off peak season the park has the ability to move between the off peak price and peak price subject to occupancy, and booking demands as per commercial caravan and tourism industry demands Peak 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive Off-Peak - Dynamic Pricing 1 February to 25 December					
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;					
Site fees only cover one car per site; and check in for cabins 2pm					
Check in time for sites is 11am. Check out time for sites is 10am.					

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2018	Proposed Fee at 1st July 2019
SWIFTS CREEK CARAVAN PARK					
Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$16.00	\$16.00
Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$18.00	\$18.00
Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$25.70	\$26.00
Powered Site Peak (2 adults)	Daily	Non - Statutory	G	\$30.40	\$30.00
Extra Adult	Daily	Non - Statutory	G	Free	Free
Extra Child 5 to 17 years	Daily	Non - Statutory	G	Free	Free
Child under 5	Daily	Non - Statutory	G	Free	Free
LIVESTOCK EXCHANGE					
Yarding Fees					
Horses	Each	Non - Statutory	G	\$27.50	\$28.20
Bulls	Each	Non - Statutory	G	\$22.30	\$22.85
Calves	Each	Non - Statutory	G	\$3.70	\$3.80
Fat Cattle	Each	Non - Statutory	G	\$9.50	\$9.75
Sheep	Each	Non - Statutory	G	\$1.95	\$2.05
Store Cattle	Each	Non - Statutory	G	\$10.30	\$10.55
Cow and Calf Unit (per Unit)	Each	Non - Statutory	G	\$11.15	\$11.45
Prime Market Fees					
Live-Weight and Scanning	Each	Non - Statutory	G	\$8.50	\$8.70
Unweighed Cattle Scanning	Each	Non - Statutory	G	\$3.85	\$3.95
Cow and Calf Unit Scanning (per Unit)	Each	Non - Statutory	G	\$5.15	\$5.30
Hook Cattle	Each	Non - Statutory	G	\$10.80	\$11.10
Hook Bulls	Each	Non - Statutory	G	\$19.10	\$19.60
Store Market Fees					
Unweighed Cattle Scanning	Each	Non - Statutory	G	\$3.85	\$3.95
Cow and Calf Unit Scanning	Each	Non - Statutory	G	\$5.15	\$5.30
Agent's Selling Fees					
Agent's Selling Fees (Horse, Sheep Sales)	Each	Non - Statutory	G	\$380.00	\$389.50
Agent's Selling Fees (Cattle Sales) - 200 head or less	Each	Non - Statutory	G	\$380.00	\$389.50
Agent's Selling Fees (Cattle Sales) - greater than 200 head	Each	Non - Statutory	G	\$380.00	\$389.50
In-Transit Yard Use Fees - BSSA refers to Bairnsdale Stock Agents Association					
In-Transit Horse	Each	Non - Statutory	G	\$13.70	\$14.05
In-Transit Sheep - Non BSAA	Each	Non - Statutory	G	\$1.80	\$1.85
In-Transit Sheep - BSAA Notified	Each	Non - Statutory	G	N/A	\$1.00
In-Transit Bobby Calves	Each	Non - Statutory	G	\$1.80	\$1.85
In-Transit Cattle - Non BSAA	Each	Non - Statutory	G	\$6.70	\$6.85
In-Transit Cattle - BSAA Notified	Each	Non - Statutory	G	N/A	\$5.00
In-Transit Cattle - BSAA Non Notified	Each	Non - Statutory	G	N/A	\$10.00
In-Transit Bulls - Non BSAA	Each	Non - Statutory	G	\$13.70	\$14.05
In-Transit Bulls (Stud) - BSSA Notified	Each	Non - Statutory	G	N/A	\$5.00
In-Transit Bulls (Other non stud) - BSAA Notified	Each	Non - Statutory	G	N/A	\$10.00
Crush Use	Each	Non - Statutory	G	Free	Free
Other Services					
Post Breeder Tags (Sheep)	Each	Non - Statutory	G	\$2.95	\$3.15
Post Breeder Tags (Cattle)	Each	Non - Statutory	G	\$14.40	\$14.75
Post Breeder Tags (Sheep) after 2nd warning	Each	Non - Statutory	G	\$17.30	\$17.75
Post Breeder Tags (Cattle) after 2nd warning	Each	Non - Statutory	G	\$34.50	\$35.35
Abattoirs (Cattle) Weigh/Scan Service	Each	Non - Statutory	G	\$10.70	\$11.00
Sheep Scanning					\$0.15
Livestock Carrier Service Fees					
Truck Wash Meter Charges (per Minute)	Each	Non - Statutory	G	\$1.60	\$1.60
Shower Facilities	Each	Non - Statutory	G	Free	Free
Rest Area Parking	Each	Non - Statutory	G	Free	Free
PLOT PLANS - GEOGRAPHIC INFORMATION SYSTEMS (GIS)					
Plot Plan - A3 Black and White (per page)	Each	Non - Statutory	G	\$9.80	\$10.00
Plot Plan - A3 Colour (per page)	Each	Non - Statutory	G	\$11.60	\$12.00
Aerial Photograph - A3 Colour (per page)	Each	Non - Statutory	G	\$19.60	\$20.00
Plot Plan - A1 Black and White (per page)	Each	Non - Statutory	G	\$32.30	\$33.00
Plot Plan - A1 Colour (per page)	Each	Non - Statutory	G	\$40.30	\$41.00
Aerial Photograph - A1 Colour (per page)	Each	Non - Statutory	G	\$48.30	\$50.00
Plot Plan - A0 Black and White (per page)	Each	Non - Statutory	G	\$48.90	\$50.00
Plot Plan - A0 Colour (per page)	Each	Non - Statutory	G	\$58.90	\$60.00
Aerial Photograph - A0 Colour (per page)	Each	Non - Statutory	G	\$77.80	\$80.00

Glossary

Term	Definition
Act	<i>Local Government Act 1989</i>
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. <i>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</i>
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of councils that can be masked in the net surplus (or deficit) by capital-related items. <i>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</i>
Annual budget	Plan under section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability. <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Asset renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal

Term	Definition
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life. <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Borrowing strategy	A borrowing strategy is the process by which Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial Statements	Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements: Strategic Resource Plan Budget Annual Report The financial statements to be included in the Budget include: Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works The financial statements must be in the form set out in the Local Government Model Financial Report.
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9. <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 9</i>

Term	Definition
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	Shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under section 130(3) of the Act, a council is required to prepare and adopt an annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used that indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2018/19 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those works that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	Means a Council Plan prepared by a council under section 125 of the <i>Local Government Act 1989</i> . This document sets out the strategic objectives of the council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP). It was previously part of the former: • Department of Transport, Planning and Local Infrastructure (DTPLI). • Department of Planning and Community Development • Department of Victorian Communities (DVC)
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.

Term	Definition
Financing activities	Financing activities means those activities that relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure Renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes that set a council's governance, planning and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by DELWP from time to time including on DELWP's website.
Local Government(Planning and Reporting) Regulations 2014	Regulations, made under section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report (d) Other matters required to be prescribed under Parts 6 and 7 of the Act
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5.</i>
Non-financial resources	Means the resources other than financial resources required to deliver the services and initiatives in the budget
Non-recurrent grant	SRP Better Practice Guide - Glossary. Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan SRP Better Practice Guide - Glossary

Term	Definition
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (impact of current year on 2018/19 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report SRP Better Practice Guide - Glossary
Rate cap	The cap set by the Victorian Government on the percentage of rate increase that councils can apply to their general rates and charges.
Rate structure (rating information)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates may be levied. Council has elected to use CIV as the base for levying rates.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a council under section 128 of the Act. Section 128 of the Act permits a council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the council.

Term	Definition
Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the council's strategic objectives as specified in the Council Plan. The budget must also include major initiatives, being initiatives identified by the council as priorities to be undertaken during the financial year. The services delivered by a council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community. Initiatives means actions that are once-off in nature and/or lead to improvements in service. Major initiatives means significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.
Statement of Capital Works	Means a statement that shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report. SRP Better Practice Guide - Glossary
Statement of Human Resources	A statement that shows all council staff expenditure and the number of full time equivalent council staff. SRP Better Practice Guide - Glossary
Strategic Resource Plan	Means the Strategic Resource Plan prepared by a council under section 126 of the Act.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.
Community Plan/Vision	A "community owned" document or process that identifies the long term needs and aspirations of the council, and the medium and short term goals and objectives that are framed within the long term plan.
Strategic Resource Plan (SRP)	Section 125(2)(d) of the Act requires that a council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in section 126. Section 126 of the Act states that: • the strategic resource plan is a plan of the resources required to achieve the Council Plan strategic objectives • the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years • the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years • the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan

Term**Definition**

- councils must review their strategic resource plan during the preparation of the Council Plan
- councils must adopt their strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.

In preparing the strategic resource plan, councils should comply with the principles of sound financial management (section 136) as prescribed in the Act being to:

- prudently manage financial risks relating to debt, assets and liabilities
- provide reasonable stability in the level of rate burden
- consider the financial effects of council decisions on future generations
- provide full, accurate and timely disclosure of financial information.

In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.

Underlying surplus/(deficit)	The adjusted underlying result excludes non-recurring capital grants, non-monetary contributions and the impact of revaluations of Councils buildings and other infrastructure and is a measure of financial sustainability
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash
Valuations of Land Act 1960	The <i>Valuations of Land Act 1960</i> requires a council to revalue all rateable properties.

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